



# Draft Budget 2022/23



# Contents

	Page
Mayor and CEO introduction	3
<b>Budget reports</b>	
1. Link to the Council Plan	5
2. Services and service performance indicators	7
3. Financial statements	20
4. Notes to the financial statements	30
5. Financial performance indicators	52
Appendix A – Fees and charges schedule	54
Appendix B – Major projects (non-capitalised operating projects)	105
Glossary of terms	106

## Key dates and information

Council's main office can be contacted at:

45 Splatt St

(PO Box 488)

SWAN HILL VIC 3585

Phone: 03 5036 2333

Facsimile: 03 5036 2340

Email: [council@swanhill.vic.gov.au](mailto:council@swanhill.vic.gov.au)

### **Making a submission**

Submissions to Council's 2022/23 Budget will close at 4pm on Friday, 20 May (please indicate in your submission whether you wish to speak to Councillors about it).

### **Process to adopt the budget**

Council will receive, hear and consider submissions at a Special Council Meeting on Tuesday, 31 May at 1pm. If no submissions are received, Council will consider whether to amend or adopt the budget at this meeting.

If submissions are received, Council will consider whether to amend or adopt the budget at a Special Meeting on Tuesday, 7 June at 1pm.

The meeting to adopt the budget will be the Ordinary Council Meeting on Tuesday, 14 June at 2pm.

## Mayor and CEO introduction

We are pleased to present the 2022/23 budget to the Swan Hill Rural City community. Through this budget we will deliver a number of projects across our municipality, in partnership with State and Federal governments.

The current draft budget follows an exciting year of key project investments right across our municipality.

Our 2022/23 budget is based on a rate rise of 1.75%, with a continued focus on striving for efficient, high-quality services and facilities for our community, along with delivering a superior capital works program.

### Advocacy

We will continue our advocacy efforts for essential infrastructure projects including:

- New bridges for Swan Hill and Tooleybuc
- A new Hospital for Swan Hill
- Standardisation of the Manangatang and Sea Lake rail lines
- Funding of water and wastewater infrastructure for our small towns, and
- Increased housing for our region.

### Infrastructure

Our 2022/23 infrastructure budget includes:

- Additional house lots to be released at Tower Hill
- New infrastructure to incorporate the Regional Art Gallery together with entry to the Pioneer Settlement, Visitor Services and an Aboriginal Cultural Space
- Livestock Exchange enhancements
- New laser light show and other night-time activation at Pioneer Settlement
- Leisure Centre expansion in Robinvale and Swan Hill
- Swan Hill Town Hall external refurbishment
- Nyah West toilet block renewal
- On the waste management front, we will be capping one of our landfill cells and constructing a new cell at the Swan Hill landfill
- Establishment and beautification of the McCallum Street footpath in Swan Hill, and much more.

### Roads

A sample of roads programmed for work across the municipality includes:

- Bogajim Rd, Robinvale (Reconstruction of 0.478km)
- Boundary Bend – Kooloonong Rd, Boundary Bend (Resheet 3.1km)
- Wilkins Rd, Natya (Resheet 1.2km)
- Fish Point Rd, Fish Point (Reconstruction of 1.4km)
- Ultima North Rd, Ultima (Reseal 3.6km)
- Algje Rd, Wood Wood (Reseal 1.2km)

### Other Initiatives

Other noteworthy items funded in 2022-23 include:

- Economic development initiatives to assist the business community
- Empower Youth Initiative
- An enhanced Maternal and Child Health service program
- Tree planting program

- Community and events grants program
- Print and Drawing awards, and
- Convening the Fairfax Youth Festival – always a very popular drawcard.

It's an exciting time for our Local Government with many projects set to commence - we encourage you to read our draft budget thoroughly.

Council would like to hear from our community. You can give us your comments on the draft budget by going to [www.swanhill.vic.gov.au](http://www.swanhill.vic.gov.au) or writing to the Chief Executive Officer, Swan Hill Rural City Council, PO Box 488, Swan Hill VIC 3585.

Comments should be received by 20 May 2022. A Special Council Meeting is scheduled for Tuesday 31 May to hear and consider submissions. If no submissions are received, Council will decide whether to amend or adopt the budget at this meeting. If submissions are received, Council will consider whether to amend the budget at a Special Council Meeting on Tuesday 7 June.

The meeting to adopt the budget will be the Ordinary Council Meeting on Tuesday 14 June at 2pm.

We look forward to continuing to work with and delivering for our communities during the next 12 months.

Councillor Jade Benham  
Mayor

Rosanne Kava  
Acting Chief Executive Officer

Key statistics	2021/22 Forecast \$'000	2022/23 Budget \$'000
Total operating expenditure	55,241	51,531
Comprehensive operating surplus	5,427	9,090
Underlying operating surplus/(deficit)	(4,088)	3,563
Rates determination result	873	101
Capital works program	33,192	26,255
Funding the capital works program:		
Grants	10,420	6,744
Contributions	103	1,403
Council cash	22,669	18,108

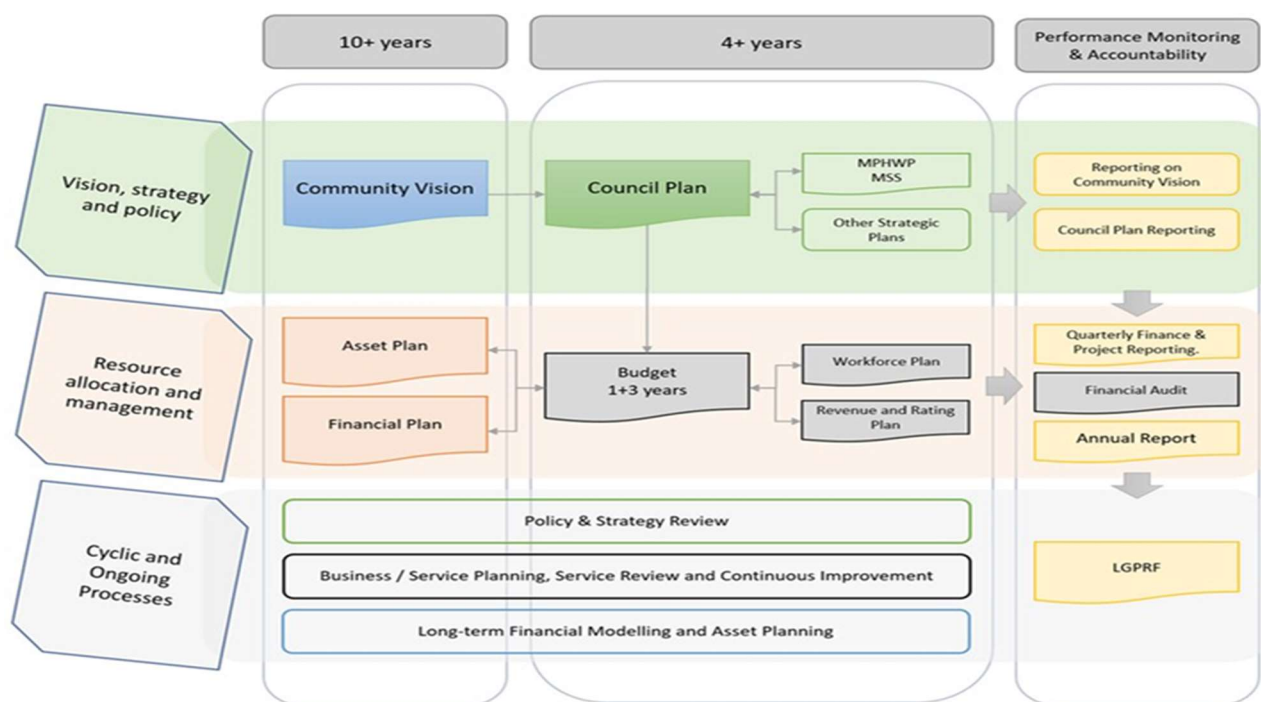


# 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our purpose

### Our vision

Built on strong foundations that embrace our rich history and natural environment, our region will be a place of progression and possibility, we are a community that is happy, healthy & harmonious - we are empowered, we are respectful and we are proud.

### Our mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community and environment.

### Our values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

- **Community Engagement** – We will ensure that our communities are consulted, listened to and informed.
- **Leadership** – We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy.
- **Fairness** – We will value and embrace the diversity of our community and ensure that all people are treated equally.
- **Accountability** – We will be transparent and efficient in our activities and we will always value feedback.
- **Trust** – We will act with integrity and earn the community's trust by being a reliable partner in delivering services and providing facilities.

## 1.3 Strategic objectives

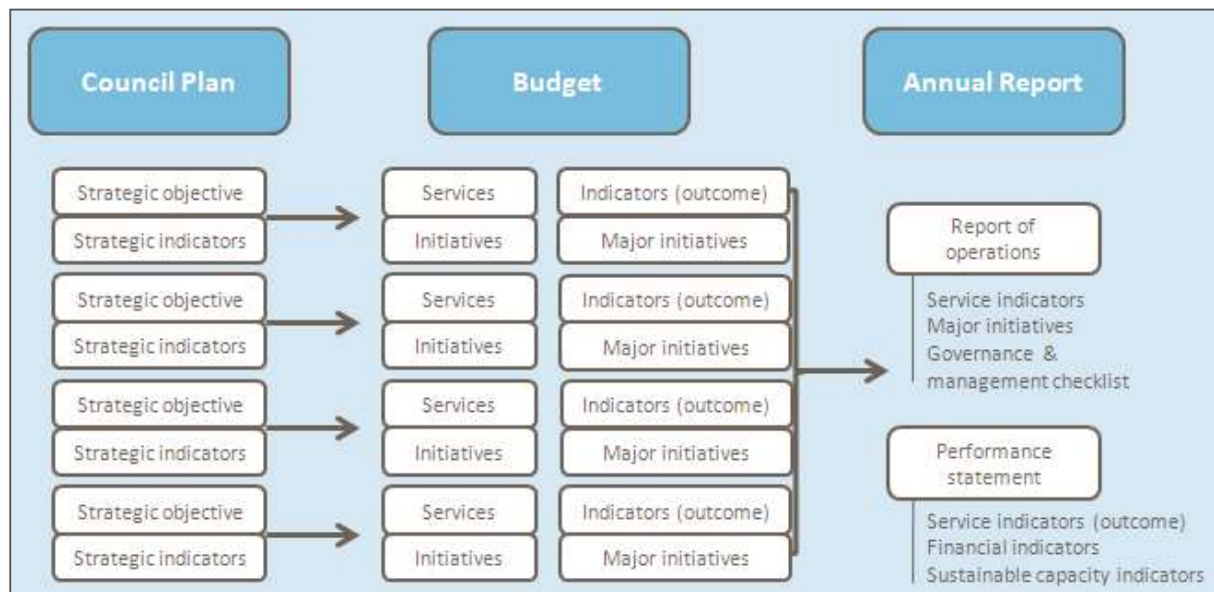
Council delivers services and initiatives under 23 major service categories. Each contributes to the achievement of strategic initiatives within the one of the four Strategic Pillars as set out in the Council Plan 2021-25. The following table lists the four Strategic Pillars as described in the Council Plan.

Strategic Objective	Description
1. Liveability	We will be a healthy, connected and growing community supported by a range of infrastructure and services.
2. Prosperity	We will continue to build and strengthen a prosperous local economy, through sustainable growth and education. We will focus on creating jobs and wealth through adding value to existing strengths in all areas of our economy.
3. Harmony	We will be a welcoming community for all, recognised by our maturity and respect for each other.
4. Leadership	We will ensure accountable leadership, advocacy and transparent decision making.

## 2. Services and initiatives and service performance outcome indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

## 2.1 Strategic Objective 1 – Liveability

We will be a healthy, connected and growing community supported by a range of infrastructure and services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided			
Building and planning statutory services	Provide <b>statutory planning</b> services including processing all planning applications, providing advice and making decisions about development proposals that require a planning permit. Represent Council at the Victorian Civil and Administrative Tribunal where necessary. Monitor Council's Planning Scheme and prepare major policy documents shaping the future of the municipality. Provide statutory building services to the community, including processing building permits, emergency management responsibilities, fire safety inspections, swimming pool barrier audits and complaints, and illegal building works investigations.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Operational Expenditure		930	1,209	1,223
Capital Expenditure		-	-	-
Revenue		(826)	(705)	(711)
NET		104	504	512
Public health and regulatory services	Co-ordinate <b>food safety</b> , immunisations and management of public health concerns to ensure an acceptable state of physical, mental and social wellbeing is maintained within the community. This service also provides staff at school crossings throughout the municipality, <b>animal management</b> services, parking control and enforcement and provides education, regulation and enforcement of the general Local Law and relevant state legislation.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Operational Expenditure		1,180	1,384	1,410
Capital Expenditure		139	52	120
Revenue		(720)	(614)	(792)
NET		599	822	738
Environmental management	Advocate for, and assist to deliver environmental projects as part of Council's aim to become more sustainable in both built and natural environments. This service also provides emergency management planning and support ensuring the municipality is prepared in the event of an emergency.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Operational Expenditure		921	881	513
Capital Expenditure		-	-	-
Revenue		(510)	(182)	(78)
NET		411	699	435



Service area	Description of services provided			
Waste management	Provide <b>waste collection</b> services, including kerbside collection of garbage, hard waste and green waste from households and some commercial properties. This service area aims to operate at a surplus in order to make provision for future waste management service and compliance costs, including the construction of new cells and compliance with environmental protection guidelines.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	3,444	4,554	4,726
	Capital Expenditure	93	674	1,183
	Revenue	(3,948)	(4,656)	(4,576)
	NET	(411)	572	1,333
Amenity and safety	Provide the community with well-maintained public areas with a focus on community access and safety. Maintain urban streets and public areas, including footpaths, in a clean and litter-free state and provide access to public conveniences and lighting of public areas. Provide and maintain efficient and effective open and underground drainage systems.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	2,794	3,091	3,024
	Capital Expenditure	869	1,046	267
	Revenue	(3)	(230)	(1)
	NET	3,660	3,907	3,290
Community buildings	Maintain and renew community buildings and facilities, including community centres, public halls and pre-schools.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	448	676	1,134
	Capital Expenditure	392	781	488
	Revenue	(50)	(103)	(135)
	NET	790	1,354	1,487
Recreation	Maintain Council's parks, reserves, playgrounds and streetscapes in a functional and visually pleasing landscape.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	2,182	2,945	2,097
	Capital Expenditure	2,211	5,518	453
	Revenue	(1,735)	(3,078)	(122)
	NET	2,658	5,385	2,428
Swimming pools	Provide quality, accessible <b>aquatic facilities</b> that support a high quality of life for residents and visitors.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	429	536	507
	Capital Expenditure	162	-	-
	Revenue	(52)	(16)	(3)
	NET	539	520	504

Service area	Description of services provided			
Traffic and transportation services	Manage Council's <b>roads</b> and associated infrastructure assets. Ongoing maintenance and renewal work to municipal infrastructure assets including sealed roads, unsealed roads, footpaths and aerodromes.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	3,147	3,034	3,149
	Capital Expenditure	7,329	10,514	5,542
	Revenue	(6,010)	(4,699)	(3,596)
	NET	4,466	8,849	5,095
Leisure centres	A wide range of programs and services giving the community a chance to participate in cultural, health, education, and leisure activities that contribute to the community's general wellbeing.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	892	1,135	1,034
	Capital Expenditure	92	663	2,862
	Revenue	(2,429)	(300)	(635)
	NET	(1,445)	1,498	3,261
Residential Development	Facilitating the efficient development of Council owned land and the maximisation of economic returns to rate payers from its realisation.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	747	355	368
	Capital Expenditure	620	4,703	3,955
	Revenue	(3,761)	(2,453)	(4,818)
	NET	(2,394)	2,605	(495)
Cultural services	Performing arts, art gallery and <b>library</b> services. A customer-focused service that caters for the cultural, educational and recreational needs of residents, while offering a place for the community to meet, relax and enjoy the facilities and services. Includes the operation and maintenance of the Swan Hill Town Hall and Performing Arts Centre.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	1,934	2,231	2,184
	Capital Expenditure	164	200	160
	Revenue	(690)	(617)	(689)
	NET	1,408	1,814	1,655

## Major Initiatives

- 1) Tower Hill residential estate development (\$2,500,000).
- 2) Robinvale Leisure Centre expansion (\$2,840,000).
- 3) Art Gallery National Print and Drawing Awards (\$31,000).
- 4) Re-seal sealed roads (\$1,335,400).
- 5) Re-sheet unsealed gravel roads (\$792,500).
- 6) Complete road works funded by the Federal Roads to Recovery Program (\$1,434,160).
- 7) Ronald Street Sub-division – increase housing supply (\$1,443,000).
- 8) Deliver the roadside weeds and pest management program (\$75,000).
- 9) Swan Hill Landfill – construction of a new waste cell (\$1,045,000).

## Other Initiatives

- 10) Finalise and implement rural living / rural residential strategy
- 11) Complete stage 1 of Vibrant Villages project
- 12) Continue to implement relevant actions of the Swan Hill Riverfront Masterplan
- 13) Complete and commence implementation of the Robinvale Riverfront Masterplan
- 14) Develop Nyah Riverfront Masterplan
- 15) Develop Boundary Bend Riverfront Masterplan
- 16) Develop a Small Town Strategy
- 17) Explore the development or sale of Council and other government land in urban areas
- 18) Develop and build houses on Council owned property
- 19) Continue to Implement the Robinvale housing strategy
- 20) Continue development of Tower Hill stages
- 21) Assist South West Development Precinct developers
- 22) Review Swan Hill Town Bus route
- 23) Advocate for the completion of the Murray Basin Rail Project
- 24) Advocate for the continual improvement of the Murray Valley Highway and upgrade of the Robinvale Sea Lake Road
- 25) Actively participate in the Central Murray Regional Transport (CMRT) Forum
- 26) Implement relevant actions from the CMRT strategy
- 27) Support initiatives that align with policy such as the Circular Economy and provide tangible outcomes for the community.
- 28) Support, advocate for continued development of renewable energy resources
- 29) Develop drainage strategies for key urban areas in the municipality
- 30) Implement effective diversion and reuse of waste resources
- 31) Develop irrigation strategies for key urban areas in the municipality
- 32) Improve the condition of the Lake Boga foreshore and its environs in collaboration with the community
- 33) Prepare a Murray River and lakes access strategy for the municipality incorporating - camping / walking and bike tracks
- 34) Plan and construct open space development of the decommissioned Number 9 Channel
- 35) Continue to implement master plans for all recreation facilities
- 36) Develop detailed plans for the Lake Boga - Swan Hill trail
- 37) Support initiatives leading to better outcomes for children and families
- 38) Partner with agencies to address preventable illnesses and active lifestyles
- 39) Reinvigorate performance spaces across the area, including Robinvale Community Arts Centre
- 40) Incorporate child and family-friendly principles into development of outdoor spaces
- 41) Review and implement the public art policy
- 42) Deliver creative industries projects across the region
- 43) Support local creatives in developing their businesses (Arts Action)
- 44) Enhance artistic outreach programs in smaller towns and communities, including Fairfax Youth Initiative and ACRE programs

## Service Performance Outcome Indicators\*

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Waste collection	Waste diversion (percentage of waste diverted from landfill).	29.51%	30.89%	32.00%
Statutory planning	Decision making (Council planning decisions upheld at VCAT)	0%	0%	0%
Animal management	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	100%	100%	100%
Libraries	Participation by municipal population.	14.52%	17.50%	17.50%

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Food safety	Health and safety (percentage of critical and major non-compliance outcome notifications that are followed up by Council).	66.67%	100.00%	100.00%
Aquatic facilities	Utilisation (number of visits per head of municipal population).	3.43	5.00	6.00
Roads	Satisfaction (community satisfaction rating out of 100).	52	53	54

\*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

## 2.2 Strategic Objective 2 – Prosperity

We will continue to build and strengthen a prosperous local economy, through sustainable growth and education. We will focus on creating jobs and wealth through adding value to existing strengths in all areas of our economy. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided			
Economic development	Assist the organisation with economic development to facilitate an environment that is conducive to a sustainable and growing local business sector, and provide opportunities for local residents to improve their skill levels and access employment.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	6,956	5,740	2,810
	Capital Expenditure	1,901	4,637	8,513
	Revenue	(9,190)	(6,700)	(6,046)
	NET	(333)	3,677	5,277
Livestock exchange	Provide a livestock selling facility and associated services to primary producers, purchasers and stock agents.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	565	547	576
	Capital Expenditure	3	3	95
	Revenue	(582)	(589)	(670)
	NET	(14)	(39)	1
Pioneer Settlement	Care for and conserve the Pioneer Settlement and its collection. Market and promote the Settlement as a tourist destination, provide quality visitor programs and promote the sale of merchandise as an additional source of income.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	2,282	2,659	2,819
	Capital Expenditure	-	450	330
	Revenue	(2,089)	(1,884)	(2,063)
	NET	193	1,225	1,086

Service area	Description of services provided		
Caravan parks	Provide and maintain caravan park facilities to a standard that promotes local tourism and supports a high quality of life.		
	<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Operational Expenditure	119	282	113
Capital Expenditure	73	208	40
Revenue	(244)	(323)	(306)
NET	(52)	167	(153)

## Major Initiatives

- 45) Provide seed funding for economic development initiatives as identified in the Economic Development Strategy (\$75,000).
- 46) Livestock Exchange anti-slip surfacing and drainage (\$82,000).
- 47) McCallum Street footpath (\$379,160).
- 48) Swan Hill Town Hall exterior refurbishment (\$440,000).
- 49) Art Gallery and interpretive centre development – Our Region Our Rivers funding (\$7,196,790).
- 50) Activation of lighting and digital content in the Pioneer Settlement (\$330,000)
- 51) Monash Avenue Nyah West toilet block renewal (\$165,000).

## Other Initiatives

- 52) Establish an effective relationship with the education sector through regular engagement
- 53) Advocate for the establishment of an education hub in Swan Hill
- 54) Support effective and responsive early years education opportunities in Manangatang, Woorinen South and Swan Hill
- 55) Assist youth with diverse employment pathways through the Empower and Engage Programs
- 56) Establish a Terms of Reference and develop an Annual Plan with the AgriBusiness Committee
- 57) Consider the establishment of an Industry Support Committee (manufacturing and other)
- 58) Review the Economic Development Strategy to ensure a targeted focus on key outcomes
- 59) Develop a strategic plan for future success of the Pioneer Settlement
- 60) Develop an Economic recovery plan in response to Covid-19
- 61) Establish a Livestock Exchange Stakeholder committee to improve stakeholder engagement and to better meet the needs of Livestock Exchange users
- 62) Develop a new planning scheme that is clear in its intention, supports growth and builds confidence and certainty in land use
- 63) Continue to support existing businesses to grow through the implementation of the Better Approvals process
- 64) Actively pursue the establishment of a designated area migration agreement (DAMA)
- 65) Advocate for high speed broadband access to all businesses and residents
- 66) Seek innovative solutions for broadband and mobile connectivity
- 67) Complete road network services review, identify and pursue funding opportunities, focusing on the agricultural sector and industry
- 68) Deliver and review Councils capital works program and Major Projects Plan each year
- 69) Review current assets and identify future needs - create a program to bridge the gap and identify funding requirements.
- 70) Continue to plan and seek funding to implement the development of community infrastructure



## 2.3 Strategic Objective 3 – Harmony

We will be a welcoming community for all, recognised by our maturity and respect for each other. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided			
Aged and disability services	A range of home and community care services for the aged and people with a disability including home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	2,362	2,706	2,481
	Capital Expenditure	-	-	-
	Revenue	(2,470)	(2,531)	(2,474)
	NET	(108)	175	7
Family and children services	Family oriented support services including pre-schools, <b>maternal and child health</b> , youth services, out of school hours, and holiday programs.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	1,853	2,323	2,256
	Capital Expenditure	-	-	-
	Revenue	(1,252)	(1,283)	(1,117)
	NET	601	1,040	1,139
Community development	Effective and ongoing liaison with, and support to, community and recreation groups. Support for the development and implementation of Community Plans and liaison with our Indigenous community.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	572	906	777
	Capital Expenditure	380	842	-
	Revenue	(413)	(450)	(114)
	NET	(539)	1,298	663

### Major Initiatives

- 71) Deliver the Empower Youth Initiative (\$156,620).
- 72) Coordinate the L2P Driver program in Swan Hill and Robinvale (\$139,260).
- 73) Youth Support – Engage Program (\$90,000)

### Other Initiatives

- 74) Engage with LGBTIQ+ community members to improve inclusion and community awareness through leadership of the Inclusion Network.
- 75) Support co-designed development of multicultural events and activities
- 76) All-abilities events and activities are well-planned and promoted
- 77) Continue to develop the annual Harmony Day and Lantern Festival events.
- 78) Improve Youth Support Services outreach to young people in Manangatang and Robinvale
- 79) Ensure young people are involved in co-design of annual events
- 80) Support and redevelop the Fairfax Youth Initiative to enhance leadership outcomes for rural and remote youth involved in creative pursuits
- 81) Undertake the youth wellbeing actions from the Youth Strategy, specifically mental and sexual health.

## Other Initiatives continued

- 82) Actively promote the benefits of Volunteering in all our communities, streamline the process to facilitate volunteering in Council activities and programs
- 83) Provide support and training (Governance, Leadership and Strategic Planning) for our small town progress/improvement groups
- 84) Improve engagement with community based special interest groups
- 85) Support the development of Residential Aged Care services
- 86) Determine Council's role in aged care services
- 87) Undertake actions in the Municipal Early to Middle Years Plan associated with improving services to greater assist vulnerable families
- 88) Actively engage with local support networks to assist with accessibility and inclusion initiatives
- 89) Review Community Access and Inclusion Strategy (CAIS).
- 90) Work in partnership with local agencies to prevent all forms of Family Violence.
- 91) Develop and implement a Gender Equality Action Plan (GEAP)
- 92) Ensure that we consider people of all abilities in the development of infrastructure and events
- 93) Develop a building safer communities program
- 94) Develop a Reconciliation Action Plan
- 95) Adequately resource Aboriginal Engagement
- 96) Support our Aboriginal community to work towards a treaty or treaties
- 97) Continue to offer Aboriginal scholarships and leadership opportunities
- 98) Continue to assist to develop Our Place identifying an Aboriginal language name and business model
- 99) Proactive support of our Aboriginal community
- 100) Investigate and seek funding for Aboriginal tourism opportunities
- 101) Formal inclusion of Aboriginal and Torres Strait Islander input in Art Gallery programming and cultural activities
- 102) Support NAIDOC week

## Service Performance Outcome Indicators\*

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Maternal and child health	Participation in the MCH service	80.05%	77.92%	80.00%
	Participation in the MCH service by Aboriginal children	76.26%	72.68%	75.00%

\*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

## 2.4 Strategic Objective 4 – Leadership

We will ensure accountable leadership, advocacy and transparent decision making. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided			
Councillors and corporate management	<b>Governance</b> includes the Mayor, Councillors, Chief Executive Officer, Executive Leadership Team and associated support, which cannot easily be attributed to the direct service provision areas.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	2,019	2,082	2,107
	Capital Expenditure	-	-	-
	Revenue	(10)	(20)	-
	NET	2,009	2,062	2,107
Community relationships	Proactively communicate Council decisions, programs and events to the community using a range of methods, and assist the organisation to respond to community issues as they arise.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	143	302	272
	Capital Expenditure	-	-	-
	Revenue	-	-	-
	NET	143	302	272
Management of resources	Manage Council's offices along with human and financial resources to effectively and efficiently fulfil Council objectives. This includes rate raising and collection, customer service, human resource management, office site management, Council finances, information technology and records management.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	3,783	9,812	4,278
	Capital Expenditure	303	1,201	820
	Revenue	(33,072)	(29,091)	(32,306)
	NET	(28,986)	(18,078)	(27,208)
Infrastructure planning and management	Provide for the planning, design and project management of Council's capital works program. Management of Council's plant and fleet assets and depot operations.			
		<b>2020/21 Actual</b>	<b>2021/22 Forecast</b>	<b>2022/23 Budget</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	Operational Expenditure	952	1,055	730
	Capital Expenditure	975	1,699	1,427
	Revenue	(1,240)	(943)	(982)
	NET	687	1,811	1,175

### Major Initiatives

- 103) Further develop Council IT processes as identified in the Data and Technology Strategy (\$660,000).
- 104) Centenary Park Robinvale Masterplan (\$60,000).
- 105) IT Equipment Replacements (\$160,000).

## Other Initiatives

- 106) Invest in the development of employees to enable a highly skilled and engaged workforce
- 107) Promote a culture of continuous improvement with a focus on efficiency and customer service
- 108) Embed rigor in our planning process to ensure long-term sustainability and continuity of Council's services
- 109) Implement a Workforce Development Plan
- 110) Implement a Project Management Framework and system
- 111) Develop and implement a Strategic Asset Management plan and supporting Asset Management plans
- 112) Provide Councillors with professional development and support to ensure effective governance
- 113) Work with Town Representative groups to better plan and deliver projects
- 114) Deliver projects on time, on budget and within scope
- 115) Working to budget and ensure future planning to meet financial needs
- 116) Review two service delivery areas in years 2 and 4 of this Council Plan to improve and ensure accessibility and consistency of our customer experience
- 117) Review our Community Engagement Strategy to ensure our engagement is meeting the needs of the community
- 118) Embed the Community Engagement principles and practices across the organisation
- 119) Build constructive relationships with special interest groups in our community
- 120) Review our use of social media platforms across Council with a view of increasing Councils exposure and ensuring consistent moderation
- 121) Maximising the opportunities for Councillors and senior staff to represent Council at relevant community meetings, functions and events
- 122) Continue quarterly Coffee with a Councillor around the municipality
- 123) Arrange structured tours of the municipality where Councillors and senior staff meet with key community groups
- 124) Create a culture where staff are ambassadors for the Council
- 125) Continue representation on community groups
- 126) Support Robinvale with its Committee for Robinvale Euston (C4RE)
- 127) Support the health and wellbeing partnerships that address preventable illnesses.
- 128) Continue to support and work with Swan Hill Incorporated
- 129) Continue to advocate on the following issues:
  - Improved Healthcare for our people, including a new hospital for Swan Hill
  - A new Murray River Bridge at Swan Hill and Tooleybuc
  - Complete the Murray Basin Rail Project
  - Housing and enabling infrastructure
  - Better use of environmental water and the development of a plan specific to the Murray River between Swan Hill and Robinvale.
- 130) Review Council's advocacy strategy on an annual basis
- 131) Positively promote our region as a great place
- 132) Continue to work with Murray River Tourism and Swan Hill Incorporated to promote the municipality

## Service Performance Outcome Indicators\*

Service	Indicator	2020/21 Actual	2021/22 Forecast	2022/23 Budget
Governance	Satisfaction (community satisfaction rating out of 100).	48	50	52

\*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100
Animal management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100



## 2.5 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Strategic Objective 1 – Liveability	20,243	36,399	(16,156)
Strategic Objective 2 – Prosperity	6,211	15,296	(9,085)
Strategic Objective 3 – Harmony	1,809	5,514	(3,705)
Strategic Objective 4 – Leadership	(23,654)	9,634	(33,288)
<b>Total</b>	<b>4,609</b>	<b>66,843</b>	<b>(62,234)</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	11,594		
Written down value of disposals	1,473		
<b>Deficit before capital items and additional funding sources</b>	<b>17,676</b>		
<b>Less capital items and additional funding sources</b>			
Capital expenditure and asset purchases	26,255		
Loan principal repayments	271		
Repayment of lease liabilities	240		
<b>Surplus funds</b>	<b>(9,090)</b>		

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Council also prepares a Rates Determination Statement as part of the budget process which is in section 3.7. The Rates Determination Statement is not one of the financial statements mandated by the Local Government Regulations. Council prepares this statement so we can determine the surplus based on the level of rates and charges raised and budgeted operational and capital transactions.

The Rates Determination Statement does not include profit/loss on sale of assets or depreciation, which are both non-cash. It shows both the income and expenses for capital projects and net monies transferred to/from reserves, such as loan principal to repay interest only loans when they mature.

### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2026

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
	NOTES					
<b>Income</b>						
Rates and charges	4.1.1	30,052	<b>30,763</b>	32,189	34,000	35,094
Statutory fees and fines	4.1.2	999	<b>1,095</b>	1,130	1,168	1,197
User fees	4.1.3	4,012	<b>4,640</b>	4,143	4,338	4,488
Grants - operating	4.1.4	11,062	<b>11,909</b>	9,444	10,349	9,907
Grants - capital	4.1.4	10,413	<b>6,744</b>	3,357	7,652	3,893
Contributions - monetary	4.1.5	537	<b>217</b>	2,141	281	240
Net gain on disposal of property, infrastructure, plant and equipment		166	<b>368</b>	394	437	395
Other income	4.1.6	3,427	<b>4,885</b>	4,224	4,336	4,438
<b>Total income</b>		<b>60,668</b>	<b>60,621</b>	<b>57,022</b>	<b>62,561</b>	<b>59,652</b>
<b>Expenses</b>						
Employee costs	4.1.7	21,807	<b>21,569</b>	20,451	21,267	22,005
Materials and services	4.1.8	21,423	<b>16,992</b>	18,428	17,964	17,524
Depreciation	4.1.9	10,127	<b>11,357</b>	13,509	14,040	14,572
Amortisation – right of use assets	4.1.10	404	<b>237</b>	73	20	9
Bad and doubtful debts		12	<b>12</b>	18	16	17
Borrowing costs		193	<b>70</b>	65	58	50
Finance Costs - leases		21	<b>9</b>	4	2	1
Other expenses	4.1.11	1,254	<b>1,285</b>	1,429	1,468	1,508
<b>Total expenses</b>		<b>55,241</b>	<b>51,531</b>	<b>53,977</b>	<b>54,835</b>	<b>55,686</b>
<b>Surplus for the year</b>		<b>5,427</b>	<b>9,090</b>	<b>3,045</b>	<b>7,726</b>	<b>3,966</b>
<b>Other comprehensive income items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		4,392	<b>1,205</b>	740	6,163	3,221
<b>Total comprehensive result</b>		<b>9,819</b>	<b>10,295</b>	<b>3,785</b>	<b>13,889</b>	<b>7,187</b>

## 3.2 Balance Sheet

For the four years ending 30 June 2026

		Forecast Actual 2020/21 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
	NOTES					
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		31,160	<b>25,688</b>	23,381	24,088	23,905
Trade and other receivables		3,426	<b>3,566</b>	3,316	3,656	3,473
Inventories		131	<b>73</b>	77	73	76
Other assets		189	<b>204</b>	203	204	205
<b>Total current assets</b>	4.2.1	34,906	<b>29,531</b>	26,977	28,021	27,659
<b>Non-current assets</b>						
Trade and other receivables		63	<b>56</b>	55	55	55
Property, infrastructure, plant and equipment		523,539	<b>538,106</b>	542,432	555,086	561,934
Right-of-use assets		368	<b>131</b>	58	38	28
Intangible assets		3,133	<b>3,195</b>	3,195	3,195	3,195
<b>Total non-current assets</b>	4.2.1	527,103	<b>541,488</b>	545,740	558,374	565,212
<b>Total assets</b>		562,009	<b>571,019</b>	572,717	586,395	592,871
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		4,617	<b>3,907</b>	2,060	2,038	2,012
Trust funds and deposits		294	<b>294</b>	294	294	294
Provisions		5,682	<b>5,620</b>	5,732	5,847	5,964
Interest-bearing liabilities	4.2.3	511	<b>275</b>	281	789	297
Lease Liabilities		240	<b>78</b>	21	10	10
<b>Total current liabilities</b>	4.2.2	11,344	<b>10,174</b>	8,388	8,978	8,577
<b>Non-current liabilities</b>						
Provisions		1,690	<b>1,688</b>	1,686	1,684	1,682
Interest-bearing liabilities	4.2.3	2,107	<b>2,072</b>	1,793	1,004	706
Lease Liabilities		141	<b>63</b>	42	32	22
<b>Total non-current liabilities</b>	4.2.2	3,938	<b>3,823</b>	3,521	2,720	2,410
<b>Total liabilities</b>		15,282	<b>13,997</b>	11,909	11,698	10,987
<b>Net assets</b>		546,727	<b>557,022</b>	560,807	574,697	581,884
<b>Equity</b>						
Accumulated surplus		307,408	<b>321,208</b>	325,081	331,868	336,317
Reserves		239,319	<b>235,814</b>	235,726	242,829	245,567
<b>Total equity</b>		546,727	<b>557,022</b>	560,807	574,697	581,884

### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2026

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2022 Forecast Actual</b>					
Balance at beginning of the financial year		536,908	278,939	211,918	46,051
Surplus for the year		5,427	5,427	-	-
Net asset revaluation increment		4,392	-	4,392	-
Transfer to/(from) reserves		-	23,042	-	(23,042)
<b>Balance at end of the financial year</b>		<b>546,727</b>	<b>307,408</b>	<b>216,310</b>	<b>23,009</b>
<b>2023 Budget</b>					
Balance at beginning of the financial year		546,727	307,408	216,310	23,009
Surplus for the year		9,090	9,090	-	-
Net asset revaluation increment		1,205	-	1,205	-
Transfer to/(from) reserves		-	4,710	-	(4,710)
<b>Balance at end of the financial year</b>	4.3.1	<b>557,022</b>	<b>321,208</b>	<b>217,515</b>	<b>18,299</b>
<b>2024</b>					
Balance at beginning of the financial year		557,022	321,208	217,515	18,299
Surplus for the year		3,045	3,045	-	-
Net asset revaluation increment		740	-	740	-
Transfer to/(from) reserves		-	828	-	(828)
<b>Balance at end of the financial year</b>		<b>560,807</b>	<b>325,081</b>	<b>218,255</b>	<b>17,471</b>
<b>2025</b>					
Balance at beginning of the financial year		560,807	325,081	218,255	17,471
Surplus for the year		7,726	7,726	-	-
Net asset revaluation increment		6,163	-	6,163	-
Transfer to/(from) reserves		-	(939)	-	939
<b>Balance at end of the financial year</b>		<b>574,697</b>	<b>331,868</b>	<b>224,419</b>	<b>18,410</b>
<b>2026</b>					
Balance at beginning of the financial year		574,697	331,868	224,419	18,410
Surplus for the year		3,966	3,966	-	-
Net asset revaluation increment		3,221	-	3,221	-
Transfer to/(from) reserves		-	482	-	(482)
<b>Balance at end of the financial year</b>		<b>581,884</b>	<b>336,317</b>	<b>227,639</b>	<b>17,927</b>



### 3.4 Statement of Cash Flows

For the four years ending 30 June 2026

		Forecast Actual 2021/22 \$'000 Inflows (Outflows)	Budget 2022/23 \$'000 Inflows (Outflows)	2023/24 \$'000 Inflows (Outflows)	Projections 2024/25 \$'000 Inflows (Outflows)	2025/26 \$'000 Inflows (Outflows)
	NOTES					
<b>Cash flows from operating activities</b>						
Rates and charges		29,966	<b>30,611</b>	32,496	33,957	35,103
Statutory fees and fines		999	<b>1,095</b>	1,252	1,282	1,315
User fees		4,413	<b>5,112</b>	4,591	4,758	4,928
Grants – operating		11,062	<b>11,909</b>	9,514	10,296	9,929
Grants - capital		10,413	<b>6,744</b>	3,382	7,415	4,097
Contributions - monetary		537	<b>217</b>	2,141	281	240
Interest received		339	<b>350</b>	319	330	329
Other receipts		3,451	<b>5,011</b>	4,559	4,537	4,539
Net GST refund / payment		1,375	<b>953</b>	238	621	627
Employee costs		(21,342)	<b>(21,633)</b>	(20,704)	(21,257)	(21,997)
Materials and services		(23,527)	<b>(20,837)</b>	(23,321)	(21,281)	(20,848)
<b>Net cash provided by operating activities</b>	4.4.1	17,686	<b>19,532</b>	14,467	20,939	18,262
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(33,192)	<b>(26,255)</b>	(20,145)	(22,337)	(19,892)
Proceeds from sale of property, infrastructure, plant and equipment		828	<b>1,841</b>	3,791	2,467	2,297
<b>Net cash used in investing activities</b>	4.4.2	(32,364)	<b>(24,414)</b>	(16,354)	(19,870)	(17,595)
<b>Cash flows from financing activities</b>						
Finance costs		(193)	<b>(70)</b>	(65)	(58)	(50)
Interest paid – lease liability		(21)	<b>(9)</b>	(4)	(2)	(1)
Repayment of lease liabilities		(432)	<b>(240)</b>	(78)	(21)	(10)
Repayment of borrowings		(5,168)	<b>(271)</b>	(273)	(281)	(789)
<b>Net cash provided by / (used in) financing activities</b>	4.4.3	(5,814)	<b>(590)</b>	(420)	(362)	(850)
<b>Net increase/(decrease) in cash and cash equivalents</b>		(20,492)	<b>(5,472)</b>	(2,307)	707	(183)
Cash and cash equivalents at the beginning of the financial year		51,652	<b>31,160</b>	25,688	23,381	24,088
<b>Cash and cash equivalents at the end of the financial year</b>		31,160	<b>25,688</b>	23,381	24,088	23,905

### 3.5 Statement of Capital Works

For the four years ending 30 June 2026

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
	NOTES					
<b>Property</b>						
Land		4,273	<b>2,500</b>	1,546	1,590	1,634
Buildings		5,760	<b>12,705</b>	6,555	2,854	4,113
<b>Total property</b>		10,033	<b>15,205</b>	8,101	4,444	5,747
<b>Plant and equipment</b>						
Plant, machinery and equipment		1,719	<b>1,492</b>	1,639	1,819	1,646
Fixtures, fittings and furniture		606	<b>330</b>	6	34	34
Computers and telecommunications		1,511	<b>1,150</b>	1,242	135	250
<b>Total plant and equipment</b>		3,836	<b>2,972</b>	2,887	1,988	1,930
<b>Infrastructure</b>						
Sealed roads		7,474	<b>4,262</b>	4,220	4,376	5,428
Unsealed roads		1,286	<b>1,088</b>	1,039	1,080	1,215
Footpaths and cycleways		857	<b>584</b>	339	440	440
Drainage		1,046	<b>289</b>	339	614	432
Recreational, leisure and community facilities		205	<b>44</b>	132	7,000	536
Waste management		674	<b>72</b>	-	-	-
Parks, open space and streetscapes		3,372	<b>360</b>	2,780	2,150	2,809
Other infrastructure		4,244	<b>1,219</b>	146	80	1,188
<b>Total infrastructure</b>		19,158	<b>7,918</b>	8,995	15,740	12,048
<b>Cultural and heritage</b>						
Library books		165	<b>160</b>	162	165	167
Artworks						
Pioneer Settlement – buildings						
<b>Total cultural and heritage</b>		165	<b>160</b>	162	165	167
<b>Total capital works expenditure</b>	4.5.1	33,192	<b>26,255</b>	20,145	22,337	19,892
<b>Expenditure types represented by:</b>						
New asset expenditure		15,972	<b>12,378</b>	8,841	12,283	6,583
Asset renewal expenditure		15,108	<b>10,365</b>	10,228	9,960	12,483
Asset expansion expenditure		-	<b>-</b>	-	-	-
Asset upgrade expenditure		2,112	<b>3,512</b>	1,076	94	826
<b>Total capital works expenditure</b>	4.5.1	33,192	<b>26,255</b>	20,145	22,337	19,892
<b>Funding sources represented by:</b>						
Grants		10,420	<b>6,744</b>	3,357	7,652	3,893
Contributions		103	<b>1,403</b>	111	234	179
Council cash		22,669	<b>18,108</b>	16,677	14,451	15,820
<b>Total capital works expenditure</b>	4.5.1	33,192	<b>26,255</b>	20,145	22,337	19,892

### 3.6 Statement of Human Resources

For the four years ending 30 June 2026

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	21,807	<b>21,569</b>	20,451	21,267	22,005
Employee costs - capital	816	<b>657</b>	680	696	707
<b>Total staff expenditure</b>	<b>22,623</b>	<b>22,226</b>	<b>21,131</b>	<b>21,963</b>	<b>22,712</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	214.8	<b>220.4</b>	209.3	209.3	209.3
Total staff numbers	214.8	<b>220.4</b>	209.3	209.3	209.3

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2022/23 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Corporate services	<b>4,123</b>	3,339	784
Infrastructure	<b>7,341</b>	7,152	189
Development and planning	<b>4,564</b>	3,088	1,476
Community and cultural services	<b>5,215</b>	1,824	3,391
Total permanent staff expenditure	<b>21,243</b>		
Temporary agency staff	<b>326</b>		
Capitalised labour costs	<b>657</b>		
Total Expenditure	<b>22,226</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Corporate services	<b>48.0</b>	38.0	10.0
Infrastructure	<b>79.2</b>	77.0	2.2
Development and planning	<b>44.9</b>	27.0	17.9
Community and cultural services	<b>48.3</b>	16.0	32.3
Total permanent staff	<b>220.4</b>	158.0	62.4

### 3.6.1 Summary of Planned Human Resources Expenditure

	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
<b>Corporate Services</b>				
Permanent – Full time	3,339	3,486	3,623	3,747
Female	1,913	1,995	2,073	2,143
Male	1,426	1,491	1,550	1,604
Permanent – Part time	784	831	880	927
Female	714	749	785	819
Male	70	82	95	108
<b>Total Corporate Services</b>	<b>4,123</b>	4,317	4,503	4,674
<b>Infrastructure</b>				
Permanent – Full time	7,152	7,432	7,708	7,954
Female	1,084	1,137	1,184	1,227
Male	6,068	6,295	6,524	6,727
Permanent – Part time	189	216	243	270
Female	147	163	178	193
Male	42	53	65	77
<b>Total Infrastructure</b>	<b>7,341</b>	7,648	7,951	8,224
<b>Development and Planning</b>				
Permanent – Full time	3,088	3,226	3,354	3,470
Female	1,450	1,516	1,577	1,632
Male	1,638	1,710	1,777	1,838
Permanent – Part time	1,476	1,548	1,622	1,690
Female	1,241	1,295	1,350	1,400
Male	235	253	272	290
<b>Total Development and Planning</b>	<b>4,564</b>	4,774	4,976	5,160
<b>Community and Cultural Services</b>				
Permanent – Full time	1,824	1,461	1,527	1,588
Female	1,043	772	807	838
Male	781	689	720	750
Permanent – Part time	3,391	1,916	2,003	2,083
Female	3,195	1,709	1,779	1,842
Male	196	207	224	241
<b>Total Community and Cultural Services</b>	<b>5,215</b>	3,377	3,530	3,671
Temporary agency staff	326	335	307	276
Capitalised labour costs	657	680	696	707
<b>Total staff expenditure</b>	<b>22,226</b>	21,131	21,963	22,712

	Budget 2022/23 FTE	2023/24 FTE	Projections 2024/25 FTE	2025/26 FTE
<b>Corporate Services</b>				
Permanent – Full time	38.0	38.0	38.0	38.0
Female	25.0	25.0	25.0	25.0
Male	13.0	13.0	13.0	13.0
Permanent – Part time	10.0	10.0	10.0	10.0
Female	9.5	9.5	9.5	9.5
Male	0.5	0.5	0.5	0.5
<b>Total Corporate Services</b>	<b>48.0</b>	48.0	48.0	48.0
<b>Infrastructure</b>				
Permanent – Full time	77.0	77.0	77.0	77.0
Female	10.0	10.0	10.0	10.0
Male	67.0	67.0	67.0	67.0
Permanent – Part time	2.2	2.2	2.2	2.2
Female	1.7	1.7	1.7	1.7
Male	0.5	0.5	0.5	0.5
<b>Total Infrastructure</b>	<b>79.2</b>	79.2	79.2	79.2
<b>Development and Planning</b>				
Permanent – Full time	27.0	27.0	27.0	27.0
Female	13.0	13.0	13.0	13.0
Male	14.0	14.0	14.0	14.0
Permanent – Part time	17.9	17.9	17.9	17.9
Female	14.0	14.0	14.0	14.0
Male	3.9	3.9	3.9	3.9
<b>Total Development and Planning</b>	<b>44.9</b>	44.9	44.9	44.9
<b>Community and Cultural Services</b>				
Permanent – Full time	16.0	13.0	13.0	13.0
Female	9.0	7.0	7.0	7.0
Male	7.0	6.0	6.0	6.0
Permanent – Part time	32.3	24.3	24.3	24.3
Female	30.1	22.1	22.1	22.1
Male	2.2	2.2	2.2	2.2
<b>Total Community and Cultural Services</b>	<b>48.3</b>	37.3	37.3	37.3
<b>Total staff numbers</b>	<b>220.4</b>	209.3	209.3	209.3



### 3.7 Rates Determination Statement

For the four years ending 30 June 2026

	Forecast Actual	Budget	Projections		
	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Income</b>					
Rates and charges	30,052	<b>30,763</b>	32,189	34,000	35,094
Statutory fees and fines	999	<b>1,095</b>	1,130	1,168	1,197
User fees	4,012	<b>4,640</b>	4,143	4,338	4,490
Grants - operating	11,062	<b>11,909</b>	9,444	10,349	9,907
Grants – capital	10,413	<b>6,744</b>	3,357	7,652	3,893
Contributions - monetary	537	<b>217</b>	2,141	281	240
Proceeds from disposal of property, infrastructure, plant and equipment	830	<b>1,841</b>	3,446	2,243	2,088
Other income	3,427	<b>4,885</b>	4,224	4,336	4,437
<b>Total income</b>	<b>61,332</b>	<b>62,094</b>	<b>60,074</b>	<b>64,367</b>	<b>61,346</b>
<b>Expenses</b>					
Employee costs	21,807	<b>21,569</b>	20,453	21,269	22,007
Materials and services	21,876	<b>17,241</b>	18,510	17,988	17,535
Bad and doubtful debts	12	<b>12</b>	18	16	17
Borrowing costs	193	<b>70</b>	65	58	50
Other expenses	1,253	<b>1,285</b>	1,317	1,353	1,391
<b>Total expenses</b>	<b>45,141</b>	<b>40,177</b>	<b>40,363</b>	<b>40,684</b>	<b>41,000</b>
<b>Net operating result</b>	<b>16,191</b>	<b>21,197</b>	<b>19,711</b>	<b>23,683</b>	<b>20,346</b>
<b>Less capital items/loans</b>					
Capital expenditure and asset purchases	(33,192)	<b>(26,255)</b>	(20,145)	(22,337)	(19,892)
Loan principal redemption	(5,168)	<b>(271)</b>	(273)	(281)	(789)
<b>Rates determination result</b>	<b>(38,360)</b>	<b>(26,526)</b>	<b>(20,418)</b>	<b>(22,618)</b>	<b>(20,681)</b>
<b>Reserve transfers (net)</b>	<b>23,042</b>	<b>4,710</b>	<b>828</b>	<b>(939)</b>	<b>482</b>
<b>Budget result surplus</b>	<b>873</b>	<b>101</b>	<b>121</b>	<b>126</b>	<b>147</b>

## 4. Notes to the financial statements

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Budget, rates and charges were identified as a significant source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rates will increase by the rate cap of 1.75%. Council does not have a municipal charge applicable to each property. The kerbside waste collection will increase by 1.97% and the cost for the green waste service remains the same at \$95.

This will raise total rates and charges for 2022/23 of \$30.76 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000      %	
General rates*	25,581	26,198	617	2.4%
Waste management charge	3,678	3,772	94	2.6%
Special marketing rate	372	379	7	1.9%
Rate agreements – Electricity Industry Act	296	300	4	1.4%
Supplementary rates and rate adjustments	170	161	(9)	(5.3%)
Rates abandonments and other adjustments	(45)	(47)	(2)	(4.4%)
<b>Total rates and charges</b>	<b>30,052</b>	<b>30,763</b>	<b>711</b>	<b>2.4%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2021/22 cents/\$CIV	2022/23 cents/\$CIV	Change
Residential – Swan Hill	0.564138	<b>0.495388</b>	<b>(12.2%)</b>
Residential – Robinvale	0.564138	<b>0.495388</b>	<b>(12.2%)</b>
Residential vacant land – Swan Hill and Robinvale	1.735751	<b>1.524268</b>	<b>(12.2%)</b>
Urban – other	0.542439	<b>0.476333</b>	<b>(12.2%)</b>
Commercial – Swan Hill	0.705171	<b>0.619234</b>	<b>(12.2%)</b>
Commercial – Robinvale	0.705171	<b>0.619234</b>	<b>(12.2%)</b>
Industrial – Swan Hill	0.564138	<b>0.495388</b>	<b>(12.2%)</b>
Industrial – Robinvale	0.564138	<b>0.495388</b>	<b>(12.2%)</b>
Industrial and commercial – other	0.542439	<b>0.476333</b>	<b>(12.2%)</b>
Recreational	0.542439	<b>0.476333</b>	<b>(12.2%)</b>
Farm – irrigation and non-irrigation	0.542439	<b>0.476333</b>	<b>(12.2%)</b>
Farm – dry land	0.433951	<b>0.381067</b>	<b>(12.2%)</b>

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2021/22 \$'000	2022/23 \$'000	Change \$'000	%
Residential – Swan Hill	7,187	<b>7,305</b>	118	<b>1.6%</b>
Residential – Robinvale	870	<b>880</b>	10	<b>1.1%</b>
Residential vacant land – Swan Hill and Robinvale	95	<b>99</b>	4	<b>4.2%</b>
Urban – other	2,898	<b>2,844</b>	(54)	<b>(1.9%)</b>
Commercial – Swan Hill	1,439	<b>1,460</b>	21	<b>1.5%</b>
Commercial – Robinvale	123	<b>127</b>	4	<b>3.2%</b>
Industrial – Swan Hill	491	<b>461</b>	(30)	<b>(6.1%)</b>
Industrial – Robinvale	75	<b>67</b>	(8)	<b>(10.7%)</b>
Industrial and commercial – other	390	<b>346</b>	(44)	<b>(11.3%)</b>
Recreational	14	<b>17</b>	3	<b>21.4%</b>
Farming – irrigation and non-irrigation	8,091	<b>8,346</b>	255	<b>3.1%</b>
Farming – dry land	3,908	<b>4,246</b>	338	<b>8.6%</b>
<b>Total amount to be raised by general rates</b>	<b>25,581</b>	<b>26,198</b>	<b>617</b>	<b>2.4%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2021/22 Number	2022/23 Number	Change Number	%
Residential – Swan Hill	4,612	<b>4,626</b>	14	<b>0.3%</b>
Residential – Robinvale	772	<b>776</b>	4	<b>0.5%</b>
Residential vacant land – Swan Hill and Robinvale	40	<b>37</b>	(3)	<b>(7.5%)</b>
Urban – other	2,590	<b>2,601</b>	11	<b>0.4%</b>
Commercial – Swan Hill	406	<b>405</b>	(1)	<b>(0.2%)</b>
Commercial – Robinvale	90	<b>90</b>	-	-
Industrial – Swan Hill	240	<b>241</b>	1	<b>0.4%</b>
Industrial – Robinvale	49	<b>49</b>	-	-
Industrial and commercial – other	107	<b>107</b>	-	-
Recreational	8	<b>8</b>	-	-
Farming – irrigation and non-irrigation	2,002	<b>2,005</b>	3	<b>0.1%</b>
Farming – dry land	1,208	<b>1,215</b>	7	<b>0.6%</b>
<b>Total number of assessments</b>	<b>12,124</b>	<b>12,160</b>	<b>36</b>	<b>0.3%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
Residential – Swan Hill	1,274,415	1,474,590	200,175	15.7%
Residential – Robinvale	154,239	177,655	23,416	15.2%
Residential vacant land – Swan Hill and Robinvale	5,420	6,486	1,066	19.7%
Urban – other	534,277	597,023	62,746	11.7%
Commercial – Swan Hill	203,985	235,834	31,849	15.6%
Commercial – Robinvale	17,472	20,575	3,103	17.8%
Industrial – Swan Hill	87,012	93,119	6,107	7.0%
Industrial – Robinvale	13,250	13,542	292	2.2%
Industrial and commercial – other	71,853	72,634	781	1.1%
Recreational	2,600	3,654	1,054	40.5%
Farming – irrigation and non-irrigation	1,491,361	1,752,061	260,700	17.5%
Farming – dry land	900,618	1,114,102	213,484	23.7%
<b>Total value of land</b>	<b>4,756,502</b>	<b>5,561,275</b>	<b>804,773</b>	<b>16.9%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021/22	Per Rateable Property 2022/23	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2021/22	2022/23	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021/22	Per Rateable Property 2022/23	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	343	350	7	2.0%
240 litre garbage bin and 240 litre recycling bin	520	530	10	1.9%
240 litre green waste bin	95	95	-	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2021/22	2022/23	Change	
	\$	\$	\$	%
120 litre garbage bin and 240 litre recycling bin	1,815,842	1,870,750	54,908	3.0%
240 litre garbage bin and 240 litre recycling bin	1,704,560	1,764,370	59,810	3.5%
240 litre green waste bin	118,275	136,705	18,430	15.6%
<b>Total</b>	<b>3,638,677</b>	<b>3,771,825</b>	<b>133,148</b>	<b>3.7%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
General rates	25,581	26,198	617	2.4%
Kerbside collection and recycling	3,678	3,772	94	2.6%
Special marketing rate	372	379	7	1.9%
Rate agreements – Electricity Industry Act	296	300	4	1.4%
Supplementary rates and charges	170	161	(9)	(5.3%)
<b>Total Rates and charges</b>	<b>30,097</b>	<b>30,810</b>	<b>713</b>	<b>2.4%</b>

4.1.1(l) Fair Go Rates System Compliance

Swan Hill Rural City Council is fully compliant with the State Government's Fair Go Rates System.

	2021/22	2022/23
Total Rates (annualised)	\$25,209,638	<b>\$25,747,873</b>
Number of rateable properties	12,108	<b>12,160</b>
Base Average Rate	\$2,082.06	<b>\$2,117.42</b>
Maximum Rate Increase (set by the State Government)	1.5%	<b>1.75%</b>
Capped Average Rate	\$2,113.29	<b>\$2,154.47</b>
Budgeted Average Rate	\$2,112.62	<b>\$2,154.47</b>
Maximum General Rates and Municipal Charges Revenue	\$25,587,726	<b>\$26,198,355</b>
Budgeted General Rates and Municipal Charges Revenue	\$25,580,880	<b>\$26,198,355</b>

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa
- Changes in rating from CIV to rate agreements (solar farms).

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.476333 per cent (0.00476333 cents in the dollar of CIV) for all rateable properties not covered by a specific differential rate.
- An urban rate of 0.495388 per cent (0.00495388 cents in the dollar of CIV) for all rateable residential and industrial properties serviced with Council provided drainage infrastructure.
- A vacant residential land rate of 1.524268 per cent (0.01524268 cents in the dollar of CIV) for vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- A commercial rate of 0.619234 per cent (0.00619234 cents in the dollar of CIV) for land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- A dry land farming rate of 0.381067 per cent (0.00381067 cents in the dollar of CIV) for farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production with an allocated Australia Valuation Property Classification Codes (AVPCC) of 510, 520, 523, 524 or 530.

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### Urban rate

- a. **Objective** – The differential is to help reflect the easier access to any additional services, such as drainage and kerb and channel for properties in Swan Hill and Robinvale.
- b. **Types and classes of land** – Residential and industrial land serviced with Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential or industrial.
- e. **Planning scheme zone** – Residential or industrial zoned land.
- f. **Types of buildings** – Any including vacant land unless specifically covered by the vacant land rate.
- g. **Rate** – The rate is set at 4 per cent higher than the general rate.

### Vacant residential land

- a. **Objective** – To discourage land banking and speculation, encourage the construction of residences and help offset the additional infrastructure costs incurred to service residential land.
- b. **Types and classes of land** – Vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of land** – Residential.
- e. **Planning scheme zone** – All residential zones.
- f. **Types of buildings** – Vacant land and land without a permanent dwelling.
- g. **Rate** – The rate is set at 320 per cent of the general rate (307.7 per cent of the urban rate), where applicable.

### Commercial rate

- a. **Objective** – The differential is set to help reflect the higher level of services and infrastructure to commercial properties in the serviced areas of Swan Hill and Robinvale townships and to help reflect the lower level in movement in commercial property values compared to other properties over the last 20 years.
- b. **Types and classes of land** – Land used for commercial purposes within the Swan Hill and Robinvale townships serviced by Council provided drainage infrastructure.
- c. **Geographic location** – Swan Hill and Robinvale townships.
- d. **Use of Land** – Commercial.
- e. **Planning scheme zoning** – Business, industrial or residential 1 zones.
- f. **Types of buildings** – Any building used for a commercial purpose and vacant business land.
- g. **Rate** – The rate is set 30 per cent higher than the general rate, and 25 per cent higher than the urban rate, where applicable.



### Dry land farming rate

- a. **Objective** – The differential rate is to help reflect the increased difficulty in accessing the full range of Council services that dry land farming properties face, the disproportionate increase in property values over the last several years and the increased risk of seasonal income variations than faced by other properties.
- b. **Types and classes of land** – Farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production within AVPCC of 510, 520, 523, 524 or 530.
- c. **Geographic location** – Anywhere in the municipality.
- d. **Use of land** – Broadacre cropping and sheep production with AVPCC of 510, 520, 523, 524 or 530.
- e. **Planning scheme zoning** – Farmland.
- f. **Types of buildings** – Any or none.
- g. **Rate** – The rate is set 20 per cent below the general rate.

## 4.1.2 Statutory fees and fines

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000      %	
Infringements and costs	111	139	28	25.2%
Building and planning fees	614	650	36	5.9%
Animal registration / release fees	135	138	3	2.2%
Health registration fees	91	142	51	56.0%
Other fees and fines	48	26	(22)	(45.8%)
<b>Total statutory fees and fines</b>	999	1,095	96	9.6%

Statutory fees and fines relate mainly to charges levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 9.6 per cent compared to 2021/22. An increase in building and planning activity will result in increased income. Infringements and costs income is expected to return to pre-pandemic levels.

A detailed listing of statutory fees is included in Appendix A.

### 4.1.3 User fees

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Aged and health services	620	641	21	3.4%
Child care / children's programs	139	146	7	5.0%
Parking	170	265	95	55.9%
Sales – admissions	987	1,241	254	25.7%
Sales – merchandise, catering, other sales	482	564	82	17.0%
Hire and leasing fees	917	1,004	87	9.5%
Livestock exchange	571	652	81	14.2%
Other fees and charges	126	127	1	0.8%
<b>Total user fees</b>	<b>4,012</b>	<b>4,640</b>	<b>628</b>	<b>15.7%</b>

User charges relate mainly to the recovery of service delivery costs through charging fees to Council service users. This includes use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. User charges are projected to increase by 15.7 per cent or \$0.63 million from 2022/23. As a number of services were closed or at reduced capacity due to the COVID-19 pandemic the forecast actual result is lower than prior years (budget \$4.54 million 2021/22). The increase in fees for the 2022/23 year is due to the assumption that services will return to pre COVID-19 service levels. A detailed listing of fees and charges is included in Appendix A.

### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
<b>Grants to be received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	16,116	16,232	116	0.7%
State funded grants	5,359	2,421	(2,938)	(54.8%)
<b>Total grants received</b>	<b>21,475</b>	<b>18,653</b>	<b>(2,822)</b>	<b>(13.1%)</b>
<b>(a) Operating Grants</b>				
<b><i>Recurrent - Commonwealth Government</i></b>				
Victoria Grants Commission – general purpose	2,542	5,118	2,576	101.3%
Victoria Grants Commission – local roads	1,203	2,439	1,236	102.7%
Out of school hours care	294	258	(36)	(12.2%)
Home and community care	1,404	1,397	(7)	(0.5%)
<b><i>Recurrent - State Government</i></b>				
Home and community care	173	176	3	1.7%
Public Health	21	28	7	33.3%
Art gallery and performing arts	150	150	-	-
School crossing supervisors	49	50	1	2.0%
Libraries	214	214	-	-
Maternal and child health	609	538	(71)	(11.7%)
Other	125	135	10	8.0%
<b>Total recurrent operating grants</b>	<b>6,784</b>	<b>10,503</b>	<b>3,719</b>	<b>54.8%</b>

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
<b>Non-recurrent - Commonwealth Government</b>				
Our Region Our Rivers – Regional Growth Fund	2,867	873	(1,994)	(69.6%)
<b>Non-recurrent - State Government</b>				
Community projects	94	92	(2)	(2.1%)
Environmental protection	162	75	(87)	(53.7%)
Cultural and heritage	5	65	60	1200.0%
Employment programs	75	-	(75)	(100.0%)
Economic development	485	25	(460)	(94.8%)
Home and community care	109	109	-	-
Recreation	96	-	(96)	(100.0%)
Family and children	219	167	(52)	(23.7%)
Sealed roads	40	-	(40)	(100.0%)
Waste management	91	-	(91)	(100.0%)
Other	35	-	(35)	(100.0%)
<b>Total non-recurrent operating grants</b>	<b>4,278</b>	<b>1,406</b>	<b>(2,872)</b>	<b>(67.1%)</b>
<b>Total operating grants</b>	<b>11,062</b>	<b>11,909</b>	<b>847</b>	<b>7.7%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	1,435	1,434	(1)	(0.1%)
<b>Total recurrent capital grants</b>	<b>1,435</b>	<b>1,434</b>	<b>(1)</b>	<b>(0.1%)</b>
<b>Non-recurrent – Commonwealth Government</b>				
Our Region Our Rivers – Regional Growth Fund	412	3,399	2,987	725.0%
Building Better Regions Funding	2,195	-	(2,195)	(100.0%)
Local Roads and Community Infrastructure	2,447	1,314	(1,133)	(46.3%)
Regional Airports Program	1,317	-	(1,317)	(100.0%)
<b>Non-recurrent – State Government</b>				
Aerodrome	525	-	(525)	(100.0%)
Buildings	50	-	(50)	(100.0%)
Roads	475	-	(475)	(100.0%)
Drainage	224	-	(224)	(100.0%)
Footpaths and cycleways	50	-	(50)	(100.0%)
Parks, playgrounds and street beautification	589	-	(589)	(100.0%)
Recreation and leisure	110	590	480	436.4%
Cultural and heritage	142	7	(135)	(95.1%)
Other infrastructure	192	-	(192)	(100.0%)
Waste management	250	-	(250)	(100.0%)
<b>Total non-recurrent capital grants</b>	<b>8,978</b>	<b>5,310</b>	<b>(3,668)</b>	<b>(18.5%)</b>
<b>Total capital grants</b>	<b>10,413</b>	<b>6,744</b>	<b>(3,669)</b>	<b>(20.7%)</b>
<b>Total Grants</b>	<b>21,475</b>	<b>18,653</b>	<b>(2,822)</b>	<b>(27.3%)</b>

**Operating grants** - include all monies received from State and Federal sources for the purposes of delivering Council services to ratepayers.

Overall, the level of operating grants is projected to increase by 7.7 per cent or \$0.85 million compared to 2021/22. The 2021/22 grants commission allocation had 50% of the allocation prepaid in the 2020/21 year. The 2022/23 allocation is budgeted to be received in full in the year it's due. Non-recurrent operating grants relating to the Our Region Our Rivers project is forecast to decrease by \$1.99 million due to the progress of the project and claims received for completed works over its three year design and construction period.

**Capital grants** - include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Overall the level of capital grants has decreased by 27.3 per cent or \$2.8 million compared to 2021/22. Refer to Section 4.5 for a detailed analysis of the capital grants and contributions expected to be received during the 2022/23 year.

### 4.1.5 Contributions - monetary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000      %	
Car parking	5	5	-	-
Community projects	12	10	(2)	(16.7%)
Community care	104	-	(104)	(100.0%)
Cultural and heritage	144	112	(32)	(22.2%)
Recreational, leisure and community facilities	248	10	(238)	(96.0%)
Shared services – other municipalities	24	67	43	179.2%
Sealed roads	-	13	13	100.0%
<b>Total contributions</b>	<b>537</b>	<b>217</b>	<b>(320)</b>	<b>(59.6%)</b>

Monetary contributions relate to money paid by developers for public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Community and user groups also pay contributions towards capital projects for assets at their sporting facility or community organisation.

Contributions are projected to decrease by \$0.32 million or 59.6 per cent compared to 2021/22.

### 4.1.6 Other income

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000      %	
Interest	339	350	11	3.2%
Reimbursements	846	1,023	177	20.9%
Tower Hill land sales	2,114	3,408	1,294	61.2%
Other	128	104	(24)	(18.8%)
<b>Total other income</b>	<b>3,427</b>	<b>4,885</b>	<b>1,458</b>	<b>42.5%</b>

Other income relates to a range of items that do not fit the earlier classifications. The majority of this income is represented by land sales at Tower Hill and reimbursements.

Interest income of \$0.35 million and Tower Hill land sales of \$3.41 million is forecast for 2022/23.

## 4.1.7 Employee costs

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Wages and salaries	17,024	17,625	601	3.5%
WorkCover	1,109	291	(818)	(73.8%)
Agency staff	838	326	(512)	(61.1%)
Long service leave	427	614	187	43.8%
Staff training	167	179	12	7.2%
Superannuation	2,040	2,314	274	13.4%
Fringe benefits	41	53	12	29.3%
Other	161	167	6	3.7%
<b>Total employee costs</b>	<b>21,807</b>	<b>21,569</b>	<b>(238)</b>	<b>(1.1%)</b>

Employee costs include all direct labour related expenditure such as wages, salaries and indirect costs (overheads) such as staff training, leave entitlements, employer superannuation and WorkCover. It also includes temporary staff employed through agencies. It does not include direct labour associated with capital projects (\$0.66 million). See Section 3.6.

Employee costs are forecast to decrease by 1.1 per cent or \$0.24 million compared to 2021/22 forecast actuals or 0.8 per cent increase compared to the 2021/22 budget. Key factors of this movement are:

- Filling a number of vacant permanent positions. These positions were vacant for part of 2021/22 resulting in savings during the year.
- WorkCover moving from self-assurance scheme to an insurance company
- Council's Enterprise Bargaining Agreement increase.
- A reduction in temporary staff employed through employment agencies, resulting in a saving of \$0.51 million.
- Merit based salary movements paid in addition to the general EBA increase.

## 4.1.8 Materials and services

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Contract payments	8,373	6,695	(1,678)	(20.0%)
Community grants sponsorship & contributions	1,462	1,344	(118)	(8.1%)
Building maintenance	719	729	10	1.4%
General maintenance	1,743	1,838	95	5.5%
Utilities	1,258	1,250	(8)	(0.6%)
Office administration	737	772	35	4.7%
Information technology	858	802	(56)	(6.5%)
Insurance	1,017	1,172	155	15.2%
Consultants	1,191	700	(491)	(41.2%)
Our Region Our Rivers grant distribution	2,867	904	(1,963)	(68.5%)
Emergency response	102	-	(102)	(100.0%)
Other materials and services	1,096	786	(310)	(28.3%)
<b>Total materials and services</b>	<b>21,423</b>	<b>16,992</b>	<b>(4,431)</b>	<b>(20.7%)</b>

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs and non-recurrent major operational projects. Non-recurrent major projects are those operational projects identified via Council's Major Projects Plan. Budgeted major project expenditure in 2022/23 is \$2.74 million compared with project expenditure in 2021/22 of \$10.63 million. A full list of non-capitalised major projects is provided in Appendix B.

Materials and services are forecast to decrease by 20.7 per cent or \$4.43 million compared to 2021/22. This decrease is primarily due to the decrease in non-recurrent Major Project expenditure.

### 4.1.9 Depreciation

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Property	1,330	1,469	139	10.5%
Plant and equipment	1,288	1,883	595	46.2%
Infrastructure	7,265	7,759	494	6.8%
Cultural and heritage	244	246	2	0.8%
<b>Total depreciation</b>	10,127	11,357	1,230	12.1%

Depreciation is an accounting measure that attempts to allocate the value (consumption) of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.23 million for 2022/23 is due mainly to the completion of the 2021/22 capital works program and the full year effect of depreciation on these capital projects, along with the effects of the revaluation performed in 2021/22 on footpaths, sealed roads and unsealed roads. Refer to Section 4.5 for a more detailed analysis of Council's capital works program for the 2022/23 year.

### 4.1.10 Amortisation – right of use assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Property	404	237	(167)	(41.3%)
<b>Total amortisation – right of use assets</b>	404	237	(167)	(41.3%)

Amortisation is the decline in value of a right of use asset over the period of a lease.

### 4.1.11 Other expenses

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Auditors remuneration	99	83	(16)	(16.2%)
Vehicle registrations	90	92	2	2.2%
Bank charges	57	54	(3)	(5.3%)
Legal costs	111	66	(45)	(40.5%)
Fire services levy	83	86	3	3.6%
Councillor allowances	271	320	49	18.1%
Operating lease rentals	467	482	15	3.2%
Other	76	102	26	34.2%
<b>Total other expenses</b>	1,254	1,285	31	2.5%

Other expenses include audit fees, Councillor allowances, legal costs, bank charges, fire service levy on Council properties, computer software and vehicle registrations.

## 4.2 Balance Sheet

### 4.2.1 Assets

#### **Current Assets (\$5.38 million decrease) and Non-Current Assets (\$14.38 million increase)**

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash, and the value of investments in term deposits or other highly liquid investments with short term maturities. Current asset balances are projected to decrease by \$5.38 million during the year as new and carried forward capital works projects are completed.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Long term debtors (non-current) also remain unchanged as the outstanding debt to Council is yet to fall due. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment that Council has built up over many years. The \$14.38 million increase in this balance is attributable to the net result of the capital works program (\$26.25 million of capital works) and the revaluation of infrastructure assets (\$1.21 million), less the depreciation of assets (\$11.36 million) and the sale of property, plant and equipment (\$0.37 million).

### 4.2.2 Liabilities

#### **Current Liabilities (\$1.17 million decrease) and Non-Current Liabilities (\$0.12 million decrease)**

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2021/22 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to decrease marginally due to more active management of leave entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing liabilities are borrowings of Council. Council is budgeting to repay loan principal of \$0.27 million over the year. No new borrowings are required to help fund our future capital works programs.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2021/22	2022/23	2023/24	2024/25	2025/26
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	7,785,773	2,617,858	2,347,088	2,074,709	1,792,530
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	5,167,915	270,770	272,379	282,179	789,023
Amount of borrowings as at 30 June	2,617,858	2,347,088	2,074,709	1,792,530	1,003,507

Council also sets aside cash to fund the principal repayment of interest only loans when they mature. The repayment of this loan will occur in 2025/26 (\$0.5 million). As at 30 June 2022 Council will have \$0.1 million in cash reserves to fund these repayments. Therefore net borrowings will be \$2,517,858 at 30 June 2022.



## 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000
<b>Right-of-use assets</b>		
Property	368	131
<b>Total right-of-use assets</b>	<b>368</b>	<b>131</b>
<b>Lease liabilities</b>		
<b>Current lease liabilities</b>		
Land and buildings	240	78
<b>Total current lease liabilities</b>	<b>240</b>	<b>78</b>
<b>Non-current lease liabilities</b>		
Land and buildings	141	63
<b>Total non-current lease liabilities</b>	<b>141</b>	<b>63</b>
<b>Total lease liabilities</b>	<b>381</b>	<b>141</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 1.91%.

## 4.3 Statement of changes in Equity

### 4.3.1 Equity

#### Equity (\$10.3 million increase)

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets less reserves that have accumulated over time. The increase is due to the budgeted operational surplus and asset revaluations.
- Reserves, including the asset revaluation reserve, represents the difference between the previously recorded value of assets and their current valuations, as well as other reserves that Council wishes to set aside to meet a specific purpose in the future and to which there is no existing liability.

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by operating activities

#### **Operating activities (\$1.85 million increase)**

The net cash flows from operating activities refer to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for service provision to the community might be available for investment in capital works or repayment of debt. Operating activities will generate \$19.53 million during 2022/23. This is a 10.4 per cent increase on the forecast \$17.68 million generated in 2021/22.

### 4.4.2 Net cash flows used in investing activities

#### **Investing activities (\$7.95 million decrease)**

The significant value of payments for investing activities represents the capital works expenditure detailed in Section 4.5 of this budget report. Proceeds from sale of assets are forecast to increase by \$1.01 million.

### 4.4.3 Net cash flows used in financing activities

#### **Financing activities (\$5.22 million decrease)**

For 2022/23 the total of principal repayments is projected to be \$0.27 million and finance charges to be \$0.07 million. Repayment of lease liabilities is forecasts to be \$0.24 million with interest on the lease liabilities to be \$0.01 million. No new borrowings are forecast.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken in 2022/23, classified by expenditure type and funding source. Works are also disclosed as current budget (4.5.2) or carried forward projects from prior year (4.5.3).

### 4.5.1 Summary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Property	10,033	<b>15,205</b>	5,172	<b>51.5%</b>
Plant and equipment	3,836	<b>2,972</b>	(864)	<b>(22.5%)</b>
Infrastructure	19,158	<b>7,918</b>	(11,240)	<b>(58.7%)</b>
Culture and Heritage	165	<b>160</b>	(5)	<b>(3.0%)</b>
<b>Total</b>	33,192	<b>26,255</b>	(6,937)	<b>(20.9%)</b>

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property	15,205	11,140	1,115	2,950	-	(4,594)	(1,400)	(9,211)	-
Plant and equipment	2,972	725	2,247	-	-	(330)	-	(2,642)	-
Infrastructure	7,918	512	6,844	562	-	(1,813)	-	(6,105)	-
Culture and Heritage	160	-	160	-	-	(7)	(3)	(150)	-
<b>Total</b>	26,255	12,377	10,366	3,512	-	(6,744)	(1,403)	(18,108)	-

## 4.5.2 – 2022/23 Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Tower Hill Residential Development	2,500	2,500	-	-	-	-	-	(2,500)	-
<b>Total Land</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,500)</b>	<b>-</b>
<b>Buildings</b>									
Nyah West - Toilet block renewal	165	-	165	-	-	(165)	-	-	-
Swan Hill Showgrounds – Regional hub	110	-	-	110	-	-	-	(110)	-
Swan Hill Showgrounds – Relocate show pavilions	22	-	22	-	-	-	-	(22)	-
Swan Hill Town Hall – Building and equipment renewal	10	-	10	-	-	-	-	(10)	-
Swan Hill Town Hall – Exterior refurbishment	440	-	440	-	-	(440)	-	-	-
Renewal and refurbishment of Council buildings	350	-	350	-	-	-	-	(350)	-
<b>Total Buildings</b>	<b>1,097</b>	<b>-</b>	<b>987</b>	<b>110</b>	<b>-</b>	<b>(605)</b>	<b>-</b>	<b>(492)</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>3,597</b>	<b>2,500</b>	<b>987</b>	<b>110</b>	<b>-</b>	<b>(605)</b>	<b>-</b>	<b>(2,992)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Electronic Enforcement – Parking, local and animal infringements	60	60	-	-	-	-	-	(60)	-
Sheep Yards – Ramp security camera	5	5	-	-	-	-	-	(5)	-
Plant and fleet acquisitions	1,427	-	1,427	-	-	-	-	(1,427)	-
<b>Total Plant, Machinery and Equipment</b>	<b>1,492</b>	<b>65</b>	<b>1,427</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,492)</b>	<b>-</b>
<b>Furniture and Equipment</b>									
Robinvale Leisure Centre Fit out	330	330	-	-	-	(330)	-	-	-
<b>Total Furniture and Equipment</b>	<b>330</b>	<b>330</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(330)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Computers and Telecommunications</b>									
IT equipment replacement	160	-	160	-	-	-	-	(160)	-
Implement recommendations of the IT Strategy	660	-	660	-	-	-	-	(660)	-
Pioneer Settlement – Activation of lighting and digital content	330	330	-	-	-	-	-	(330)	-
<b>Total Computers and Telecommunications</b>	<b>1,150</b>	<b>330</b>	<b>820</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,150)</b>	<b>-</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,972</b>	<b>725</b>	<b>2,247</b>	<b>-</b>	<b>-</b>	<b>(330)</b>	<b>(1,427)</b>	<b>(2,642)</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
	\$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Sealed Roads									
Sealed roads reseals	1,336	-	1,336	-	-	-	-	(1,336)	-
Sealed roads reconstruction	1,286	-	1,286	-	-	-	-	(1,286)	-
Sealed roads shoulder resheeting	219	-	219	-	-	-	-	(219)	-
Roads to Recovery (R2R) - shoulder resheeting	210	-	210	-	-	(210)	-	-	-
R2R – Road reconstructions	929	-	929	-	-	(929)	-	-	-
Tower Hill – Stage 12 road assets	12	12	-	-	-	-	-	(12)	-
Total Sealed Roads	3,992	12	3,980	-	-	(1,139)	-	(2,853)	-
Unsealed Roads									
R2R - gravel roads resheeting program	295	-	295	-	-	(295)	-	-	-
Gravel roads resheeting program	792	-	792	-	-	-	-	(792)	-
Total Unsealed Roads	1,087	-	1,087	-	-	(295)	-	(792)	-
Kerb and Channel									
Kerb and channel capital renewal	271	-	271	-	-	-	-	(271)	-
Total Kerb and Channel	271	-	271	-	-	-	-	(271)	-
Footpaths and Cycleways									
Footpath replacement program	55	-	55	-	-	-	-	(55)	-
Footpath replacement program – Missing links	150	150	-	-	-	-	-	(150)	-
McCallum street footpath	379	-	-	379	-	(379)	-	-	-
Total Footpaths and Cycleways	584	150	55	379	-	(379)	-	(205)	-
Drainage									
Upgrade Stormwater Network - Swan Hill	57	-	-	57	-	-	-	(57)	-
Drainage Extension – Notting road	10	10	-	-	-	-	-	(10)	-
Drainage Pit – Sheep yards	22	22	-	-	-	-	-	(22)	-
Total Drainage	89	32	-	57	-	-	-	(89)	-
Recreational, Leisure and Community Facilities									
Gurnett Oval – Landscape design	11	11	-	-	-	-	-	(11)	-
Gurnett Oval – Reconstruct cricket wicket	33	-	33	-	-	-	-	(33)	-
Total Recreational, Leisure and Community Facilities	44	11	33	-	-	-	-	(44)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Parks, Open Space and Streetscapes</b>									
Off Leash Dog Park – Swan Hill stage 2	60	60	-	-	-	-	-	(60)	-
Playground Equipment Renewal	92	-	92	-	-	-	-	(92)	-
Playground Fencing program	26	26	-	-	-	-	-	(26)	-
Renewal Irrigation Systems	121	-	121	-	-	-	-	(121)	-
Robinvale – Centenary Park upgrade	60	-	60	-	-	-	-	(60)	-
<b>Total Parks, Open Space and Streetscapes</b>	<b>359</b>	<b>86</b>	<b>273</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(359)</b>	<b>-</b>
<b>Waste Management</b>									
Construction of New Cells – Swan Hill Landfill	1,045	-	1,045	-	-	-	-	(1,045)	-
Replace Boundary Fence - Swan Hill Landfill	72	-	72	-	-	-	-	(72)	-
<b>Total Waste Management</b>	<b>1,117</b>	<b>-</b>	<b>1,117</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,117)</b>	<b>-</b>
<b>Other Infrastructure</b>									
Caravan Park - assets renewal Robinvale	20	20	-	-	-	-	-	(20)	-
Caravan Park – assets renewal Swan Hill	20	-	20	-	-	-	-	(20)	-
Cattle Yards – Ramp hoist replacement	8	-	8	-	-	-	-	(8)	-
Livestock Exchange – Anti slip rubber mats	60	-	-	60	-	-	-	(60)	-
Power Upgrade – Swan Hill	66	-	-	66	-	-	-	(66)	-
<b>Total Other Infrastructure</b>	<b>174</b>	<b>20</b>	<b>28</b>	<b>126</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(174)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>7,717</b>	<b>311</b>	<b>6,844</b>	<b>562</b>	<b>-</b>	<b>(1,813)</b>	<b>-</b>	<b>(5,904)</b>	<b>-</b>
<b>CULTURE AND HERITAGE</b>									
<b>Library books</b>									
Library collection purchases	150	-	150	-	-	-	-	(150)	-
Public Libraries Book Bonanza - book purchases	7	-	7	-	-	(7)	-	-	-
Murray River Council library book purchases	3	-	3	-	-	-	(3)	-	-
<b>TOTAL CULTURE AND HERITAGE</b>	<b>160</b>	<b>-</b>	<b>160</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>(3)</b>	<b>(150)</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS 2022/23</b>	<b>14,446</b>	<b>3,536</b>	<b>10,238</b>	<b>672</b>	<b>-</b>	<b>(2,755)</b>	<b>(3)</b>	<b>(11,688)</b>	<b>-</b>

### 4.5.3 Works carried forward from the 2021/22 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Grants \$'000	Summary of Funding sources		
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000		Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Ronald Street Sub-division	1,443	1,443	-	-	-	-	(1,400)	(43)	-
<b>Total Land</b>	<b>1,443</b>	<b>1,443</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,400)</b>	<b>(43)</b>	<b>-</b>
<b>Buildings</b>									
Art Gallery Redevelopment – Designs & construction (Our Region Our Rivers)	7,197	7,197	-	-	-	(3,399)	-	(3,798)	-
Robinvale Leisure Centre Expansion	2,840	-	-	2,840	-	(590)	-	(2,250)	-
Swan Hill Town Hall – Building & equipment renewal works	128	-	128	-	-	-	-	(128)	-
<b>Total Buildings</b>	<b>10,165</b>	<b>7,197</b>	<b>128</b>	<b>2,840</b>	<b>-</b>	<b>(3,989)</b>	<b>-</b>	<b>(6,176)</b>	<b>-</b>
<b>TOTAL PROPERTY</b>	<b>11,608</b>	<b>8,640</b>	<b>128</b>	<b>2,840</b>	<b>-</b>	<b>(3,989)</b>	<b>(1,400)</b>	<b>(6,219)</b>	<b>-</b>
<b>Drainage</b>									
Robinvale Town Levee – Design & construction	200	200	-	-	-	-	-	(200)	-
<b>Total Drainage</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(200)</b>	<b>-</b>
<b>Parks, open space and streetscapes</b>									
Art Gallery Redevelopment – Bush Tucker & Yamagata Gardens	1	1	-	-	-	-	-	(1)	-
<b>Total Parks, open space and streetscapes</b>	<b>1</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>201</b>	<b>201</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(201)</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2021/22</b>	<b>11,809</b>	<b>8,841</b>	<b>128</b>	<b>2,840</b>	<b>-</b>	<b>(3,989)</b>	<b>(1,400)</b>	<b>(6,420)</b>	<b>-</b>



## 4.5.4 Summary of planned capital works expenditure

For the years ended 30 June 2024, 2025 and 2026

2023/24	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	1,546	1,546	-	-	-	-	-	(1,546)	-
Buildings	6,555	5,073	869	613	-	(1,014)	(81)	(5,460)	-
<b>Total Property</b>	<b>8,101</b>	<b>6,619</b>	<b>869</b>	<b>613</b>	<b>-</b>	<b>(1,014)</b>	<b>(81)</b>	<b>(7,006)</b>	<b>-</b>
<b>Plant and equipment</b>									
Plant, machinery and equipment	1,639	-	1,639	-	-	-	-	(1,639)	-
Furniture and equipment	6	-	6	-	-	-	-	(6)	-
Computer and telecommunications	1,242	66	1,176	-	-	-	-	(1,242)	-
<b>Total Plant and equipment</b>	<b>2,887</b>	<b>66</b>	<b>2,821</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,887)</b>	<b>-</b>
<b>Infrastructure</b>									
Sealed Roads	4,220	-	4,220	-	-	(1,139)	-	(3,081)	-
Unsealed Roads	1,039	-	1,039	-	-	(295)	-	(744)	-
Footpaths and Cycleways	339	233	70	36	-	-	-	(339)	-
Drainage	339	-	-	339	-	-	-	(339)	-
Recreational, Leisure and Community Facilities	132	44	-	88	-	(20)	(29)	(83)	-
Parks, Open Space and Streetscapes	2,780	1,813	967	-	-	(882)	-	(1,898)	-
Other Infrastructure	146	66	80	-	-	-	-	(146)	-
<b>Total Infrastructure</b>	<b>8,995</b>	<b>2,156</b>	<b>6,376</b>	<b>463</b>	<b>-</b>	<b>(2,336)</b>	<b>(29)</b>	<b>(6,630)</b>	<b>-</b>
<b>Culture and heritage</b>									
Library Books	162	-	162	-	-	(7)	-	(155)	-
<b>Total Culture and Heritage</b>	<b>162</b>	<b>-</b>	<b>162</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(155)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS EXPENDITURE</b>	<b>20,145</b>	<b>8,841</b>	<b>10,228</b>	<b>1,076</b>	<b>-</b>	<b>(3,357)</b>	<b>(110)</b>	<b>(16,678)</b>	<b>-</b>

2024/25	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	1,590	1,590	-	-	-	-	-	(1,590)	-
Buildings	2,854	1,525	1,329	-	-	-	(15)	(2,839)	-
<b>Total Property</b>	<b>4,444</b>	<b>3,115</b>	<b>1,329</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(15)</b>	<b>(4,429)</b>	<b>-</b>
<b>Plant and equipment</b>									
Plant, machinery and equipment	1,819	-	1,819	-	-	-	-	(1,819)	-
Furniture and equipment	34	-	34	-	-	-	-	(34)	-
Computer and telecommunications	135	-	135	-	-	-	-	(135)	-
<b>Total Plant and equipment</b>	<b>1,988</b>	<b>-</b>	<b>1,988</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,988)</b>	<b>-</b>
<b>Infrastructure</b>									
Sealed Roads	4,376	-	4,376	-	-	(1,139)	-	(3,237)	-
Unsealed Roads	1,080	-	1,080	-	-	(295)	-	(785)	-
Footpaths and Cycleways	440	333	70	37	-	-	-	(440)	-
Drainage	614	485	72	57	-	-	(219)	(395)	-
Recreational, Leisure and Community Facilities	7,000	7,000	-	-	-	(5,250)	-	(1,750)	-
Parks, Open Space and Streetscapes	2,150	1,350	800	-	-	(961)	-	(1,189)	-
Other Infrastructure	80	-	80	-	-	-	-	(80)	-
<b>Total Infrastructure</b>	<b>15,740</b>	<b>9,168</b>	<b>6,478</b>	<b>94</b>	<b>-</b>	<b>(7,645)</b>	<b>(219)</b>	<b>(7,876)</b>	<b>-</b>
<b>Culture and heritage</b>									
Library Books	165	-	165	-	-	(7)	-	(158)	-
<b>Total Culture and Heritage</b>	<b>165</b>	<b>-</b>	<b>165</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(158)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS EXPENDITURE</b>	<b>22,337</b>	<b>12,283</b>	<b>9,960</b>	<b>94</b>	<b>-</b>	<b>(7,652)</b>	<b>(234)</b>	<b>(14,451)</b>	<b>-</b>

2025/26	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	1,634	1,634	-	-	-	-	-	(1,634)	-
Buildings	4,113	1,735	2,345	33	-	(810)	(179)	(3,124)	-
<b>Total Property</b>	<b>5,747</b>	<b>3,369</b>	<b>2,345</b>	<b>33</b>	<b>-</b>	<b>(810)</b>	<b>(179)</b>	<b>(4,758)</b>	<b>-</b>
<b>Plant and equipment</b>									
Plant, machinery and equipment	1,646	-	1,646	-	-	-	-	(1,646)	-
Furniture and equipment	34	-	34	-	-	-	-	(34)	-
Computer and telecommunications	250	-	250	-	-	-	-	(250)	-
<b>Total Plant and equipment</b>	<b>1,930</b>	<b>-</b>	<b>1,930</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,930)</b>	<b>-</b>
<b>Infrastructure</b>									
Sealed Roads	5,428	-	4,753	675	-	(1,814)	-	(3,614)	-
Unsealed Roads	1,215	-	1,215	-	-	(295)	-	(920)	-
Footpaths and Cycleways	440	333	70	37	-	-	-	(440)	-
Drainage	432	-	375	57	-	-	-	(432)	-
Recreational, Leisure and Community Facilities	536	28	508	-	-	(60)	-	(476)	-
Parks, Open Space and Streetscapes	2,809	1,769	1,040	-	-	(907)	-	(1,902)	-
Other Infrastructure	1,188	1,084	80	24	-	-	-	(1,188)	-
<b>Total Infrastructure</b>	<b>12,048</b>	<b>3,214</b>	<b>8,041</b>	<b>793</b>	<b>-</b>	<b>(3,076)</b>	<b>-</b>	<b>(8,972)</b>	<b>-</b>
<b>Culture and heritage</b>									
Library Books	167	-	167	-	-	(7)	-	(160)	-
<b>Total Culture and Heritage</b>	<b>167</b>	<b>-</b>	<b>167</b>	<b>-</b>	<b>-</b>	<b>(7)</b>	<b>-</b>	<b>(160)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS EXPENDITURE</b>	<b>19,892</b>	<b>6,583</b>	<b>12,483</b>	<b>826</b>	<b>-</b>	<b>(3,893)</b>	<b>(179)</b>	<b>(15,820)</b>	<b>-</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2020/21	Forecast 2021/22	Budget 2022/23	Projections 2023/24	2024/25	2025/26	Trend +/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	12.3%	(8.0%)	6.5%	(1.9%)	2.2%	2.2%	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	388%	308%	290%	322%	312%	322%	+
Unrestricted cash	Unrestricted cash / current liabilities			272%	250%	285%	264%	280%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	27%	9%	8%	7%	5%	3%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3%	18%	1%	1%	1%	2%	-
Indebtedness	Non-current liabilities / own source revenue		12%	10%	9%	8%	6%	5%	-
Asset renewal	Asset renewal and upgrade expenses / Asset depreciation	4	102%	170%	122%	84%	72%	91%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	49%	57%	54%	59%	59%	60%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.6%	0.5%	0.6%	0.7%	0.7%	0.7%	+

Indicator	Measure	Notes	Actual 2020/21	Forecast 2021/22	Budget 2022/23	2023/24	Projections 2024/25	2025/26	Trend +/-
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$4,276.56	\$4,542.85	\$4,206.61	\$4,381.22	\$4,428.27	\$4,473.88	+
Revenue level	Total rate revenue / no. of property assessments		\$2,060.62	\$2,413.51	\$2,464.64	\$2,555.24	\$2,694.04	\$2,762.87	+

#### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

##### 1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

##### 2. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease due to the use of funds put aside for the repayment of interest only loans as they fall due. The last of the interest only loans falls due in 2025/26.

##### 3. Debt compared to rates

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

##### 4. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

##### 5. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

# Appendices

## Appendix A

### Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2022/23 year.



Fees & Charges

Swan Hill Rural City Council



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Swan Hill Rural City Council

### Aerodrome

#### Aerodrome – Robinvale

Annual Landing Fee - Lease Holders	Current lease holders - Annual landing fee for private individuals per aircraft	\$150.00	\$154.00	2.67%	\$4.00	Y
Annual Landing Fee - Pilot Training Aircraft	Current Aerodrome lease holders - Annual landing fee for individual pilot training per aircraft	\$350.00	\$360.00	2.86%	\$10.00	Y
Landing Fee - Touch & Go	Visiting aircraft landing fee - Touch & Go	\$15.00	\$15.40	2.67%	\$0.40	Y
Parking Fee	Parking fee for visiting aircraft	\$0.00	\$0.00	0.00%	\$0.00	Y

#### Pavement Concession Charge

Landing Fee - MTOW <5,700kg	Landing fee for visiting aircraft (per aircraft) with MTOW <5,700kg	\$10.00	\$10.25	2.50%	\$0.25	Y
Per tonne maximum take-off mass of aircraft	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$11.00	\$12.40	12.73%	\$1.40	Y

#### Aerodrome – Swan Hill

Annual Landing Fee - Lease Holders	Current lease holders - Annual landing fee for private individuals per aircraft	\$150.00	\$154.00	2.67%	\$4.00	Y
Annual Landing Fee - Pilot Training Aircraft	Current Aerodrome lease holders - Annual landing fee for individual pilot training per aircraft	\$350.00	\$360.00	2.86%	\$10.00	Y
Fuel Facility Lease	\$200 per annum - September CPI					Y
Landing Fee - Touch & Goes	Visiting aircraft landing fee - Touch & Go	\$15.00	\$15.40	2.67%	\$0.40	Y
Parking Fee	Visiting aircraft parking fee	\$0.00	\$0.00	0.00%	\$0.00	Y

#### Bureau of Meterology

Site Lease	Per annum. Met Bureau, weather station. No increase in CPI is charged.	\$110.00	\$110.00	0.00%	\$0.00	Y
------------	--	----------	----------	-------	--------	---

#### Pavement Concession Charge

Landing Fee - MTOW <5,700kg	Landing fee for visiting aircraft (per aircraft) with MTOW <5,700kg	\$10.00	\$10.25	2.50%	\$0.25	Y
Fee per tonne	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$11.00	\$12.40	12.73%	\$1.40	Y

### Art Gallery

#### Admission

General Admission	Entry by donation. Entry fee may apply for specific exhibitions.	\$0.00	\$0.00	0.00%	\$0.00	N
-------------------	--	--------	--------	-------	--------	---

#### Equipment Hire

Grand Piano	Fee additional to gallery hire charge, bookings required, must only be played by experienced pianists.	\$175.00	\$180.00	2.86%	\$5.00	Y
-------------	--	----------	----------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Floor talks

Guided Tour	Bookings required	\$6.10	\$6.30	3.28%	\$0.20	Y
Non Local Schools	Bookings required	\$6.70	\$6.90	2.99%	\$0.20	Y
Local Schools	Booking required	\$0.00	\$0.00	0.00%	\$0.00	Y

## Gallery Hire

Commercial Hire	Bookings required and Director retains the right to determine suitability of activity. Venue staff required to be present if Gallery is hired after official opening hours	\$695.00	\$714.00	2.73%	\$19.00	Y
Community Groups	Bookings required and Director retains the right to determine suitability of activity	\$350.00	\$360.00	2.86%	\$10.00	Y
Commercial Hire up to 3 hours	Booking required and Director retains the right to determine suitability of activity	\$350.00	\$360.00	2.86%	\$10.00	Y
Community Groups/Youth Groups	Bookings required. Per Hour.	\$56.50	\$58.00	2.65%	\$1.50	Y
Community Groups up to 3 hours	Booking required and Director retains the right to determine suitability of activity	\$170.00	\$174.50	2.65%	\$4.50	Y
Lock up/security – Per Hour	Required if Gallery is hired outside official opening hours	\$66.50	\$68.50	3.01%	\$2.00	Y

## Aged Care

### Brokered Works

Brokered Domestic Assistance	Fee charged per hour – domestic assistance (including unassisted shopping shifts)	\$72.00	\$66.00	-8.33%	-\$6.00	Y
Brokered Personal Care & Flexible Respite	Fee charged per hour – within core hours	\$77.50	\$66.00	-14.84%	-\$11.50	Y
Brokered Personal Care & Flexible Respite	Fee charged per hour – outside core hours and weekends. As documented in CCS Agency letter (to be used as reference only)	\$124.00	\$127.50	2.82%	\$3.50	Y
Brokered Personal Care & Flexible Respite	Fee charged per hour – public holidays	\$166.00	\$170.50	2.71%	\$4.50	Y
Brokered Delivered Meals	Fee charged per meal delivered	\$17.00	\$17.40	2.35%	\$0.40	Y
Brokered Social Support - Individual	Fee charged per hour of service for assisted shopping shifts	\$72.00	\$74.00	2.78%	\$2.00	Y
Brokered Social Support - Group	Fee charged per hour of Social Support or individually negotiated per activity	\$23.00	\$23.50	2.17%	\$0.50	Y
Brokered Travel Reimbursement	Applicable to all services at per kilometre rate	\$2.60	\$2.70	3.85%	\$0.10	Y
Brokered Transport (Through Taxis)	As charged by taxi plus \$10 administration – fee per booking	As charged by taxi plus \$10 administration – fee per booking				Y
Fee charged per hour of Case Management provided	As documented in CCS Agency letter	\$93.00	\$95.50	2.69%	\$2.50	Y

## CHSP / HACC Services

DSS client contribution framework / DHHS Fees Policy

CHSP / HACC Domestic Assistance	Fee charged per hour of service for Domestic Assistance (including unassisted shopping shifts)	\$7.80	\$7.80	0.00%	\$0.00	N
CHSP / HACC Personal Care	Fee charged per hour of Personal Care service (minimum charge per visit 1 hour)	\$5.70	\$5.70	0.00%	\$0.00	N
CHSP / HACC Flexible Respite	Fee charged per hour of Respite provided	\$4.35	\$4.35	0.00%	\$0.00	N
CHSP / HACC Delivered Meals	Fee charged per meal delivered	\$12.05	\$12.05	0.00%	\$0.00	N
CHSP / HACC Social Support – Individual	Fee charged per hour of service for assisted shopping shifts	\$7.80	\$7.80	0.00%	\$0.00	N
CHSP / HACC Social Support – Group	Fee charged per session. Additional costs for meals, travel and entrance costs where applicable.	Per Activity Cost				N

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Senior Citizens Centre – Robinvale

Bond (no alcohol)		\$160.00	\$162.00	1.25%	\$2.00	N
Bond (alcohol)		\$530.00	\$535.00	0.94%	\$5.00	N
Meeting / Gathering	First 2 hours	\$46.50	\$47.50	2.15%	\$1.00	Y
Meeting / Gathering	Every hour thereafter	\$20.00	\$20.50	2.50%	\$0.50	Y
Half Day		\$53.00	\$54.00	1.89%	\$1.00	Y
Full Day		\$100.00	\$102.50	2.50%	\$2.50	Y
Party / Large Function		\$160.00	\$164.00	2.50%	\$4.00	Y
Public Liability Insurance	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y

## Senior Citizens Centre – Swan Hill

Bond (no alcohol)		\$160.00	\$162.00	1.25%	\$2.00	N
Bond (alcohol)		\$530.00	\$535.00	0.94%	\$5.00	N
Meeting / Gathering	First 2 hours	\$45.50	\$46.50	2.20%	\$1.00	Y
Meeting / Gathering	Every hour thereafter	\$20.00	\$20.50	2.50%	\$0.50	Y
Half Day		\$59.00	\$60.50	2.54%	\$1.50	Y
Full Day		\$103.00	\$105.00	1.94%	\$2.00	Y
Party / Large Function		\$165.00	\$169.00	2.42%	\$4.00	Y
Public Liability Insurance	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y

## Building Department

### Building Act Sec 29A

Report & Consent – Demolition	Fee set by Legislation (5.75 units)	\$86.40	\$86.40	0.00%	\$0.00	N
-------------------------------	-------------------------------------	---------	---------	-------	--------	---

### Building Enforcement Administration Fee

Domestic		\$1,250.00	\$1,285.00	2.80%	\$35.00	N
Commercial		\$1,620.00	\$1,665.00	2.78%	\$45.00	N

### Building Permit - Commercial / Industrial

Building Inspection Fee	If applicable	\$250.00	\$250.00	0.00%	\$0.00	Y
Building Permit Amendment Fee		Dependent on extent of works \$450 minimum \$1,000 maximum				Y
Construction costs up to \$100,000		\$678.00	\$697.00	2.80%	\$19.00	Y
Construction costs exceeding \$100,000	Permit fee determined by Municipal Building Surveyor (MBS)	0.75% of \$cost + GST + Lodgement Fee				Y

### Building Permit - Extend Time

Domestic	Extension of time & permit	\$200.00	\$205.50	2.75%	\$5.50	Y
Commercial	Extension of time & permit	\$430.00	\$442.00	2.79%	\$12.00	Y

### Building Permit - Domestic

Building Inspection Fee	If applicable	\$160.00	\$160.00	0.00%	-\$0.01	Y
Building Permit Amendment Fee		\$165.00	\$165.00	0.00%	\$0.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Building Permit - Domestic [continued]

Houses (class 1) & Outbuildings (class 10) Construction value up to \$41,000		\$478.10	\$491.25	2.75%	\$13.15	Y
Houses (class 1) & Outbuildings (class 10) Construction value over \$41,000	Permit fee determined by Municipal Building Surveyor (MBS)	0.70% of \$cost + GST + Lodgement Fee				Y

## Building Regulation & Modification

Preparation of Report		\$200.00	\$205.50	2.75%	\$5.50	N
-----------------------	--	----------	----------	-------	--------	---

## Checks (Structural, Mechanical, Electrical & Hydraulic)

Fee	Checking of specialist system designs where necessary and/or where an appropriate design certificate is not provided is charged on a cost recovery basis.	Charged on a 'cost recovery basis'				N
-----	---	------------------------------------	--	--	--	---

## House Relocation Deposit

Bond / Bank Guarantee	Fee set by Legislation	\$10,000.00	\$10,000.00	0.00%	\$0.00	N
-----------------------	------------------------	-------------	-------------	-------	--------	---

## Information Requests

Property Information Certificates - Residential & Commercial	Fee set by Legislation (3.19 units)	\$47.90	\$47.90	0.00%	\$0.00	N
Retrieval of archived Building & Planning records		\$150.00	\$154.00	2.67%	\$4.00	N
Retrieval fee of Building records		\$85.00	\$87.50	2.94%	\$2.50	N

## Lodgement Fee

Building Permit Documents – Commercial & Residential	Fee set by Legislation (8.23 units) Unit fee \$15.03	\$123.70	\$123.70	0.00%	\$0.00	N
--	--	----------	----------	-------	--------	---

## Place of Public Entertainment Permits (POPE)

Permit Fee		\$650.00	\$668.00	2.77%	\$18.00	Y
------------	--	----------	----------	-------	---------	---

## Report & Consent

Report & Consent Siting Variations – Domestic	Fee set by Legislation (19.61 units) Unit fee \$15.03	\$294.70	\$294.70	0.00%	\$0.00	N
Septic regulation 132(1)	Fee set by Legislation (19.61 units) Unit fee \$15.03	\$294.70	\$294.70	0.00%	\$0.00	N
Protection of Public (Reg 116)	Fee set by Legislation (19.9 units) Unit fee \$15.03	\$299.10	\$299.10	0.00%	\$0.00	N

## State Government Building Permit Levy

All building works exceeding \$10,000 value	Fee set by Legislation	0.128% of construction value over \$10,000				N
---	------------------------	--	--	--	--	---

## Stormwater Discharge Information

Report for Discharge Point	Fee set by Legislation (9.77 units) Unit fee \$15.03	\$146.80	\$146.80	0.00%	\$0.00	N
----------------------------	--	----------	----------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Swimming Pool & Spa

Registration (when lodging a new building permit application)		\$31.85	\$31.85	0.00%	\$0.00	N
Registration	Includes Pool or Spa Registration Fee of \$31.85 and Information Search Fee of \$47.25.	\$79.10	\$79.10	0.00%	\$0.00	N
Compliance (up to)	Failure to register swimming pool or spa within relevant timeframe	\$1,652.20	\$1,652.20	0.00%	\$0.00	N
Lodgement Certificate of Barrier Compliance		\$20.45	\$20.45	0.00%	\$0.00	N
Lodgement of Certificate of Barrier Non-Compliance		\$385.05	\$385.05	0.00%	\$0.00	N
Failure to Lodge Certificate of Barrier Compliance (up to)		\$1,652.20	\$1,652.20	0.00%	\$0.00	N
Failure to Lodge Certificate of Barrier Non-Compliance (up to)		\$1,652.20	\$1,652.20	0.00%	\$0.00	N
Failure to Comply with Barrier Improvement Notice by date specified (up to)		\$1,652.20	\$1,652.20	0.00%	\$0.00	N
Pool Audit Fee - Including 2 inspections		\$330.00	\$339.00	2.73%	\$9.00	Y
Pool Audit Fee - Third and subsequent inspections		\$110.00	\$113.00	2.73%	\$3.00	Y

## Children's Services

### Children's Services – After School Care

Per Session (3 hours)		\$31.00	\$32.00	3.23%	\$1.00	N
Bus Pick Up		\$3.00	\$3.00	0.00%	\$0.00	N

### Children's Services – Swan Hill Vacation Care

Per Session		\$102.00	\$105.00	2.94%	\$3.00	N
Excursion Fee	Need to cost each excursion and charge for full cost recovery	Calculated for each excursion				N

## Youth Services

Youth Inc Building Rental – Weekly	Rental fee per office space	\$165.00	\$169.50	2.73%	\$4.50	Y
------------------------------------	-----------------------------	----------	----------	-------	--------	---

## Community Centres

### Community Centre – Lake Boga

#### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$170.00	\$173.00	1.76%	\$3.00	Y
Skip Bin Hire – 3 m3	Per hire	\$206.00	\$210.00	1.94%	\$4.00	Y
240L Wheelie Bin	Per bin	\$20.00	\$20.50	2.50%	\$0.50	Y

#### Bond

No alcohol		\$160.00	\$162.00	1.25%	\$2.00	N
Alcohol		\$530.00	\$535.00	0.94%	\$5.00	N

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Catering Facilities

Kitchen – Commercial	Full use	\$80.00	\$82.00	2.50%	\$2.00	Y
Kitchen – Community/Charities	Full use	\$48.00	\$49.00	2.08%	\$1.00	Y

## Foyer

Commercial – Foyer or one room full day		\$106.00	\$107.50	1.42%	\$1.50	Y
Community – Foyer or one room full day		\$80.00	\$82.00	2.50%	\$2.00	Y
Community – Foyer or one room half day		\$43.00	\$44.00	2.33%	\$1.00	Y

## Hall Hire

Commercial hire rate	Per day	\$190.00	\$195.00	2.63%	\$5.00	Y
Community/Charities hire rate	Per day	\$135.00	\$137.50	1.85%	\$2.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$95.00	\$97.50	2.63%	\$2.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$67.50	\$68.75	1.85%	\$1.25	Y

## Meetings

Community and NFP	Per hour	\$13.50	\$13.80	2.22%	\$0.30	Y
-------------------	----------	---------	---------	-------	--------	---

## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y
----------------------------	---	---------	---------	-------	--------	---

## Stadium Hire

Stadium hire	Per hour	\$33.50	\$34.00	1.49%	\$0.50	Y
--------------	----------	---------	---------	-------	--------	---

## Community Centre – Nyah

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$170.00	\$173.00	1.76%	\$3.00	Y
Skip Bin Hire – 3 m3	Per hire	\$206.00	\$210.00	1.94%	\$4.00	Y
240L Wheelie Bin	Per bin	\$20.00	\$20.50	2.50%	\$0.50	Y

### Bond

No alcohol		\$160.00	\$162.00	1.25%	\$2.00	N
Alcohol		\$530.00	\$535.00	0.94%	\$5.00	N

## Catering Facilities

Kitchen – Commercial	Full use	\$80.00	\$82.00	2.50%	\$2.00	Y
Kitchen – Community/Charities	Full use	\$48.00	\$49.00	2.08%	\$1.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Foyer

Commercial – Foyer or one room full day		\$106.00	\$107.50	1.42%	\$1.50	Y
Community – Foyer or one room full day		\$80.00	\$82.00	2.50%	\$2.00	Y
Community – Foyer or one room half day		\$43.00	\$44.00	2.33%	\$1.00	Y

## Hall Hire

Commercial hire rate	Per day	\$190.00	\$195.00	2.63%	\$5.00	Y
Community/Charities hire rate	Per day	\$135.00	\$137.50	1.85%	\$2.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$95.00	\$97.50	2.63%	\$2.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$67.50	\$68.75	1.85%	\$1.25	Y

## Meetings

Community and NFP	Per hour	\$13.50	\$13.80	2.22%	\$0.30	Y
-------------------	----------	---------	---------	-------	--------	---

## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y
----------------------------	---	---------	---------	-------	--------	---

## Community Centre – Manangatang

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$170.00	\$173.00	1.76%	\$3.00	Y
Skip Bin Hire – 3 m3	Per hire	\$206.00	\$210.00	1.94%	\$4.00	Y
240L Wheelie Bin	Per bin	\$20.00	\$20.50	2.50%	\$0.50	Y

### Bond

No alcohol		\$160.00	\$162.00	1.25%	\$2.00	N
Alcohol		\$530.00	\$535.00	0.94%	\$5.00	N

### Hall Hire

Commercial hire rate	Per day	\$36.00	\$37.00	2.78%	\$1.00	Y
Community/Charities hire rate	Per day	\$26.00	\$26.50	1.92%	\$0.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$18.00	\$18.50	2.78%	\$0.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$12.80	\$13.25	3.52%	\$0.45	Y

### Meetings

Community and NFP	Per hour	\$13.00	\$13.20	1.54%	\$0.20	Y
-------------------	----------	---------	---------	-------	--------	---



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y
----------------------------	---	---------	---------	-------	--------	---

## Community Centre – Woorinen

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

Skip Bin Hire – 1.5 m3	Per hire	\$170.00	\$173.00	1.76%	\$3.00	Y
Skip Bin Hire – 3 m3	Per hire	\$206.00	\$210.00	1.94%	\$4.00	Y
240L Wheelie Bin	Per bin	\$20.00	\$20.50	2.50%	\$0.50	Y

### Bond

No alcohol		\$160.00	\$162.00	1.25%	\$2.00	N
Alcohol		\$530.00	\$535.00	0.94%	\$5.00	N

### Hall Hire

Commercial hire rate	Per day	\$36.00	\$37.00	2.78%	\$1.00	Y
Community/Charities hire rate	Per day	\$26.00	\$26.50	1.92%	\$0.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$18.00	\$18.50	2.78%	\$0.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$12.80	\$13.25	3.52%	\$0.45	Y

### Meetings

Community and NFP	Per hour	\$13.00	\$13.20	1.54%	\$0.20	Y
-------------------	----------	---------	---------	-------	--------	---

## Public Liability Insurance

Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y
----------------------------	---	---------	---------	-------	--------	---

## Community Arts Centre – Robinvale

### Bin Hire

Fee calculated on amount charged to Council by Waste Contractor

2.6m3 Skip Bin	Per hire	\$91.00	\$93.50	2.75%	\$2.50	Y
----------------	----------	---------	---------	-------	--------	---

### Bond

No alcohol		\$160.00	\$162.00	1.25%	\$2.00	N
Alcohol		\$530.00	\$535.00	0.94%	\$5.00	N

## Catering Facilities

Kitchen – Commercial	Full use	\$155.00	\$158.00	1.94%	\$3.00	Y
Kitchen – Community/Charities	Full use	\$130.00	\$133.50	2.69%	\$3.50	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Foyer

Commercial	Foyer or one room full day	\$134.00	\$137.50	2.61%	\$3.50	Y
Community	Foyer or one room full day	\$77.00	\$79.00	2.60%	\$2.00	Y
Community	Foyer or one room half day	\$51.50	\$52.50	1.94%	\$1.00	Y

## Hall Hire

Commercial hire rate	Per day	\$540.00	\$550.00	1.85%	\$10.00	Y
Community/Charities hire rate	Per day	\$350.00	\$355.00	1.43%	\$5.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$270.00	\$275.00	1.85%	\$5.00	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$175.00	\$177.50	1.43%	\$2.50	Y

## Meetings

Community and NFP	Per hour	\$16.00	\$16.50	3.13%	\$0.50	Y
-------------------	----------	---------	---------	-------	--------	---

## Public Liability Insurance

Public Liability Insurance		\$30.00	\$31.00	3.33%	\$1.00	Y
----------------------------	--	---------	---------	-------	--------	---

## Theatre

Commercial		\$465.00	\$470.00	1.08%	\$5.00	Y
Community		\$350.00	\$353.00	0.86%	\$3.00	Y

## Customer Service & Revenue Control

### Community Tree (Kiosk)

Public Liability Insurance	If the hirer does not have their own insurance, this will be charged to provide the hirer mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y
Bond		\$110.00	\$113.00	2.73%	\$3.00	N
Per Event		\$30.00	\$31.00	3.33%	\$1.00	Y

### Copy Rate Notice

Copy Rate Notice		\$12.00	\$12.50	4.17%	\$0.50	N
------------------	--	---------	---------	-------	--------	---

### Garbage Service Charge Fee

For upsizing garbage bins or removing green waste service	Per service	\$55.00	\$56.50	2.73%	\$1.50	N
---	-------------	---------	---------	-------	--------	---

### Land Information Certificate

Land Information Certificate	Set by Legislation but indexed annually (1.82 fee units) Unit fee \$15.03	\$27.40	\$27.40	0.00%	\$0.00	N
Urgent requests incur additional fee	Certificate completed within 24 hours	\$125.00	\$128.00	2.40%	\$3.00	N

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Engineering Services

### Municipal road where max speed limit at any time is 50kmph or less

Other than minor works - On, or partly on the roadway, shoulder or pathway	23.5 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$353.20	\$353.20	0.00%	\$0.00	N
Other than minor works - Not on the roadway, shoulder or pathway	6 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$90.15	\$90.15	0.00%	\$0.00	N
Minor works - On, or partly on the roadway, shoulder or pathway	9.3 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$139.75	\$139.75	0.00%	\$0.00	N
Minor works - Not on the roadway, shoulder or pathway	6 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$90.15	\$90.15	0.00%	\$0.00	N

### Municipal road where max speed limit at any time is more than 50kmph

Other than minor works - On, or partly on the roadway, shoulder or pathway	43.1 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$647.75	\$647.75	0.00%	\$0.00	N
Other than minor works - Not on the roadway, shoulder or pathway	23.5 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$353.20	\$353.20	0.00%	\$0.00	N
Minor works - On, or partly on the roadway, shoulder or pathway	9.3 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$139.75	\$139.75	0.00%	\$0.00	N
Minor works - Not on the roadway, shoulder or pathway	6 fee units. Upper limit fee set by Victorian State Government. Unit fee \$15.03.	\$90.15	\$90.15	0.00%	\$0.00	N

## Road Closure – Temporary

Advertisement		Cost as invoiced from relevant publisher	N
---------------	--	--	---

## Road Opening Application Fees

1 fee unit \$15.03 set by Legislation	1 fee unit (currently \$15.03) fee set by legislation (Monetary Units Act 2004)	\$15.03	\$15.03	0.00%	\$0.00	N
---------------------------------------	---	---------	---------	-------	--------	---

## Traffic Management Plan Preparation

Plan	Hourly rate plus disbursements	\$460.00	\$473.00	2.83%	\$13.00	Y
------	--------------------------------	----------	----------	-------	---------	---

## Information Management Services

### Documents Copied to CD/USB

Documents Copied to CD/USB		\$8.00	\$8.20	2.50%	\$0.20	Y
----------------------------	--	--------	--------	-------	--------	---

## Freedom of Information

Application Fee	Fee set by Legislation in May	\$30.10	\$30.10	0.00%	\$0.00	N
Search Fee	Per hour. Fee set by Legislation in May	\$22.50	\$22.50	0.00%	\$0.00	N
Photocopying – A4	Fee set by Legislation	\$0.20	\$0.20	0.00%	\$0.00	N

## Historic Information Request

Application Fee (Inc 1hr search)	FOI application fee plus GST	\$33.50	\$34.50	2.99%	\$1.00	Y
Hourly Rate (after 1st hour)		\$51.00	\$52.50	2.94%	\$1.50	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Leisure Centres

### Leisure Centre – Robinvale

Fees Collected and Retained by Contractor

#### General Admission (Aquatics)

Adult		\$3.80	\$3.90	2.63%	\$0.11	Y
Child/Concession		\$3.00	\$3.10	3.33%	\$0.10	Y
Spectator		\$1.90	\$1.95	2.63%	\$0.05	Y
Aqua Aerobics	Per class	\$3.20	\$3.30	3.13%	\$0.10	Y
Family		\$17.00	\$17.40	2.35%	\$0.41	Y
Infants Under 5 years old		\$1.90	\$1.95	2.63%	\$0.05	Y
Lane Hire	Per hour	\$12.30	\$12.60	2.44%	\$0.30	Y
Pool Hire	Per hour	\$120.00	\$123.50	2.92%	\$3.50	Y
User Group – Pool entry fees	Per entry	\$2.60	\$2.70	3.85%	\$0.10	Y
Swim teacher hire	Per hour	\$39.20	\$40.50	3.32%	\$1.30	Y
Additional lifeguard	User group	\$36.00	\$37.00	2.78%	\$1.00	Y

#### Facility Membership

3 Month Membership	Up front	\$210.00	\$216.00	2.86%	\$6.00	Y
6 Month Membership	Up front	\$340.00	\$349.00	2.65%	\$9.00	Y
12 Month Membership	Up front	\$500.00	\$514.00	2.80%	\$14.00	Y

#### Health Club

Casual	Per session	\$6.00	\$6.20	3.33%	\$0.20	Y
Concession	Per session	\$5.00	\$5.10	2.00%	\$0.10	Y
Youth Hour 12-16 years		\$2.90	\$3.00	3.45%	\$0.10	Y
10 Visit passes	Adult	\$53.00	\$54.50	2.83%	\$1.50	Y
20 Visit passes	Adult	\$104.00	\$107.00	2.88%	\$3.00	Y
50 Visit passes	Adult	\$260.00	\$267.00	2.69%	\$7.00	Y

#### Season Ticket

Family of 4	\$10 extra per child	\$175.00	\$180.00	2.86%	\$5.00	Y
Adult		\$110.00	\$113.00	2.73%	\$3.00	Y
Child/concession		\$90.00	\$92.50	2.78%	\$2.50	Y

#### Sports Hall

Casual hire	Per hour	\$4.60	\$4.70	2.17%	\$0.10	Y
Full court hire (peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$50.00	\$51.50	3.00%	\$1.50	Y
1/2 court hire (peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$25.00	\$25.50	2.00%	\$0.50	Y
Full court hire (non peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$30.60	\$31.50	2.94%	\$0.90	Y
1/2 court hire (non peak) per hour	Peak hours 4pm to 9pm Mon-Fri & Weekends	\$20.80	\$21.50	3.37%	\$0.70	Y
Out of Hours Staffing per hour		\$36.00	\$37.00	2.78%	\$1.00	Y

#### Swimming Multi Passes – 10 Visits

Adult – Pool only		\$35.00	\$36.00	2.86%	\$1.00	Y
Child/concession – Pool only		\$25.00	\$25.50	2.00%	\$0.50	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Water Safety Lessons

Preschool and School Age	Per lesson	\$13.90	\$14.20	2.16%	\$0.30	N
--------------------------	------------	---------	---------	-------	--------	---

## Leisure Centre – Swan Hill

Fees Collected and Retained by Contractor

## Birthday Parties

Non-Catered	Per child	\$11.80	\$12.20	3.39%	\$0.40	Y
Catered	Per child	\$17.40	\$17.80	2.30%	\$0.40	Y

## Badminton

Badminton	Per court, per hour	\$15.10	\$15.60	3.31%	\$0.50	Y
-----------	---------------------	---------	---------	-------	--------	---

## Creche – Member

Member 1 Hour	Per hour/ per child	\$6.40	\$6.50	1.56%	\$0.10	Y
Member 2 Hours	Per hour/ per child	\$12.80	\$13.00	1.56%	\$0.20	Y
Member 3 Hours	Per hour/ per child	\$19.20	\$19.50	1.56%	\$0.31	Y

## Creche – Non member

Non Member 1 Hour	Per hour/ per child	\$7.70	\$7.90	2.60%	\$0.20	Y
Non Member 2 Hours	Per hour/ per child	\$15.50	\$15.75	1.61%	\$0.25	Y
Non Member 3 Hours	Per hour/ per child	\$23.20	\$23.75	2.37%	\$0.55	Y

## General Admission

Adult		\$6.50	\$6.60	1.54%	\$0.10	Y
Child		\$4.50	\$4.60	2.22%	\$0.10	Y
Concession		\$4.50	\$4.60	2.22%	\$0.10	Y
Infant	Under 4	\$2.10	\$2.10	0.00%	\$0.00	Y
Spectator	Adult	\$2.90	\$3.00	3.45%	\$0.10	Y
Family	All immediate	\$18.50	\$19.00	2.70%	\$0.50	Y
10 Visit passes	Adult	\$57.20	\$59.00	3.15%	\$1.80	Y
10 Visit passes	Child / Concession	\$38.60	\$39.50	2.33%	\$0.90	Y
Swim Club	Per person	\$7.20	\$7.40	2.78%	\$0.20	Y
Schools	Per student	\$2.80	\$2.90	3.57%	\$0.10	Y

## Group Fitness

Casual	Per class	\$9.90	\$10.00	1.01%	\$0.10	Y
Concession	Per class	\$7.30	\$7.50	2.74%	\$0.20	Y

## Health Club

Casual	Gymnasium only	\$14.40	\$14.50	0.69%	\$0.10	Y
Concession	Gymnasium only	\$10.80	\$11.00	1.85%	\$0.20	Y
10 Visit passes	Adult - Gymnasium only	\$120.10	\$122.00	1.58%	\$1.90	Y
Youth Hour 12-16 years	Members	\$6.50	\$6.60	1.54%	\$0.10	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Learn to Swim

1st Child	Per lesson	\$14.10	\$14.30	1.42%	\$0.20	N
2nd Child	Per lesson	\$12.80	\$13.00	1.56%	\$0.20	N
1st Child < 3 years	Per lesson	\$12.30	\$12.50	1.63%	\$0.20	N
2+ Child < 3 years	Per lesson	\$11.00	\$11.20	1.82%	\$0.20	N
Private	One on one	\$33.70	\$34.50	2.37%	\$0.80	N

## Platinum Membership

Includes gym, pool and group fitness classes

12 months	Up front	\$930.00	\$955.00	2.69%	\$25.00	Y
12 months concession	Up front	\$730.00	\$750.00	2.74%	\$20.00	Y
6 months	Up front	\$540.00	\$555.00	2.78%	\$15.00	Y
6 months concession	Up front	\$400.00	\$410.00	2.50%	\$10.00	Y
3 months	Up front	\$310.00	\$320.00	3.23%	\$10.00	Y
12 months – Direct debit per week + joining fee		\$17.70	\$18.00	1.69%	\$0.30	Y
12 month concession – Direct debit per week + joining fee		\$14.60	\$15.00	2.74%	\$0.40	Y
Joining Fee		\$60.00	\$61.00	1.67%	\$1.00	Y

## Premium Membership

Includes gym and pool

12 months	Up front	\$770.00	\$790.00	2.60%	\$20.00	Y
12 months concession	Up front	\$610.00	\$625.00	2.46%	\$15.00	Y
6 months	Up front	\$430.00	\$440.00	2.33%	\$10.00	Y
6 months concession	Up front	\$350.00	\$355.00	1.43%	\$5.00	Y
3 months	Up front	\$270.00	\$277.00	2.59%	\$7.00	Y
12 months – Direct debit per week + joining fee		\$15.60	\$16.00	2.56%	\$0.40	Y
12 months – Concession direct debit per week + joining fee \$60		\$11.70	\$12.00	2.56%	\$0.30	Y
Joining Fee		\$60.00	\$61.00	1.67%	\$1.00	Y

## Sports Hall Room Hire

Sports Hall Room Hire	Per hour	\$51.90	\$53.00	2.12%	\$1.10	Y
-----------------------	----------	---------	---------	-------	--------	---

## Stadium – Casual Use

Stadium – Casual Use	Per hour	\$5.20	\$5.30	1.92%	\$0.10	Y
----------------------	----------	--------	--------	-------	--------	---

## Library Service

## Computer Bookings

Per hour		\$5.90	\$6.00	1.69%	\$0.10	Y
----------	--	--------	--------	-------	--------	---

## Copying of Oral History Discs

Including disc		\$10.60	\$10.80	1.89%	\$0.20	Y
----------------	--	---------	---------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Fax

Fax (sending within Australia)	First page - Only available to fax numbers within Australia	\$5.40	\$5.50	1.85%	\$0.10	Y
Fax (sending)	Subsequent pages - Per page	\$1.60	\$1.65	3.13%	\$0.05	Y
Faxes Incoming	Per page	\$1.60	\$1.65	3.13%	\$0.05	Y

## Headphones

Per set		\$3.90	\$4.00	2.56%	\$0.10	Y
---------	--	--------	--------	-------	--------	---

## Inter Library Loans

From Public Libraries	Per item	\$5.00	\$5.10	2.00%	\$0.10	Y
From Tertiary Institutions	Per item	\$22.00	\$22.50	2.27%	\$0.50	Y

## Internet Bookings

Per 15 minutes	Per booking	\$1.55	\$1.60	3.23%	\$0.05	Y
Per half hour	Per booking	\$3.00	\$3.10	3.33%	\$0.10	Y
Per hour	Per booking	\$5.90	\$6.00	1.69%	\$0.10	Y

## Invigilator for Exams

Per hour	Library staff member to act as invigilator for exams	\$48.50	\$50.00	3.09%	\$1.50	Y
----------	--	---------	---------	-------	--------	---

## Library Bags

Per bag		\$2.30	\$2.40	4.35%	\$0.10	Y
---------	--	--------	--------	-------	--------	---

## Lost Books

Per Item					Cost + \$6.00	Y
----------	--	--	--	--	---------------	---

## Lost Magazines

Per Item					Cost + \$3.00	Y
----------	--	--	--	--	---------------	---

## Meeting Room – Commercial

Fees apply for bookings by Commercial and Government bodies

Per hour	Per booking. Booking required.	\$14.00	\$14.50	3.57%	\$0.50	Y
Per day	Per booking.	\$79.50	\$81.50	2.52%	\$2.00	Y

## Membership Cards

Replacement of lost library card	Per card	\$6.00	\$6.00	0.00%	\$0.00	N
----------------------------------	----------	--------	--------	-------	--------	---

## Photocopying / Printing

A4 Single Black	Per page	\$0.30	\$0.30	0.00%	\$0.00	Y
A4 Single Colour	Per page	\$2.00	\$2.00	0.00%	\$0.00	Y
A4 Double sided Black	Per page	\$0.60	\$0.60	0.00%	\$0.00	Y
A4 Double sided Colour	Per page	\$4.00	\$4.00	0.00%	\$0.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Photocopying / Printing [continued]

A3 Single Black	Per page	\$0.60	\$0.60	0.00%	\$0.00	Y
A3 Single Colour	Per page	\$4.00	\$4.00	0.00%	\$0.00	Y
A3 Double sided Black	Per page	\$1.20	\$1.20	0.00%	\$0.00	Y
A3 Double sided Colour	Per page	\$8.00	\$8.00	0.00%	\$0.00	Y

## USB

Per USB stick purchased		\$7.50	\$9.00	20.00%	\$1.50	Y
-------------------------	--	--------	--------	--------	--------	---

## Livestock Exchange

Call Out Fee		\$50.00	\$100.00	100.00%	\$50.00	Y
Cattle Weigh Fee - Per lot during sale	Cattle sold in prime market	\$3.20	\$3.30	3.13%	\$0.10	Y
Sheep Yard - Per head per day	Stock not sold through yard	\$5.20	\$5.30	1.92%	\$0.10	Y
Cattle Yard - Per head per day	Stock not sold through yard	\$10.40	\$10.60	1.92%	\$0.20	Y
Stock removed from Sale - Sheep	for drafting / per head	\$1.05	\$1.05	0.00%	\$0.00	Y
Stock removed from sale - cattle	for drafting / per head	\$5.20	\$5.40	3.85%	\$0.20	Y
Private Weigh Cattle – Per head	Occurs when cattle are weighed but not in a sale	\$6.70	\$6.90	2.99%	\$0.20	Y
Sheep	For sheep sold through the yards on sale days. Yard stock sold				1.10%	Y
Cattle	For cattle sold through the yards on sale days. Yard stock sold				1.20%	Y

## Dead Stock Removal

Sheep destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$51.50	\$75.00	45.63%	\$23.50	Y
Cattle destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$206.50	\$250.00	21.07%	\$43.50	Y

## NLIS Tags

Cattle - Faulty / Non reader tag assigned with transport number.	Per tag	\$5.20	\$5.30	1.92%	\$0.10	Y
Untagged Cattle. Fee to Agent/ Vendor.	Per tag	\$15.50	\$15.75	1.61%	\$0.25	Y
Untagged Sheep	Fee to agent/vendor	\$5.20	\$5.30	1.92%	\$0.10	Y

## Stock Feeding

Staff and machinery resource only. Agent/Vendor to supply feed.

Stock not sold through yards	Per bale fed out	\$51.50	\$53.00	2.91%	\$1.50	Y
Post Sale	Per bale fed out	\$51.50	\$53.00	2.91%	\$1.50	Y

## Truck Wash

Per minute		\$0.70	\$0.75	7.14%	\$0.05	Y
Access Key	Per key	\$40.50	\$41.50	2.47%	\$1.00	Y



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Marketing & Tourism

### Booking Office Tickets

Non Profit Organisations	Per ticket	\$2.80	\$2.90	3.57%	\$0.10	Y
Commercial Hirers	Per ticket	\$3.80	\$3.90	2.63%	\$0.10	Y
Pre Printed Tickets	Per ticket	\$0.50	\$0.50	0.00%	\$0.00	Y
Ticket price \$10 & under/ticket	Per ticket	\$1.30	\$1.35	3.85%	\$0.05	Y

### Guided Tour of Swan Hill

Weekdays (Mon-Fri) excluding Public Holidays	Per tour (1 hour)	\$98.00	\$100.00	2.04%	\$2.00	Y
Weekends and Public Holidays	Per tour (1 hour)	\$145.00	\$149.00	2.76%	\$4.00	Y

### Information Bay Advertising

Annually		\$70.00	\$72.00	2.86%	\$2.00	Y
----------	--	---------	---------	-------	--------	---

### Room Hire

Whole room hire 1/2 day		\$165.00	\$169.50	2.73%	\$4.50	Y
Whole room hire whole day		\$215.00	\$220.00	2.33%	\$5.00	Y
Half room hire with projector 1/2 day		\$105.00	\$107.50	2.38%	\$2.50	Y
Half room hire with projector whole day		\$155.00	\$157.50	1.61%	\$2.50	Y
Half room hire 1/2 day no projector		\$90.00	\$92.50	2.78%	\$2.50	Y
Half room hire whole day no projector		\$145.00	\$147.50	1.72%	\$2.50	Y

### Skilled Migration

Regional Certification		\$595.00	\$610.00	2.52%	\$15.00	Y
------------------------	--	----------	----------	-------	---------	---

### Tea & Coffee Facilities

Flat fee (not per head)	Per booking	\$22.00	\$25.00	13.64%	\$3.00	Y
-------------------------	-------------	---------	---------	--------	--------	---

## Parking Control & School Crossings

### Parking Infringement Notices

Category A	0.4 of a penalty Unit	\$72.65	\$72.65	0.00%	\$0.00	N
Category B	Set by Legislation, increases annually Apr/May. Monetary Units Act 2004 (unit is .06 of penalty rate).	\$109.00	\$109.00	0.00%	\$0.00	N
Category C	Set by Legislation, increases annually Apr/May. Monetary Units Act 2004.	\$181.70	\$181.70	0.00%	\$0.00	N

### Parking Meters

One Hour Meters	Per hour	\$1.20	\$1.20	0.00%	\$0.00	Y
Daily Car Park Hire - per park in metered area	For tradesman and community groups conducting approved raffles (calculated on hourly fee).	\$10.00	\$10.00	0.00%	\$0.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Parking Meters [continued]

6 monthly car park hire rate per park in metered area	For tradesman working in a metered or signed area. Fee is per car park \$660 is equivalent to 13 weeks.	\$310.00	\$660.00	112.90%	\$350.00	Y
Annual car park hire rate per park in metered area	For tradesman working in a metered or signed area. Fee is per car park \$1,225 is equivalent to 24 weeks.	\$620.00	\$1,225.00	97.58%	\$605.00	Y

## Photocopying & Printing

### Photocopying Fee

A4 Single Black	Photocopying fees have been consolidated across Council, except for Library.	\$0.60	\$0.60	0.00%	\$0.00	Y
A4 Single Colour		\$2.60	\$2.66	2.31%	\$0.06	Y
A4 Double sided Black		\$1.20	\$1.20	0.00%	\$0.00	Y
A4 Double sided Colour		\$5.20	\$5.30	1.92%	\$0.10	Y
A3 Single Black		\$1.15	\$1.20	4.35%	\$0.05	Y
A3 Single Colour		\$5.20	\$5.20	0.00%	\$0.00	Y
A3 Double sided Black		\$2.20	\$2.20	0.00%	\$0.00	Y
A3 Double sided Colour		\$10.40	\$10.51	1.06%	\$0.11	Y

### Printing (Plotter)

A0 Black		\$9.50	\$9.60	1.05%	\$0.10	Y
A1 Black		\$6.90	\$7.00	1.45%	\$0.10	Y
A2 Black		\$4.10	\$4.20	2.44%	\$0.10	Y
A0 Colour		\$17.00	\$17.30	1.76%	\$0.30	Y
A1 Colour		\$14.50	\$14.75	1.72%	\$0.25	Y
A2 Colour		\$14.50	\$14.75	1.72%	\$0.25	Y

## Pioneer Settlement

### General Admission

Adult		\$30.00	\$30.50	1.67%	\$0.50	Y
Concession	Pensioner, Student, Senior	\$27.00	\$27.50	1.85%	\$0.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$21.00	\$21.50	2.38%	\$0.50	Y
Family	Family – 2 adults and up to 2 children	\$91.50	\$93.00	1.64%	\$1.50	Y
Extra child	On family ticket	\$15.00	\$15.00	0.00%	\$0.00	Y
Local Residents	New Local ambassador program introduced in Dec 2017 Identification required showing address within municipality	\$0.00	\$0.00	0.00%	\$0.00	Y

### Heartbeat (Laser Light Show)

Adult		\$29.00	\$29.50	1.72%	\$0.50	Y
Concession	Pensioner, Student, Senior	\$26.00	\$26.50	1.92%	\$0.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$20.50	\$21.00	2.44%	\$0.50	Y
Family	Family – 2 adults and up to 2 children	\$88.75	\$90.50	1.97%	\$1.75	Y
Extra child	On family ticket	\$14.50	\$14.50	0.00%	\$0.00	Y
Home Town Hero – Discount	25% Discount for 1 full paying adult guest	\$21.75	\$22.00	1.15%	\$0.25	Y
Home Town Hero – Discount	50% Discount for 2 full paying adult guests	\$14.50	\$14.75	1.72%	\$0.25	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Pyap Cruise

Adult		\$25.00	\$25.50	2.00%	\$0.50	Y
Concession	Pensioner, Student, Senior	\$22.50	\$23.00	2.22%	\$0.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$17.50	\$18.00	2.86%	\$0.50	Y
Family	Family – 2 adults and up to 2 children	\$76.25	\$78.00	2.30%	\$1.75	Y
Extra child	On family ticket	\$12.50	\$12.50	0.00%	\$0.00	Y

## General Admission & Heartbeat (Laser Light Show)

Adult		\$53.10	\$54.00	1.69%	\$0.90	Y
Concession	Pensioner, Student, Senior	\$47.70	\$48.50	1.68%	\$0.80	Y
Child	Child 5 to 16 years (children under 5 are free)	\$37.35	\$38.00	1.74%	\$0.65	Y
Family	Family – 2 adults and up to 2 children	\$144.20	\$146.50	1.60%	\$2.30	Y
Extra child	On family ticket	\$26.55	\$27.00	1.69%	\$0.45	Y

## General Admission & Pyap Cruise

Adult		\$49.50	\$50.50	2.02%	\$1.00	Y
Concession	Pensioner, Student, Senior	\$44.55	\$45.50	2.13%	\$0.95	Y
Child	Child 5 to 16 years (children under 5 are free)	\$34.65	\$35.50	2.45%	\$0.85	Y
Family	Family – 2 adults and up to 2 children	\$134.20	\$136.50	1.71%	\$2.30	Y
Extra child	On family ticket	\$24.75	\$25.00	1.01%	\$0.25	Y

## General Admission, Heartbeat (Laser Light Show) & Pyap Cruise

Adult		\$75.60	\$77.00	1.85%	\$1.40	Y
Concession	Pensioner, Student, Senior	\$67.95	\$69.00	1.55%	\$1.05	Y
Child	Child 5 to 16 years (children under 5 are free)	\$53.10	\$54.00	1.69%	\$0.90	Y
Family	Family – 2 adults and up to 2 children	\$205.20	\$208.00	1.36%	\$2.80	Y
Extra child	On family ticket	\$37.80	\$38.00	0.53%	\$0.20	Y

## Heartbeat (Laser Light Show) & Pyap Cruise

Adult		\$48.60	\$49.50	1.85%	\$0.90	Y
Concession	Pensioner, Student, Senior	\$43.65	\$44.50	1.95%	\$0.85	Y
Child	Child 5 to 16 years (children under 5 are free)	\$34.20	\$35.00	2.34%	\$0.80	Y
Family	Family – 2 adults and up to 2 children	\$132.00	\$134.00	1.52%	\$2.00	Y
Extra child	On family ticket	\$24.30	\$24.50	0.82%	\$0.20	Y

## Pioneer Settlement – Commercial Product Purchases

### General Admission (Commercial)

Adult		\$25.50	\$25.95	1.76%	\$0.45	Y
Concession	Pensioner, Student, Senior	\$22.95	\$23.40	1.96%	\$0.45	Y
Child	Child 5 to 16 years (children under 5 are free)	\$17.85	\$18.25	2.24%	\$0.40	Y
Family	Family – 2 adults and up to 2 children	\$77.78	\$79.05	1.63%	\$1.27	Y
Extra child	On family ticket	\$12.75	\$12.75	0.00%	\$0.00	Y

### Pyap Cruise (Commercial)

Adult		\$21.25	\$21.70	2.12%	\$0.45	Y
Concession	Pensioner, Student, Senior	\$19.13	\$19.55	2.20%	\$0.42	Y
Child	Child 5 to 16 years (children under 5 are free)	\$14.88	\$15.30	2.82%	\$0.42	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Pyap Cruise (Commercial) [continued]

Family	Family – 2 adults and up to 2 children	\$64.81	\$66.30	2.30%	\$1.49	Y
Extra child	On family ticket	\$10.63	\$10.65	0.19%	\$0.02	Y

## Heartbeat (Laser Light Show) (Commercial)

Adult		\$24.65	\$25.05	1.62%	\$0.40	Y
Concession	Pensioner, Student, Senior	\$22.10	\$22.50	1.81%	\$0.40	Y
Child	Child 5 to 16 years (children under 5 are free)	\$17.43	\$17.85	2.41%	\$0.42	Y
Family	Family – 2 adults and up to 2 children	\$75.44	\$76.90	1.94%	\$1.46	Y
Extra child	On family ticket	\$12.33	\$12.30	-0.24%	-\$0.03	Y

## General Admission & Pyap Cruise (Commercial)

Adult		\$42.08	\$42.90	1.95%	\$0.82	Y
Concession	Pensioner, Student, Senior	\$37.87	\$38.65	2.06%	\$0.78	Y
Child	Child 5 to 16 years (children under 5 are free)	\$29.45	\$30.20	2.55%	\$0.75	Y
Family	Family – 2 adults and up to 2 children	\$114.07	\$116.00	1.69%	\$1.93	Y
Extra child	On family ticket	\$21.04	\$21.25	1.00%	\$0.21	Y

## General Admission & Heartbeat (Laser Light Show) (Commercial)

Adult		\$45.14	\$45.90	1.68%	\$0.76	Y
Concession	Pensioner, Student, Senior	\$40.55	\$41.25	1.73%	\$0.70	Y
Child	Child 5 to 16 years (children under 5 are free)	\$31.75	\$32.30	1.73%	\$0.55	Y
Family	Family – 2 adults and up to 2 children	\$122.57	\$124.50	1.57%	\$1.93	Y
Extra child	On family ticket	\$22.57	\$22.95	1.68%	\$0.38	Y

## General Admission, Heartbeat (Laser Light Show) & Pyap Cruise (Commercial)

Adult		\$64.26	\$65.45	1.85%	\$1.19	Y
Concession	Pensioner, Student, Senior	\$57.76	\$58.65	1.54%	\$0.89	Y
Child	Child 5 to 16 years (children under 5 are free)	\$45.14	\$45.90	1.68%	\$0.76	Y
Family	Family – 2 adults and up to 2 children	\$174.42	\$176.80	1.36%	\$2.38	Y
Extra child	On family ticket	\$32.13	\$32.30	0.53%	\$0.17	Y

## Heartbeat (Laser Light Show) & Pyap Cruise (Commercial)

Adult		\$41.31	\$42.05	1.79%	\$0.74	Y
Concession	Pensioner, Student, Senior	\$37.10	\$37.80	1.89%	\$0.70	Y
Child	Child 5 to 16 years (children under 5 are free)	\$29.07	\$29.75	2.34%	\$0.68	Y
Family	Family – 2 adults and up to 2 children	\$112.20	\$113.90	1.52%	\$1.70	Y
Extra child	On family ticket	\$20.66	\$20.80	0.68%	\$0.14	Y

## Pioneer Settlement – Education Program

Registered Education Facility (P-12 Schools)

General Admission	Per student	\$15.75	\$16.00	1.59%	\$0.25	Y
Pyap Cruise	Per student	\$13.13	\$13.25	0.91%	\$0.12	Y
Heartbeat (Laser Light Show)	Per student	\$15.38	\$15.50	0.78%	\$0.12	Y
Heartbeat (Laser Light Show) & Pyap Cruise	Per student	\$25.65	\$26.00	1.36%	\$0.35	Y
General Admission & Pyap Cruise	Per student	\$25.99	\$26.50	1.96%	\$0.51	Y
General Admission & Heartbeat (Laser Light Show)	Per student	\$28.01	\$28.50	1.75%	\$0.49	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Pioneer Settlement – Education Program [continued]

General Admission, Pyap Cruise & Heartbeat (Laser Light Show)	Per student	\$39.83	\$40.50	1.68%	\$0.67	Y
---	-------------	---------	---------	-------	--------	---

## Pioneer Settlement – Lodges

### Accommodation

Student	Per night	\$30.00	\$30.60	2.00%	\$0.60	Y
General	Per person	\$35.00	\$35.70	2.00%	\$0.70	Y

### Breakfast

Student	Per person	\$9.50	\$9.75	2.63%	\$0.25	Y
General	Per person	\$9.50	\$9.75	2.63%	\$0.25	Y

### Lunch

Student	Per person	\$12.00	\$12.30	2.50%	\$0.30	Y
General	Menu choices now developed ranging from \$15 – \$25 pp				Per menu	Y

### Morning / Afternoon Tea

Student	Per person	\$2.50	\$2.55	2.00%	\$0.05	Y
General	Per person	\$8.00	\$8.20	2.50%	\$0.20	Y

### Dinner

Student	Per person	\$15.50	\$15.90	2.58%	\$0.40	Y
General	Menu choices now developed ranging from \$15 – \$25 pp				Per menu	Y

### Supper

Student	Per person	\$2.50	\$2.55	2.00%	\$0.05	Y
General	Per person	\$5.25	\$5.35	1.90%	\$0.10	Y

### Birthday Cake

Student	Cost to purchase cake				Cost	Y
---------	-----------------------	--	--	--	------	---

### Linen Hire

General	Per person	\$16.50	\$16.95	2.73%	\$0.45	Y
---------	------------	---------	---------	-------	--------	---

## Pioneer Settlement – Special Functions

### Amphitheatre Hire

Amphitheatre day hire only	2 hour hire between 9.30am and 5.00pm with use of fountains	\$1,650.00	\$1,685.00	2.12%	\$35.00	Y
Amphitheatre day hire only – additional hour	For each additional hour after initial 2 hours hire	\$260.00	\$265.00	1.92%	\$5.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Lower Murray Inn

Site for 6 hours up to 110 people		\$850.00	\$865.00	1.76%	\$15.00	Y
Additional hour		\$124.00	\$125.00	0.81%	\$1.00	Y
Site (4hrs)		\$800.00	\$815.00	1.88%	\$15.00	Y
Site (additional hours)		\$118.00	\$120.00	1.69%	\$2.00	Y

## PS Pyap

Luncheon Cruise per head	Available for group bookings only	\$75.00	\$77.00	2.67%	\$2.00	Y
Cruise Private Hire	1 Hour	\$900.00	\$920.00	2.22%	\$20.00	Y
Cruise Private Hire – additional hour	Additional one hour hire	\$450.00	\$460.00	2.22%	\$10.00	Y

## Photos

Grounds for Photos		\$165.00	\$168.00	1.82%	\$3.00	Y
Grounds for photos after hours		\$260.00	\$265.00	1.92%	\$5.00	Y

## Site & Pyap Cruise Package

Pyap – 1 hour cruise & site hire 4 hours		\$1,500.00	\$1,530.00	2.00%	\$30.00	Y
Pyap – 2 hour cruise & site hire 4 hours		\$1,900.00	\$1,940.00	2.11%	\$40.00	Y

## Weddings

Wedding Hire – site	For any ceremony held anywhere on site	\$800.00	\$815.00	1.88%	\$15.00	Y
Double Site Hire - Ceremony & Reception Package	4 hours site hire for ceremony and 4 hours site hire for reception	\$1,400.00	\$1,430.00	2.14%	\$30.00	Y
Double Site Hire & Pyap Charter Package	4 hours site hire for ceremony and 4 hours site hire for reception and 1 hour Pyap Charter	\$2,200.00	\$2,245.00	2.05%	\$45.00	Y

## Pioneer Settlement - Wholesale Product Purchases

### Admission

10% Discount	10% Discount on retail rate of \$25.95	\$0.00	\$23.35	∞	\$23.35	Y
12% Discount	12% Discount on retail rate of \$25.95	\$0.00	\$22.85	∞	\$22.85	Y
15% Discount	15% Discount on retail rate of \$25.95	\$0.00	\$22.05	∞	\$22.05	Y
25% Discount	25% Discount on retail rate of \$25.95	\$0.00	\$19.45	∞	\$19.45	Y
30% Discount	30% Discount on retail rate of \$25.95	\$0.00	\$18.15	∞	\$18.15	Y

### Heartbeat of the Murray

10% Discount	10% Discount on retail rate of \$25.05	\$0.00	\$22.55	∞	\$22.55	Y
12% Discount	12% Discount on retail rate of \$25.05	\$0.00	\$22.05	∞	\$22.05	Y
15% Discount	15% Discount on retail rate of \$25.05	\$0.00	\$21.30	∞	\$21.30	Y
25% Discount	25% Discount on retail rate of \$25.05	\$0.00	\$18.80	∞	\$18.80	Y
30% Discount	30% Discount on retail rate of \$25.05	\$0.00	\$17.55	∞	\$17.55	Y

### Heartbeat of the Murray (Private)

10% Discount	10% Discount on retail rate of \$1,530	\$0.00	\$1,377.00	∞	\$1,377.00	Y
12% Discount	12% Discount on retail rate of \$1,530	\$0.00	\$1,346.40	∞	\$1,346.40	Y
15% Discount	15% Discount on retail rate of \$1,530	\$0.00	\$1,300.50	∞	\$1,300.50	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

### Heartbeat of the Murray (Private) [continued]

25% Discount	25% Discount on retail rate of \$1,530	\$0.00	\$1,147.50	∞	\$1,147.50	Y
30% Discount	30% Discount on retail rate of \$1,530	\$0.00	\$1,071.00	∞	\$1,071.00	Y

### Pyap River Cruise

10% Discount	10% Discount on retail rate of \$21.70	\$0.00	\$19.55	∞	\$19.55	Y
12% Discount	12% Discount on retail rate of \$21.70	\$0.00	\$19.10	∞	\$19.10	Y
15% Discount	15% Discount on retail rate of \$21.70	\$0.00	\$18.45	∞	\$18.45	Y
25% Discount	25% Discount on retail rate of \$21.70	\$0.00	\$16.30	∞	\$16.30	Y
30% Discount	30% Discount on retail rate of \$21.70	\$0.00	\$15.20	∞	\$15.20	Y

### Pyap River Cruise (Private)

10% Discount	10% Discount on retail rate of \$920	\$0.00	\$828.00	∞	\$828.00	Y
12% Discount	12% Discount on retail rate of \$920	\$0.00	\$809.60	∞	\$809.60	Y
15% Discount	15% Discount on retail rate of \$920	\$0.00	\$782.00	∞	\$782.00	Y
25% Discount	25% Discount on retail rate of \$920	\$0.00	\$690.00	∞	\$690.00	Y
30% Discount	30% Discount on retail rate of \$920	\$0.00	\$644.00	∞	\$644.00	Y

### 2 in 1 Journey - By Day. By Night.

10% Discount	10% Discount on retail rate of \$45.90	\$0.00	\$41.30	∞	\$41.30	Y
12% Discount	12% Discount on retail rate of \$45.90	\$0.00	\$40.40	∞	\$40.40	Y
15% Discount	15% Discount on retail rate of \$45.90	\$0.00	\$39.00	∞	\$39.00	Y
25% Discount	25% Discount on retail rate of \$45.90	\$0.00	\$34.45	∞	\$34.45	Y
30% Discount	30% Discount on retail rate of \$45.90	\$0.00	\$32.15	∞	\$32.15	Y

### 2 in 1 Journey - By Day. By River

10% Discount	10% Discount on retail rate of \$42.90	\$0.00	\$38.60	∞	\$38.60	Y
12% Discount	12% Discount on retail rate of \$42.90	\$0.00	\$37.75	∞	\$37.75	Y
15% Discount	15% Discount on retail rate of \$42.90	\$0.00	\$36.45	∞	\$36.45	Y
25% Discount	25% Discount on retail rate of \$42.90	\$0.00	\$32.20	∞	\$32.20	Y
30% Discount	30% Discount on retail rate of \$42.90	\$0.00	\$30.05	∞	\$30.05	Y

### 2 in 1 Journey - By River. By Night.

10% Discount	10% Discount on retail rate of \$42.05	\$0.00	\$37.85	∞	\$37.85	Y
12% Discount	12% Discount on retail rate of \$42.05	\$0.00	\$37.00	∞	\$37.00	Y
15% Discount	15% Discount on retail rate of \$42.05	\$0.00	\$35.75	∞	\$35.75	Y
25% Discount	25% Discount on retail rate of \$42.05	\$0.00	\$31.55	∞	\$31.55	Y
30% Discount	30% Discount on retail rate of \$42.05	\$0.00	\$29.45	∞	\$29.45	Y

### 3 in 1 Multipass - By Day. By River. By Night.

10% Discount	10% Discount on retail rate of \$65.45	\$0.00	\$58.90	∞	\$58.90	Y
12% Discount	12% Discount on retail rate of \$65.45	\$0.00	\$57.60	∞	\$57.60	Y
15% Discount	15% Discount on retail rate of \$65.45	\$0.00	\$55.65	∞	\$55.65	Y
25% Discount	25% Discount on retail rate of \$65.45	\$0.00	\$49.10	∞	\$49.10	Y
30% Discount	30% Discount on retail rate of \$65.45	\$0.00	\$45.80	∞	\$45.80	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Planning Department

### Regulation 7 Section 20(4)

Requesting the Minister to prepare an amendment to a Planning Scheme exempted from the requirements referred to in section 20(4) of the Act.	2021/22 Unit fee \$15.03 (270 fee units)	\$4,058.10	\$4,058.10	0.00%	\$0.00	N
--	--	------------	------------	-------	--------	---

### Regulation 8 Section 20(A)

Requesting the Minister to prepare an amendment to a Planning Scheme exempted from certain requirements prescribed under section 20A of the Act.	2020/21 Unit fee \$15.03 (65 fee units)	\$976.95	\$976.95	0.00%	\$0.00	N
--	---	----------	----------	-------	--------	---

### Regulation 10 Combined Permit Applications

Combined Permit applications	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.				N/A	N
------------------------------	---	--	--	--	-----	---

### Regulation 12

Amend an application for a Permit or an application to amend a Permit	(a) Under section 57A(3)(a) of the Act the fee to amend an application for a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 9; (b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 11 and any additional fee under c) below; (c) If an application to amend an application for a Permit or amend an application to amend a Permit has the effect of changing the class of that Permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of Permit.			% of cost		N
---	---	--	--	-----------	--	---

### Regulation 13

Combined application to amend Permit	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.			% of cost		N
--------------------------------------	---	--	--	-----------	--	---

### Regulation 14

Combined Permit and Planning Scheme amendment	Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.			% of cost		N
---	---	--	--	-----------	--	---



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Regulation 15

For a certificate of compliance	2021/22 Unit fee \$15.03 (22 fee units)	\$330.70	\$330.70	0.00%	\$0.00	N
---------------------------------	---	----------	----------	-------	--------	---

## Regulation 16

Agreement to a proposal to amend or end an agreement under section 173 of the Act	2021/22 Unit fee \$15.03 (44.5 fee units)	\$668.80	\$668.80	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

## Regulation 17

For a Planning Certificate	a) 1.5 fee units for an application note made electronically 2021/22 (Unit fee \$15.03) b) \$7.28 for an application made electronically	a) 1.5 fee units for an application note made electronically 2021/22 (Unit fee \$15.03) b) \$7.28 for an application made electronically				N
----------------------------	---	---	--	--	--	---

## Regulation 18

Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	2021/22 Unit fee \$15.03 (22 fee units)	\$330.70	\$330.70	0.00%	\$0.00	N
--	---	----------	----------	-------	--------	---

## Regulation 6

Certification of a Plan of Subdivision	2021/22 Unit fee \$15.03 (11.8 fee units)	\$177.40	\$177.40	0.00%	\$0.00	N
--	---	----------	----------	-------	--------	---

## Regulation 7 Section 10(2)

Alteration of Plan under section 10(2) of the Act	2021/22 Unit fee \$15.03 (7.5 fee units)	\$112.70	\$112.70	0.00%	\$0.00	N
---	--	----------	----------	-------	--------	---

## Regulation 8 Section 11(1)

Amendment of Certified Plan under section 11(1) of the Act	2021/22 Unit fee \$15.03 (9.5 fee units)	\$142.80	\$142.80	0.00%	\$0.00	N
--	--	----------	----------	-------	--------	---

## Regulation 9

Checking of Engineering Plans	0.75% based on the estimated cost of construction works	% of cost				N
-------------------------------	---	-----------	--	--	--	---

## Regulation 10 Engineering Plan

Engineering Plan prepared by Council	3.5% of the cost of works proposed in the engineering plan (maximum fee)	% of cost				N
--------------------------------------	--	-----------	--	--	--	---

## Regulation 11

Supervision of works	2.5% of the estimated cost of construction of the works (maximum fee)	% of cost				N
----------------------	---	-----------	--	--	--	---

## Planning Permit Applications

Applications for Extension of Time	Per application.	\$250.00	\$257.00	2.80%	\$7.00	N
------------------------------------	------------------	----------	----------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Amend Planning Permits

Secondary consent of time		\$145.00	\$149.00	2.76%	\$4.00	N
---------------------------	--	----------	----------	-------	--------	---

## Written Advice Letter

Provision of Letter		\$120.00	\$123.50	2.92%	\$3.50	Y
---------------------	--	----------	----------	-------	--------	---

## Planning Notification

Per Notice Letter	Per letter	\$8.00	\$8.20	2.50%	\$0.20	N
Notification in paper	Includes cost of advertisement and staff time.	\$244.00	\$250.50	2.66%	\$6.50	N

## Plan of Subdivision

Provision of Copy of Plan		\$61.00	\$62.50	2.46%	\$1.50	N
---------------------------	--	---------	---------	-------	--------	---

## Planning Permit

Provision of copy of Planning Permit	Permit <10 years old	\$75.00	\$77.00	2.67%	\$2.00	N
Provision of copy of Planning Permit	Permit >10 years old	\$141.00	\$145.00	2.84%	\$4.00	N

## Exhibition of Planning Scheme Amendments

Public Notice Letter by mail	Per letter	\$8.60	\$8.80	2.33%	\$0.20	N
Public Notice by Newspaper	Per advertisement	Set by Publisher				N
Public Notice by Government Gazette	Per letter	Set by Publisher				N

## Regulation 6

### Stage 1

Fee	(a) considering a request to amend a planning scheme; and (b) taking action required by Division 1 of Part 3 of the Act; and (c) considering any submissions which do not seek a change to the amendment; and (d) if applicable, abandoning the amendment.  2021/22 Unit fee \$15.03 (206 fee units)	\$3,096.20	\$3,096.20	0.00%	\$0.00	N
-----	---	------------	------------	-------	--------	---

### Stage 2

Up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(i) 2021/22 Unit fee \$15.03 (1021 fee units); or	\$15,345.60	\$15,345.60	0.00%	\$0.00	N
11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(ii) 2021/22 Unit fee \$15.03 (2040 fee units); or	\$30,661.20	\$30,661.20	0.00%	\$0.00	N
Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel	(iii) 2021/22 Unit fee \$15.03 (2727 fee units)	\$40,986.80	\$40,986.80	0.00%	\$0.00	N

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Stage 2 [continued]

Fee	(b) providing assistance to a panel in accordance with section 158 of the Act; and (c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and (d) considering the panel's report in accordance with section 27 of the Act; and (e) after considering submissions and the panel's report, abandoning the amendment.  2021/22 Unit fee \$15.03 Part of the above Stage 1 & 2			Part of the above Stage 1 & 2		N
-----	---	--	--	-------------------------------	--	---

## Stage 3

Fee	For: (a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and (b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and (c) giving the notice of the approval of the amendment required by section 36(2) of the Act.  2021/22 Unit fee \$15.03 (32.5 fee units) if the Minister is not the planning authority or nil fee if the Minister is the Planning Authority.	\$488.50	\$488.50	0.00%	\$0.00	N
-----	---	----------	----------	-------	--------	---

## Stage 4

Fee	For: (a) consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and (b) giving notice of approval of the Amendment in accordance with section 36(1) of the Act.  2021/22 Unit fee \$15.03 (32.5 fee units) if the Minister is not the Planning Authority or nil fee if the Minister is the Planning Authority.	\$488.50	\$488.50	0.00%	\$0.00	N
-----	---	----------	----------	-------	--------	---

## Section 47

### Class 1

Use only	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
----------	---	------------	------------	-------	--------	---

### Class 2

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

### Class 3

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	2021/22 Unit fee \$15.03 (42.5 fee units)	\$638.80	\$638.80	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

### Class 4

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	2021/22 Unit fee \$15.03 (87 fee units)	\$1,307.60	\$1,307.60	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

### Class 5

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	2021/22 Unit fee \$15.03 (94 fee units)	\$1,412.80	\$1,412.80	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

### Class 6

To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	2021/22 Unit fee \$15.03 (101 fee units)	\$1,518.00	\$1,518.00	0.00%	\$0.00	N
--	--	------------	------------	-------	--------	---

### Class 7

VicSmart application if the estimated cost of development is \$10,000 or less.	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
--	---	----------	----------	-------	--------	---

### Class 8

VicSmart application if the estimated cost of development is more than \$10,000	2020/21 Unit fee \$15.03 (29 fee units)	\$435.90	\$435.90	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Class 9

VicSmart application to subdivide or consolidate land	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

## Class 10

VicSmart application (other than a class 7, class 8 or class 9 permit)	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
--	---	----------	----------	-------	--------	---

## Class 11

To develop land (other than a class 2, class 3, class 7 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	2021/22 Unit fee \$15.03 (77.5 fee units)	\$1,164.80	\$1,164.80	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

## Class 12

To develop land (other than a class 4, class 5, or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	2021/22 Unit fee \$15.03 (104.5 fee units)	\$1,570.60	\$1,570.60	0.00%	\$0.00	N
--	--	------------	------------	-------	--------	---

## Class 13

To develop land (other than a class 6 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	2021/22 Unit fee \$15.03 (230.5 fee units)	\$3,464.40	\$3,464.40	0.00%	\$0.00	N
--	--	------------	------------	-------	--------	---

## Class 14

To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	2021/22 Unit fee \$15.03 (587.5 fee units)	\$8,830.10	\$8,830.10	0.00%	\$0.00	N
--	--	------------	------------	-------	--------	---

## Class 15

To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	2021/22 Unit fee \$15.03 (1732.5 fee units)	\$26,039.50	\$26,039.50	0.00%	\$0.00	N
---	---	-------------	-------------	-------	--------	---

## Class 16

To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000	2021/22 Unit fee \$15.03 (3894 fee units)	\$58,526.80	\$58,526.80	0.00%	\$0.00	N
--	---	-------------	-------------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Class 17

To subdivide an existing building (other than a class 9 Permit)	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
---	---	------------	------------	-------	--------	---

## Class 18

To subdivide land into 2 lots (other than a class 9 or class 17 Permit)	2021/22 Unit fee \$15.03 (no change this year) 89 fee units	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
---	---	------------	------------	-------	--------	---

## Class 19

To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 Permit)	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
---	---	------------	------------	-------	--------	---

## Class 20

Subdivide land (other than a class 9, class 17, class 18 or class 19 permit)	2021/22 Unit fee \$15.03 Per 100 lots created (89 fee units Per 100 lots created)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

## Section 72

## Class 21

Fee	To: (a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or (b) create or remove a right of way; or (c) create, vary or remove an easement other than a right of way; or (d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown Grant.  2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
-----	---	------------	------------	-------	--------	---

## Class 22

A Permit not otherwise provided for in the regulation	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
---	---	------------	------------	-------	--------	---

## Class 1

Amendment to a Permit to change the use of land allowed by the Permit or allow a new use of land	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

## Class 2

Amendment to a Permit (other than a Permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the Permit allows or to change any or all of the conditions which apply to the Permit	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
---	---	------------	------------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

### Class 3

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is \$10,000 or less	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

### Class 4

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	2021/22 Unit fee \$15.03 (42.5 fee units)	\$638.80	\$638.80	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

### Class 5

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000	2021/22 Unit fee \$15.03 (87 fee units)	\$1,307.60	\$1,307.60	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

### Class 6

Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$500,000	2021/22 Unit fee \$15.03 (94 fee units)	\$1,412.80	\$1,412.80	0.00%	\$0.00	N
--	---	------------	------------	-------	--------	---

### Class 7

Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

### Class 8

Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000 or less	2021/22 Unit fee \$15.03 (29 fee units)	\$435.90	\$435.90	0.00%	\$0.00	N
---	---	----------	----------	-------	--------	---

### Class 9

Amendment to a class 9 Permit	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
-------------------------------	---	----------	----------	-------	--------	---

### Class 10

Amendment to a class 10 Permit	2021/22 Unit fee \$15.03 (13.5 fee units)	\$202.90	\$202.90	0.00%	\$0.00	N
--------------------------------	---	----------	----------	-------	--------	---

### Class 11

Amendment to a class 11, 12, 13, 14, 15, or 16 Permit	2021/22 Unit fee \$15.03 (77.5 fee units)	\$1,164.80	\$1,164.80	0.00%	\$0.00	N
---	---	------------	------------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Class 12

Amendment to a class 12, 13, 14, 15 or 16 Permit	2021/22 Unit fee \$15.03 (104.5 fee units)	\$1,570.60	\$1,570.60	0.00%	\$0.00	N
--	--	------------	------------	-------	--------	---

## Class 13

Amendment to a class 11, 12,13,14,15 or 16 Permit	2021/22 Unit fee \$15.03 (230.5 fee units)	\$3,464.40	\$3,464.40	0.00%	\$0.00	N
---	--	------------	------------	-------	--------	---

## Class 14

Amendment to a class 17 Permit	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--------------------------------	---	------------	------------	-------	--------	---

## Class 15

Amendment to a class 18 Permit	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--------------------------------	---	------------	------------	-------	--------	---

## Class 16

Amendment to a class 19 Permit	2021/22 Unit fee \$15.03 Per 100 lots created (89 fee units per 100 lots created)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--------------------------------	---	------------	------------	-------	--------	---

## Class 17

Amendment to a class 20 Permit	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--------------------------------	---	------------	------------	-------	--------	---

## Class 18

Amendment to a class 21 Permit	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--------------------------------	---	------------	------------	-------	--------	---

## Class 19

Amendment to a class 22 Permit	2021/22 Unit fee \$15.03 (89 fee units)	\$1,337.70	\$1,337.70	0.00%	\$0.00	N
--------------------------------	---	------------	------------	-------	--------	---

## Public Health

### Additional non-mandatory / requested inspection

Additional non-mandatory / requested inspection fee	Officer and administration cost	\$287.00	\$295.00	2.79%	\$8.00	N
---	---------------------------------	----------	----------	-------	--------	---

## Caravan Parks

Set by Legislation annually in May (excludes camp sites)

Sites not exceeding 25	Unit fee \$15.03 (17 fee units)	\$255.50	\$255.50	0.00%	\$0.00	N
Sites exceeding 25 but not exceeding 50	Unit fee \$15.03 (34 fee units)	\$511.00	\$511.00	0.00%	\$0.00	N
Sites exceeding 50 but not exceeding 100	Unit fee \$15.03 (68 fee units)	\$1,022.00	\$1,022.00	0.00%	\$0.00	N
Sites exceeding 100 but not exceeding 150	Unit fee \$15.03 (103 fee units)	\$1,548.05	\$1,548.05	0.00%	\$0.00	N
Sites exceeding 150 but not exceeding 200	Unit fee \$15.03 (137 fee units)	\$2,059.10	\$2,059.10	0.00%	\$0.00	N
Sites exceeding 200 but not exceeding 250	Unit fee \$15.03 (171 fee units)	\$2,570.10	\$2,570.10	0.00%	\$0.00	N
Transfer of Registration	Unit fee \$15.03 (5 fee units)	\$75.15	\$75.15	0.00%	\$0.00	N



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Failed Subsequent Sample

Failed subsequent sample fee	Fee to cover cost of samples, officer time and administration.	\$165.00	\$169.00	2.42%	\$4.00	N
------------------------------	--	----------	----------	-------	--------	---

## New Premises Assessment/Application

New Premises or Vehicle plus the applicable registration fee		\$190.00	\$195.00	2.63%	\$5.00	N
--	--	----------	----------	-------	--------	---

## Registrations

Public Health and Wellbeing Registration (Prescribed Accommodation, Beauty, Skin Penetration)	New business - Fee based on the risk of procedure (skin penetration, tattooing)	\$310.00	\$315.00	1.61%	\$5.00	N
Public Health and Wellbeing Registration (Hairdressers Only)	Renewal - One off registration fee for hair dressers/makeup application only	\$180.00	\$185.00	2.78%	\$5.00	N
Temporary Food Premises – Class 2	Registration fee applied to 1-2 day events only.	\$62.00	\$62.00	0.00%	\$0.00	N
Temporary Food Premises – Class 3	Registration fee applied to 1-2 day events only.	\$42.00	\$42.00	0.00%	\$0.00	N
Temporary/ Mobile Food Trade associated Fixed Food Premises	Registration	\$187.00	\$190.00	1.60%	\$3.00	N
Class 3A Food Premises	Registration	\$285.00	\$290.00	1.75%	\$5.00	N
Class 3B Food Premises	Registration – low risk	\$215.00	\$220.00	2.33%	\$5.00	N
Class 2A Food Premises	Registration – Higher risk and/or larger premises that prepare and sell a significant variety of preparation methods.	\$805.00	\$815.00	1.24%	\$10.00	N
Class 2B Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods.	\$535.00	\$540.00	0.93%	\$5.00	N
Class 2C Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods	\$404.00	\$410.00	1.49%	\$6.00	N
Class 1 Food Premises	Registration – External audits	\$380.00	\$390.00	2.63%	\$10.00	N
Late Registrations	Late registration fee - Officer and administration cost				50% of Regn Fee	N
Transfer of Registration Fee	Transfer of registration fee				50% of Regn Fee	N
Pro Rata Registration Fee	From February to April				75% of Regn Fee	N
Pro Rata Registration Fee	From May to July				50% of Regn Fee	N

## Septic Tanks

New installation / major alteration - Permit Fee	Officer and administration cost	\$724.00	\$744.00	2.76%	\$20.00	N
Minor alteration	37.25 Fee Units (Unit Fee \$15.03)	\$559.85	\$559.85	0.00%	\$0.00	N
Transfer a permit	9.93 Fee Units (Unit Fee \$15.03)	\$149.25	\$149.25	0.00%	\$0.00	N
Amend a permit	10.38 Fee Units (Unit Fee \$15.03)	\$156.00	\$156.00	0.00%	\$0.00	N
Renew a permit	8.31 Fee Units (Unit Fee \$15.03)	\$124.90	\$124.90	0.00%	\$0.00	N
Exemption	14.67 Fee Units (Unit Fee \$15.03)	\$220.45	\$220.45	0.00%	\$0.00	N

## Vaccinations

Twinrix Hep A+B Junior Dose	1-15 years – 3 doses	\$180.00	\$184.50	2.50%	\$4.50	N
Twinrix Hep A+B Senior Dose	16 years+ – 3 doses Price of vaccine has decreased	\$250.00	\$270.00	8.00%	\$20.00	N
Hepatitis A Vaxta – Junior	2-17 years – 2 doses	\$120.00	\$124.00	3.33%	\$4.00	N
Hepatitis A Vaxta	18 years+ – 2 doses	\$150.00	\$155.00	3.33%	\$5.00	N
Fluvax 4 strain		\$25.00	\$26.00	4.00%	\$1.00	N
IPOL		\$60.00	\$61.00	1.67%	\$1.00	N
Boostrix		\$45.00	\$46.00	2.22%	\$1.00	N
Hepatitis B Adult	20 years+ – 3 doses	\$90.00	\$93.00	3.33%	\$3.00	N
Chicken Pox Varicella		\$80.00	\$82.00	2.50%	\$2.00	N

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Vaccinations [continued]

Meningococcal B Bexsero	3 doses for under 12 months of age	\$380.00	\$387.00	1.84%	\$7.00	N
Meningococcal B Bexsero	2 doses for 12 months plus of age	\$270.00	\$274.00	1.48%	\$4.00	N

## Regulatory Services

### Animal Control

Pound release fee for dogs & cats	1st offence	\$77.00	\$78.00	1.30%	\$1.00	N
Pound release fee for dogs & cats	2nd offence	\$200.00	\$205.00	2.50%	\$5.00	N
Pound release fee for dogs & cats	3rd offence	\$330.00	\$335.00	1.52%	\$5.00	N
Pound release fee for sheep	Per head, plus expenses incurred in impounding the animal	\$16.00	\$16.00	0.00%	\$0.00	N
Pound release fee for livestock (other than sheep)	Per head, plus expenses incurred in impounding the animal	\$77.00	\$79.00	2.60%	\$2.00	N
Daily sustenance fee for impounded dogs and cats	Feed and officer time caring for animal/pound duties	\$13.00	\$13.50	3.85%	\$0.50	N
Daily sustenance fee for impounded sheep	Feed and officer time caring for animals	\$8.00	\$8.50	6.25%	\$0.50	N
Daily sustenance fee for impounded livestock (other than sheep)	Feed and officer time caring for animals	\$11.00	\$11.30	2.73%	\$0.30	N
Surrender fee for dogs and cats	Collection/relocation	\$65.00	\$67.00	3.08%	\$2.00	Y
After hours call out fee for livestock on roads	Per hour	\$325.00	\$334.00	2.77%	\$9.00	N

### Dog / Cat Registration

Dangerous or Menacing dog, Restricted Breed Dog	Officer time required to monitor and inspect the premises where these dogs are kept.	\$240.00	\$246.00	2.50%	\$6.00	N
Entire dog or cat	Not desexed or microchipped	\$132.00	\$134.00	1.52%	\$2.00	N
Pensioner – Maximum fee	50% discount for eligible concession cardholders	\$66.00	\$67.00	1.52%	\$1.00	N
Desexed and microchip implant		\$44.00	\$45.00	2.27%	\$1.00	N
Pensioner – Desexed and microchip implant	50% discount for eligible concession cardholders	\$22.00	\$22.50	2.27%	\$0.50	N
Working dog		\$22.00	\$22.50	2.27%	\$0.50	N
Animal registration renewal late payment fee	Officer and administration cost	\$25.00	\$25.50	2.00%	\$0.50	N
Registration tag replacement		\$2.00	\$2.00	0.00%	\$0.00	N
New Registration from 1 Oct each year – 31 Dec				50% of applicable fee		N

### Domestic Animal Business

Registration fee for Domestic Animal Business	i.e. Boarding/Breeding establishments	\$190.00	\$195.00	2.63%	\$5.00	N
---	---------------------------------------	----------	----------	-------	--------	---

### Local Laws

Release Fee for impounded vehicles		\$430.00	\$440.00	2.33%	\$10.00	N
Release fee for impounded thing	In line with Local Law Penalty Fee of \$100	\$100.00	\$100.00	0.00%	\$0.00	N
Busking Permit Application	Administration cost	\$10.00	\$10.50	5.00%	\$0.50	N
Busking Fee Per day	Administration cost	\$5.00	\$5.25	5.00%	\$0.25	N
Itinerant Trading 1 day only		\$40.00	\$40.50	1.25%	\$0.50	N
Itinerant Trading <12 days per year		\$60.00	\$61.00	1.67%	\$1.00	N
Itinerant Trading >12 days per year		\$170.00	\$173.00	1.76%	\$3.00	N

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Local Laws [continued]

Miscellaneous Local Law Permit Fee - Intermediate Size Event	100-999 people. e.g. Triathlons, Markets, Harmony Days, Regatta. Not-for-profit/charitable 50% discount.	\$100.00	\$102.50	2.50%	\$2.50	N
Miscellaneous Local Law Permit fee – Major Event	1000+ people. Fee to be added to offset increasing administration and inspection costs for major events.	\$200.00	\$205.00	2.50%	\$5.00	N
Miscellaneous Local Law Permit fee - Minor Event	0-99 people. Not-for-profit/charitable 50% discount.	\$60.00	\$61.00	1.67%	\$1.00	N
50% Discount of set fee for non-for-profit/charitable organisations				50% of applicable fee		N
Excess Animal Permit fee	For more than 2 cats or 2 dogs	\$37.00	\$38.00	2.70%	\$1.00	N
Administration fee to engage contractors	Fee to offset increasing administrative and inspection costs associated with clean up requirements for unsightly properties that pose a fire risk	\$200.00	\$205.00	2.50%	\$5.00	Y

## Use of Council Land (Footpath Trading)

Permit fee for outdoor eating facility	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$175.00	\$180.00	2.86%	\$5.00	N
Permit fee for advertising sign on footpath	Maximum allowed is 2 signs. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$72.00	\$74.00	2.78%	\$2.00	N
Permit fee to display goods for sale on footpath	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$72.00	\$74.00	2.78%	\$2.00	N
Permit to consume liquor on Council land	Permit for licensed premises to serve alcohol on footpath. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$175.00	\$180.00	2.86%	\$5.00	N

## Late Payment Fee (Footpath Trading)

Late payment fee for all footpath trading Permit renewals	A late payment penalty has been introduced to all footpath trading activity to off set administrative duties.	\$35.00	\$36.00	2.86%	\$1.00	N
---	---	---------	---------	-------	--------	---

## Pro rata Fee (Footpath Trading)

Pro rata fee (Footpath Trading) (Sept-Dec)				75% (Sept-Dec)		N
Pro rata fee (Footpath Trading) (Jan-Mar)				50% (Jan-Mar)		N
Pro rata fee (Footpath Trading) (Mar-Jun)				25% (Mar-Jun)		N

## Use of Council Land (Mobile Food Trading)

Annual Permit		\$0.00	\$1,000.00	∞	\$1,000.00	N
Limited Permit (per year)		\$0.00	\$250.00	∞	\$250.00	N
Off-peak Weekend Permit		\$0.00	\$100.00	∞	\$100.00	N
Peak Weekend Permit (holiday periods and long weekends)		\$0.00	\$200.00	∞	\$200.00	N
Six Month Permit		\$0.00	\$600.00	∞	\$600.00	N

## Recreation – Sportsfields

### Sportsfield Ground Rental & Pavilion Rental

Levied on basis of marginal cost recovery. Calculations based on size of sportsground and insured value of pavilion.

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Alan Garden Reserve

Tyntynder Football Netball Club		\$1,685.00	\$1,730.00	2.67%	\$45.00	Y
Swan Hill Football Netball Club - Juniors		\$880.00	\$900.00	2.27%	\$20.00	Y
Tyntynder United Football Cricket Club		\$1,665.00	\$1,710.00	2.70%	\$45.00	Y
Central Rivers Umpires Assoc		\$295.00	\$305.00	3.39%	\$10.00	Y

## Alan Garden Reserve Netball Centre

General Use - Court Hire	Without lights per hour per court	\$22.00	\$22.50	2.27%	\$0.50	Y
General Use - Court Hire with lights per hour per court	With lights per hour per court	\$29.00	\$30.00	3.45%	\$1.00	Y
General Use - Netball Pavilion	Change room and kiosk (per day)	\$21.50	\$22.00	2.33%	\$0.50	Y
Primary User Group - Annual Fee	Netball pavilion, storage shed use	\$785.00	\$805.00	2.55%	\$20.00	Y
Primary User Group	Without lights per hour per court	\$21.50	\$22.00	2.33%	\$0.50	Y
Primary User Group	With lights per hour per court	\$29.00	\$30.00	3.45%	\$1.00	Y
Schools Events	Per day	\$83.50	\$85.50	2.40%	\$2.00	Y
Schools Annual Fee		\$535.00	\$550.00	2.80%	\$15.00	Y

## Gurnett Oval

Mallee Eagles Football Netball Club - Junior training		\$580.00	\$595.00	2.59%	\$15.00	Y
Mallee Eagles Football Netball Club - Senior training		\$450.00	\$465.00	3.33%	\$15.00	Y
RSL Cricket Club		\$1,090.00	\$1,120.00	2.75%	\$30.00	Y

## Ken Harrison Sporting Complex

Swan Hill Soccer Association		\$1,000.00	\$1,030.00	3.00%	\$30.00	Y
St Mary's Tyntynder Cricket Club		\$1,695.00	\$1,740.00	2.65%	\$45.00	Y
Swan Hill Little Athletics Centre		\$465.00	\$475.00	2.15%	\$10.00	Y

## Lake Boga Reserve

Lake Boga Football Netball Club		\$1,090.00	\$1,120.00	2.75%	\$30.00	Y
Lakers Cricket Club		\$1,290.00	\$1,325.00	2.71%	\$35.00	Y

## Nyah Recreation Reserve – includes building charge

Nyah / Nyah West United Football Netball Club	User fee includes building charge	\$2,765.00	\$2,850.00	3.07%	\$85.00	Y
Nyah / Nyah West United Football Netball Club - Juniors	Junior oval only	\$555.00	\$570.00	2.70%	\$15.00	Y
Nyah District Cricket Club	User fee includes building charge	\$3,400.00	\$3,500.00	2.94%	\$100.00	Y

## Other General Reserves - Pre Season sports training for Non Recreation Reserve Agreement Users (6 weeks)

Pre Season sports training for Non Recreation Reserve Agreement Users (6 weeks)	Per session	\$31.00	\$32.00	3.23%	\$1.00	Y
---	-------------	---------	---------	-------	--------	---

## Other General Reserves - Secondary Colleges

MacKillop College	Various sporting facilities	\$480.00	\$495.00	3.13%	\$15.00	Y
-------------------	-----------------------------	----------	----------	-------	---------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Other General Reserves - Secondary Colleges [continued]

Swan Hill Secondary College	Various sporting facilities	\$1,310.00	\$1,350.00	3.05%	\$40.00	Y
-----------------------------	-----------------------------	------------	------------	-------	---------	---

## Robinvale Riverside Park

Robinvale Storm Rugby League Club		\$590.00	\$605.00	2.54%	\$15.00	Y
Robinvale Football Club		\$2,480.00	\$2,550.00	2.82%	\$70.00	Y

## Robinvale Recreation Reserve

Robinvale & District Cricket Club		\$400.00	\$410.00	2.50%	\$10.00	Y
-----------------------------------	--	----------	----------	-------	---------	---

## Swan Hill Recreation Reserve

Circus Bond		\$930.00	\$1,000.00	7.53%	\$70.00	N
Circus Fee		\$1,410.00	\$1,450.00	2.84%	\$40.00	Y
Swan Hill Cricket Club		\$1,745.00	\$1,800.00	3.15%	\$55.00	Y
Swan Hill Fire Brigade	Fire track	\$190.00	\$195.00	2.63%	\$5.00	Y
Swan Hill Football Netball Club		\$4,435.00	\$4,570.00	3.04%	\$135.00	Y
Tyntynder Football Netball Club - Juniors		\$920.00	\$945.00	2.72%	\$25.00	Y

## Swan Hill Riverside Park

### Hire

Sound Shell	Price per session	\$19.00	\$20.00	5.26%	\$1.00	Y
Public Address System	Price per session	\$110.00	\$112.50	2.27%	\$2.50	Y
Commercial Function	Price per day	\$305.00	\$312.00	2.30%	\$7.00	Y

## Public Liability Insurance

Public Liability Insurance	If user does not have their own insurance. This will be charged to provide the hirer their mandatory cover	\$30.00	\$31.00	3.33%	\$1.00	Y
----------------------------	--	---------	---------	-------	--------	---

## Robinvale Resource Centre & Network House

### Hire

Casual Office Space	Per day	\$60.00	\$61.50	2.50%	\$1.50	Y
Conference Room Hire	Per day	\$85.00	\$87.00	2.35%	\$2.00	Y
Permanent Office Space	Per week	\$145.00	\$147.50	1.72%	\$2.50	Y
Open Area	Per day	\$106.00	\$108.00	1.89%	\$2.00	Y

## Swan Hill Indoor Sports & Recreation Centre (The Stadium)

### Regular Competitions (Basketball, Badminton, Futsal & Netball)

Peak Per Hour		\$36.00	\$37.00	2.78%	\$1.00	Y
Off Peak Per hour (not regular competition)		\$31.00	\$32.00	3.23%	\$1.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Squash

Club Competitions	Per hour / per court	\$21.00	\$21.50	2.38%	\$0.50	Y
Casual Hire	Per hour / per court	\$21.00	\$21.50	2.38%	\$0.50	Y

## Training Sessions

Basketball, Badminton, Futsal & Netball	Per hour / per court	\$31.00	\$32.00	3.23%	\$1.00	Y
Schools	Per hour / per court	\$31.00	\$32.00	3.23%	\$1.00	Y
Ladies Tennis	Per person	\$8.30	\$8.50	2.41%	\$0.20	Y

## Swan Hill Town Hall

### Swan Hill Town Hall – Bonds

Entire Complex	With alcohol	\$620.00	\$1,000.00	61.29%	\$380.00	N
Entire Complex	Without alcohol	\$360.00	\$400.00	11.11%	\$40.00	N
Auditorium & Stage	With alcohol	\$465.00	\$1,000.00	115.05%	\$535.00	N
Auditorium, Stage, Dressing Rooms & Green Room	Commercial touring	\$465.00	\$550.00	18.28%	\$85.00	N
Auditorium & Stage	Without alcohol	\$230.00	\$300.00	30.43%	\$70.00	N
Cafe area (with alcohol)	With alcohol	\$155.00	\$500.00	222.58%	\$345.00	N
Cafe area (without alcohol)	Without alcohol - no bond required	\$0.00	\$0.00	0.00%	\$0.00	N
Meeting Room – Small – Community	No bond required	\$0.00	\$0.00	0.00%	\$0.00	N
Meeting Room – Small – Commercial	No bond required	\$0.00	\$0.00	0.00%	\$0.00	N
Meeting Room – Large	No bond required	\$0.00	\$0.00	0.00%	\$0.00	N

### Swan Hill Town Hall – Cleaning Fees

#### Post event cleaning

Whole Complex	Per hire / per day	\$540.00	\$555.00	2.78%	\$15.00	Y
Auditorium, Stage & Foyer	Per hire / per day	\$163.00	\$167.50	2.76%	\$4.50	Y
Cafe / Bar & Foyer	Per hire / per day	\$122.00	\$125.50	2.87%	\$3.50	Y
Kitchen	Per hire / per day	\$84.00	\$86.50	2.98%	\$2.50	Y
Meeting Room & Mezzanine Floor	Per hire / per day	\$94.00	\$96.50	2.66%	\$2.50	Y
Dressing Rooms	Per hire / per day	\$84.00	\$86.50	2.98%	\$2.50	Y
Mezzanine Seating & Toilets	Per hire / per day	\$142.00	\$146.00	2.82%	\$4.00	Y

### Swan Hill Town Hall – Equipment & Staff

#### Bar Manager

Bar Manager	Per person per hour	\$51.00	\$52.50	2.94%	\$1.50	Y
-------------	---------------------	---------	---------	-------	--------	---

#### Bar Staff

Bar Staff	Per person per hour	\$47.00	\$48.50	3.19%	\$1.50	Y
-----------	---------------------	---------	---------	-------	--------	---

#### Box Office / Ticket Check Staff

Box Office / Ticket Check Staff	Per person per hour	\$47.00	\$48.50	3.19%	\$1.50	Y
---------------------------------	---------------------	---------	---------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Butchers Paper & Stand

Local Business/Individual (70% discount)	Per day	\$8.10	\$8.30	2.47%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$13.50	\$13.80	2.22%	\$0.30	Y
Commercial – Outside SHRCC	Per day	\$27.00	\$27.50	1.85%	\$0.50	Y

## Catering Station

Local Business/Individual (70% discount)	Per station/per day	\$12.45	\$12.75	2.41%	\$0.30	Y
Not for Profit – Outside SHRCC (50% discount)	Per station/per day	\$20.75	\$21.25	2.41%	\$0.50	Y
Commercial – Outside SHRCC	Per station/per day	\$41.50	\$42.50	2.41%	\$1.00	Y

## Computer / Laptop

Local Business/Individual (70% discount)	Per day	\$5.00	\$5.10	2.00%	\$0.10	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$8.30	\$8.50	2.41%	\$0.20	Y
Commercial – Outside SHRCC	Per day	\$16.60	\$17.00	2.41%	\$0.40	Y

## Counter Weight Fly System and Lighting Rig

Requires 2 qualified rigging operators – included in hire fee

Local Business/Individual (70% discount)	Per hour	\$40.20	\$41.24	2.59%	\$1.04	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$67.00	\$68.74	2.60%	\$1.74	Y
Commercial – Outside SHRCC	Per hour	\$134.00	\$137.50	2.61%	\$3.50	Y

## Crockery & Cutlery

Includes plates, bowls, spoons, knives and forks

Local Business/Individual (70% discount)	Per person	\$0.40	\$0.40	0.00%	\$0.00	Y
Not for Profit – Outside SHRCC (50% discount)	Per person	\$0.65	\$0.65	0.00%	\$0.00	Y
Commercial – Outside SHRCC	Per person	\$1.30	\$1.35	3.85%	\$0.05	Y

## Data Projector (meeting rooms / cafe)

Local Business/Individual (70% discount)	Per day	\$6.25	\$6.45	3.20%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$10.40	\$10.75	3.37%	\$0.35	Y
Commercial – Outside SHRCC	Per day	\$20.80	\$21.50	3.37%	\$0.70	Y

## Festoon Lighting

Includes set up/pack down

Local Business/Individual (70% discount)	Per day	\$48.30	\$49.50	2.48%	\$1.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$80.50	\$82.50	2.48%	\$2.00	Y
Commercial – Outside SHRCC	Per day	\$161.00	\$165.00	2.48%	\$4.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Follow Spotlight

Requires qualified operator – included in hire fee

Local Business/Individual (70% discount)	Per hour	\$22.20	\$22.80	2.70%	\$0.60	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$37.00	\$38.00	2.70%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$74.00	\$76.00	2.70%	\$2.00	Y

## Front of House Manager

Front of House Manager	Per person per hour	\$51.50	\$53.00	2.91%	\$1.50	Y
------------------------	---------------------	---------	---------	-------	--------	---

## Glassware

Includes wine, beer, spirit and water glasses

Local Business/Individual (70% discount)	Per person	\$0.20	\$0.25	25.00%	\$0.05	Y
Not for Profit – Outside SHRCC (50% discount)	Per person	\$0.35	\$0.40	14.29%	\$0.05	Y
Commercial – Outside SHRCC	Per person	\$0.70	\$0.80	14.29%	\$0.10	Y

## Hazer Machine

Includes liquid for machine

Local Business/Individual (70% discount)	Per day	\$9.30	\$9.60	3.23%	\$0.30	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$15.50	\$16.00	3.23%	\$0.50	Y
Commercial – Outside SHRCC	Per day	\$31.00	\$32.00	3.23%	\$1.00	Y

## In-House PA, Sound Desk & Foldbacks

Requires qualified operator – included in hire fee

Local Business/Individual (70% discount)	Per hour	\$22.20	\$22.80	2.70%	\$0.60	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$37.00	\$38.00	2.70%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$74.00	\$76.00	2.70%	\$2.00	Y

## Lectern

Not for Profit – Local (70% discount)	Per day	\$5.00	\$5.10	2.00%	\$0.10	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day	\$8.30	\$8.50	2.41%	\$0.20	Y
Commercial – Outside SHRCC	Per day	\$16.60	\$17.00	2.41%	\$0.40	Y

## MECH

Commercial Touring	Per person per hour	\$67.00	\$69.00	2.99%	\$2.00	Y
--------------------	---------------------	---------	---------	-------	--------	---

## Microphone

Local Business/Individual (70% discount)	Per day	\$6.00	\$6.20	3.33%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$10.00	\$10.30	3.00%	\$0.30	Y



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Microphone [continued]

Commercial – Outside SHRCC	Per day	\$20.00	\$20.60	3.00%	\$0.60	Y
----------------------------	---------	---------	---------	-------	--------	---

## Piano - Baby Grand

Not for Profit – Local (70% discount)	Per day	\$37.20	\$38.25	2.82%	\$1.05	Y
Local Commercial Business OR Not For Profit – Outside SHRCC (50% discount)	Per day	\$62.00	\$63.75	2.82%	\$1.75	Y
Commercial – Outside SHRCC	Per day	\$124.00	\$127.50	2.82%	\$3.50	Y

## Piano - Baby Grand with Tune

Commercial Touring	Per day	\$295.00	\$305.00	3.39%	\$10.00	Y
--------------------	---------	----------	----------	-------	---------	---

## Piano Tuning Services

Piano Tuning Services Fee	Per tuning	\$178.00	\$183.00	2.81%	\$5.00	Y
---------------------------	------------	----------	----------	-------	--------	---

## Pipe and Drape

Includes set up/pack down

Local Business/Individual (70% discount)	Per day	\$32.10	\$33.00	2.80%	\$0.90	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$53.50	\$55.00	2.80%	\$1.50	Y
Commercial – Outside SHRCC	Per day	\$107.00	\$110.00	2.80%	\$3.00	Y

## Poster Flyer Delivery Staff – Swan Hill CBD

Commercial Touring	Per person per run	\$93.00	\$95.50	2.69%	\$2.50	Y
--------------------	--------------------	---------	---------	-------	--------	---

## Poster Flyer Delivery Staff – Swan Hill Greater Region

Commercial Touring	Per person per run	\$232.50	\$240.00	3.23%	\$7.50	Y
--------------------	--------------------	----------	----------	-------	--------	---

## Security

Security Fee	Per licensed guard per hour	\$57.00	\$58.50	2.63%	\$1.50	Y
--------------	-----------------------------	---------	---------	-------	--------	---

## Smoke Machine

Includes liquid for machine

Local Business/Individual (70% discount)	Per hour	\$9.30	\$9.60	3.23%	\$0.30	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$15.50	\$16.00	3.23%	\$0.50	Y
Commercial – Outside SHRCC	Per hour	\$31.00	\$32.00	3.23%	\$1.00	Y

## Storage

Storage Fee	Per day	\$26.00	\$26.75	2.88%	\$0.75	Y
-------------	---------	---------	---------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Tea / Coffee

Fee Per Person		\$1.55	\$1.60	3.23%	\$0.05	Y
----------------	--	--------	--------	-------	--------	---

## Table Cloths

Includes dry cleaning

Large round table cloth	Per item	\$19.50	\$20.00	2.56%	\$0.50	Y
Square/Rectangle table cloths	Per item	\$16.50	\$16.75	1.52%	\$0.25	Y

## Table Skirts

Includes dry cleaning

Fee	Per item	\$13.50	\$13.75	1.85%	\$0.25	Y
-----	----------	---------	---------	-------	--------	---

## Technician (Lighting or Audio)

Local Business/Individual (70% discount)	Per person per hour	\$21.00	\$21.62	2.95%	\$0.62	Y
Not for Profit – Outside SHRCC (50% discount)	Per person per hour	\$35.00	\$36.00	2.86%	\$1.00	Y
Commercial – Outside SHRCC	Per person per hour	\$70.00	\$72.00	2.86%	\$2.00	Y

## Teleconference Equipment (Polycom)

Includes technical set-up

Local Business/Individual (70% discount)	Per day	\$7.80	\$8.00	2.56%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$13.00	\$13.34	2.62%	\$0.34	Y
Commercial – Outside SHRCC	Per day	\$26.00	\$26.70	2.69%	\$0.70	Y

## Ushers / FOH staff

Ushers / FOH staff	Per person per hour	\$46.50	\$47.76	2.71%	\$1.26	Y
--------------------	---------------------	---------	---------	-------	--------	---

## Venue – Event Set-up / Pack Down staff

Required for any set up outside of standard layouts.

Local Business/Individual (70% discount)	Per hour	\$19.20	\$19.80	3.13%	\$0.60	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$32.00	\$33.00	3.13%	\$1.00	Y
Commercial – Outside SHRCC	Per hour	\$64.00	\$66.00	3.13%	\$2.00	Y

## Video Conference Equipment (Webcam)

Includes technical set-up

Local Business/Individual (70% discount)	Per day	\$7.80	\$8.00	2.56%	\$0.20	Y
Not for Profit – Outside SHRCC (50% discount)	Per day	\$13.00	\$13.34	2.62%	\$0.34	Y
Commercial – Outside SHRCC	Per day	\$26.00	\$26.70	2.69%	\$0.70	Y

## Video & Projection Equipment (Auditorium)

Includes operator

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Video & Projection Equipment (Auditorium) [continued]

Not for Profit – Local (70% discount)	Per day	\$15.60	\$16.00	2.56%	\$0.40	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day	\$26.00	\$26.75	2.88%	\$0.75	Y
Commercial – Outside SHRCC	Per day	\$52.00	\$53.50	2.88%	\$1.50	Y

## Whiteboard

Not for Profit – Local (70% discount)	Per day	\$5.00	\$5.10	2.00%	\$0.10	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day	\$8.30	\$8.50	2.41%	\$0.20	Y
Commercial – Outside SHRCC	Per day	\$16.60	\$17.00	2.41%	\$0.40	Y

## Swan Hill Town Hall – Miscellaneous Fees

Posters A3 Print	Per page	\$1.55	\$1.60	3.23%	\$0.05	Y
Poster A4 Print	Per page	\$1.05	\$1.10	4.76%	\$0.05	Y
Postage	Per standard item	\$1.55	\$1.60	3.23%	\$0.05	Y
Merchandise Commission	Standard Industry Practice			10% of Commercial Sales		Y
Promotion of External Event by Town Hall – Commercial Touring Shows	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer	\$215.00	\$220.00	2.33%	\$5.00	Y
Promotion of Community Event by Town Hall – Local Business/ Individual or Not for Profit Organisation	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer	\$53.50	\$55.00	2.80%	\$1.50	Y

## Swan Hill Town Hall – Package Fees

### Awards Ceremony Package (no bar)

Local Business/Individual (70% discount)	Per day full hire rate = \$2,700	\$790.00	\$810.00	2.53%	\$20.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day full hire rate = \$2,700	\$1,315.00	\$1,350.00	2.66%	\$35.00	Y

### Dance/Theatre Concert Package

Contact Town Hall Bookings Officer for full package inclusions

Local Business/Individual (70% discount)	Per day full hire rate = \$8,000	\$2,346.00	\$2,400.00	2.30%	\$54.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day full hire rate = \$8,000	\$3,910.00	\$4,000.00	2.30%	\$90.00	Y

### Debutante Ball Package

Contact Town Hall Bookings Officer for full package inclusions

Local Business/Individual (70% discount)	Per day full hire rate = \$7,800	\$2,280.00	\$2,340.00	2.63%	\$60.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per day full hire rate = \$7,800	\$3,800.00	\$3,900.00	2.63%	\$100.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Wedding Package

Contact Town Hall Bookings Officer for full package inclusions

Local Individual		\$3,350.00	\$3,450.00	2.99%	\$100.00	Y
------------------	--	------------	------------	-------	----------	---

## Swan Hill Town Hall – Technical Consumables

Testing and Tagging	Per hour	\$26.00	\$26.50	1.92%	\$0.50	Y
Gaff Tape	Per day	\$10.40	\$10.51	1.06%	\$0.11	Y
Mark Up Tape	Per day	\$5.20	\$5.25	0.96%	\$0.05	Y
Electrical Tape	Per day	\$2.10	\$2.15	2.38%	\$0.05	Y

## Swan Hill Town Hall – Venue Hire Fees

### Auditorium & Stage

Includes a Duty Officer and a Stage Manager. Standard layout is empty room. Includes lectern and microphone.

Not for Profit – Local (70% discount)	Per hour	\$74.40	\$76.50	2.82%	\$2.10	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$124.00	\$127.50	2.82%	\$3.50	Y
Commercial – Outside SHRCC	Per hour	\$248.00	\$255.00	2.82%	\$7.00	Y

### Auditorium, Stage, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium floor only.

Commercial Touring	Per hour	\$260.00	\$267.00	2.69%	\$7.00	Y
--------------------	----------	----------	----------	-------	--------	---

### Auditorium, Stage, Balcony Seating, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium plus Balcony seats.

Commercial Touring	Per hour	\$280.00	\$287.00	2.50%	\$7.00	Y
--------------------	----------	----------	----------	-------	--------	---

### Café Area (stand alone hire)

Includes a dedicated Duty Officer. Includes table & chair hire/set up & pack down.

Local Business/Individual (70% discount)	Per hour	\$30.00	\$30.90	3.00%	\$0.90	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$50.00	\$51.50	3.00%	\$1.50	Y
Commercial – Outside SHRCC	Per hour	\$100.00	\$103.00	3.00%	\$3.00	Y

### Hire of total Complex

Local Business/Individual (70% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$100.80	\$103.50	2.68%	\$2.70	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$168.00	\$172.50	2.68%	\$4.50	Y
Commercial – Outside SHRCC	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$336.00	\$345.00	2.68%	\$9.00	Y
Commercial Touring	Per hour (includes a dedicated Duty Officer and Stage manager)	\$336.00	\$345.00	2.68%	\$9.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Kitchen & Bar (stand alone hire)

Includes a dedicated Duty Officer. Does not include access to glassware/crockery.

Local Business/Individual (70% discount)	Per hour	\$32.10	\$33.00	2.80%	\$0.90	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$53.50	\$55.00	2.80%	\$1.50	Y
Commercial – Outside SHRCC	Per hour	\$107.00	\$110.00	2.80%	\$3.00	Y

## Single Meeting Room (includes access to Mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Not for Profit – Local (70% discount)	Per hour	\$16.20	\$16.65	2.78%	\$0.45	Y
Local Commercial Business or Not For Profit – Outside SHRCC (50% discount)	Per hour	\$27.00	\$27.50	1.85%	\$0.50	Y
Commercial – Outside SHRCC	Per hour	\$54.00	\$55.50	2.78%	\$1.50	Y

## Double Meeting / Function Room (Incl access to mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Local Business/Individual (70% discount)	Per hour	\$40.20	\$41.39	2.96%	\$1.19	Y
Not for Profit – Outside SHRCC (50% discount)	Per hour	\$67.00	\$69.00	2.99%	\$2.00	Y
Commercial – Outside SHRCC	Per hour	\$134.00	\$138.00	2.99%	\$4.00	Y

## Swimming Pools

### Swimming Pool – Swan Hill

Fees set by Contract Management

Collected by Contractor

### Admission

Adult		\$4.20	\$4.25	1.19%	\$0.05	Y
Child 3-15 years		\$3.20	\$3.25	1.56%	\$0.05	Y
Spectator		\$3.20	\$3.25	1.56%	\$0.05	Y
Concession		\$3.20	\$3.25	1.56%	\$0.05	Y
Family – 2 adults & 3 children		\$16.50	\$16.75	1.52%	\$0.25	Y
Infant < 2 years		\$1.90	\$1.90	0.00%	\$0.00	Y

### Admission – School Group

Swim	Per head	\$3.10	\$3.20	3.23%	\$0.10	Y
Swim & Slide	Per head	\$5.60	\$5.75	2.68%	\$0.15	Y

### Centre Hire

50mt Pool only		\$300.00	\$305.00	1.67%	\$5.00	Y
Whole complex		\$490.00	\$500.00	2.04%	\$10.01	Y

### Fitness Classes

Aqua Aerobics		\$8.50	\$8.70	2.35%	\$0.20	Y
---------------	--	--------	--------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## Fitness Classes [continued]

Deep Water Running		\$8.50	\$8.70	2.35%	\$0.20	Y
--------------------	--	--------	--------	-------	--------	---

## Lane Hire

Per hour		\$18.50	\$19.00	2.70%	\$0.50	Y
----------	--	---------	---------	-------	--------	---

## Season Pass

Family – 2 adults & 3 children (additional children \$10.00 each)		\$200.00	\$205.00	2.50%	\$5.00	Y
Adult		\$135.00	\$138.00	2.22%	\$3.00	Y
Child & Concession Card		\$115.00	\$117.00	1.74%	\$2.00	Y

## Squad Club

Squad Club		\$7.30	\$7.50	2.74%	\$0.20	Y
------------	--	--------	--------	-------	--------	---

## Waterslide

8 Rides		\$5.60	\$5.75	2.68%	\$0.15	Y
Private Water Slide Hire	Per half hour plus entry to pool	\$60.00	\$61.50	2.50%	\$1.50	Y
Private Water Slide Hire	Per hour plus entry to pool	\$90.00	\$92.50	2.78%	\$2.50	Y

## Waste Management

### Kerbside Garbage

120 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$343.00	\$350.00	2.04%	\$7.00	N
240 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$520.00	\$530.00	1.92%	\$10.00	N
Green Waste	Fortnightly collection	\$95.00	\$95.00	0.00%	\$0.00	N

### Landfill – Robinvale

Collected by Contractor

### General Waste

Garbage Bag	Fees have been set by contract	\$4.00	\$4.00	0.00%	\$0.00	Y
120 Litre Wheelie Bin		\$6.00	\$6.00	0.00%	\$0.00	Y
Car Boot Only, 240ltr Wheelie Bin	Landfill fees	\$12.00	\$12.00	0.00%	\$0.00	Y
Station Wagon		\$24.50	\$24.50	0.00%	\$0.00	Y
Mattress (any size)		\$25.00	\$25.00	0.00%	\$0.00	Y
Commercial / industrial	Per tonne	\$90.00	\$90.00	0.00%	\$0.00	Y
Scrap metal	Free	\$0.00	\$0.00	0.00%	\$0.00	Y
Clean concrete	Per tonne	\$55.00	\$55.00	0.00%	\$0.00	Y
Uncontaminated Mulched Green		\$0.00	\$0.00	0.00%	\$0.00	Y
Used Motor Oil		\$0.00	\$0.00	0.00%	\$0.00	Y
Gas Cylinders Small (up to 9kg)		\$10.00	\$10.00	0.00%	\$0.00	Y
Gas Cylinders Large (over 9kg)		\$20.00	\$20.00	0.00%	\$0.00	Y
Chemical Containers (Drum MUSTER)		\$0.00	\$0.00	0.00%	\$0.00	Y
Power Poles		\$258.00	\$270.00	4.65%	\$12.00	Y

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

### Single Axle Trailer (6x4)

Level		\$24.00	\$24.00	0.00%	\$0.00	Y
Heaped		\$30.00	\$30.00	0.00%	\$0.00	Y
High Sided		\$36.00	\$36.00	0.00%	\$0.00	Y

### Tandem Axle Trailer (8x5)

Level		\$40.00	\$40.00	0.00%	\$0.00	Y
Heaped		\$53.00	\$53.00	0.00%	\$0.00	Y
High Sided		\$63.00	\$63.00	0.00%	\$0.00	Y

### Small Rubble (clean bricks, crushed concrete etc.)

Residential – 0.5m3 limit		\$0.00	\$0.00	0.00%	\$0.00	Y
Bulk – per tonne	Bulk loads account for the majority of brick and rubble delivered to site.	\$20.00	\$20.00	0.00%	\$0.00	Y

### E-Waste

To be implemented if a cost is required for transport to Melbourne. E-Waste ban will increase volume of material needing to be transported off site.

Per item	Per item	\$5.00	\$5.00	0.00%	\$0.00	Y
Commercial E-waste (large / volume)		\$1.10	\$1.10	0.00%	\$0.00	Y

### Tyres

Car & Motorcycle		\$10.00	\$10.00	0.00%	\$0.00	Y
Light Commercial / 4WD – per tyre		\$14.50	\$15.00	3.45%	\$0.50	Y
Truck & Forklift		\$26.50	\$30.00	13.21%	\$3.50	Y
Tractor - Earth Moving Small (up to 1.1m diameter)		\$113.00	\$115.00	1.77%	\$2.00	Y
Tractor - Earth Moving Medium (1.1m - 1.5m diameter)		\$168.50	\$170.00	0.89%	\$1.50	Y
Tractor - Earth Moving Large (1.5m - 1.8m diameter - maximum width 500mm)		\$252.50	\$255.00	0.99%	\$2.50	Y
Tractor - Earth Moving Extra Large (above 1.8m diameter - wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)		\$5.00	\$5.00	0.00%	\$0.00	Y

### Utility

Level		\$24.00	\$24.00	0.00%	\$0.00	Y
High Sided		\$37.50	\$37.50	0.00%	\$0.00	Y

### White Goods

Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming E-Waste ban implementation.

Non refrigerated	Free	\$0.00	\$0.00	0.00%	\$0.00	Y
Refrigerated	Charge per item	\$20.00	\$20.00	0.00%	\$0.00	Y

### Green Waste

#### Car Boot Only, 240ltr Wheelie Bin

Clean Green Waste		\$6.50	\$6.50	0.00%	\$0.00	Y
-------------------	--	--------	--------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

### Single Axle Trailer (6x4)

Commercial lawn clippings		\$5.50	\$5.50	0.00%	\$0.00	Y
Level Clean Green Waste		\$13.00	\$13.00	0.00%	\$0.00	Y
Heaped Clean Green Waste		\$16.00	\$16.00	0.00%	\$0.00	Y
High Sided Clean Green Waste		\$20.00	\$20.00	0.00%	\$0.00	Y

### Tandem Axle Trailer (8x5)

Commercial lawn clippings		\$11.00	\$11.00	0.00%	\$0.00	Y
Level Clean Green Waste		\$22.50	\$22.50	0.00%	\$0.00	Y
Heaped Clean Green Waste		\$29.50	\$29.50	0.00%	\$0.00	Y
High Sided Clean Green Waste		\$34.50	\$34.50	0.00%	\$0.00	Y

### Station Wagon

Clean Green Waste		\$12.50	\$12.50	0.00%	\$0.00	Y
-------------------	--	---------	---------	-------	--------	---

### Utility

Level		\$13.00	\$13.00	0.00%	\$0.00	Y
High Sided Clean Green Waste		\$20.00	\$20.00	0.00%	\$0.00	Y

## Landfill – Swan Hill

Collected by Contractor

### General Waste

Car Boot / 240 wheelie bin		\$12.80	\$12.80	0.00%	\$0.00	Y
Station Wagon		\$26.00	\$26.00	0.00%	\$0.00	Y
Garbage Bag		\$4.00	\$4.00	0.00%	\$0.00	Y
120 wheelie bin		\$6.50	\$6.50	0.00%	\$0.00	Y
Mattress (any size)		\$25.00	\$25.00	0.00%	\$0.00	Y
Commercial industrial waste	Per tonne	\$150.00	\$165.00	10.00%	\$15.00	Y
Contaminated soil - Category C	Low level contamination – Per tonne	\$190.00	\$210.00	10.53%	\$20.00	Y
Asbestos	Fee per tonne - minimum charge commercial 0.5 tonne	\$170.50	\$185.00	8.50%	\$14.50	Y
Scrap Metal	Free	\$0.00	\$0.00	0.00%	\$0.00	Y
Residential - 0.5m3 limit	Residential 0.5m3 - Bricks, crushed concrete etc.	\$0.00	\$0.00	0.00%	\$0.00	Y
Bulk - per tonne		\$20.00	\$20.00	0.00%	\$0.00	Y
Clean mulched green waste	Uncontaminated	\$0.00	\$0.00	0.00%	\$0.00	Y
Contaminated soil - Category D		\$190.00	\$210.00	10.53%	\$20.00	Y
Used Motor Oil Fee	Free	\$0.00	\$0.00	0.00%	\$0.00	Y
Chemical Containers (Drum Musters)	Free	\$0.00	\$0.00	0.00%	\$0.00	Y
Household batteries	Free - Detox your home program	\$0.00	\$0.00	0.00%	\$0.00	Y
Fluorescent tubes	Free - Detox your home program	\$0.00	\$0.00	0.00%	\$0.00	Y
Paint	Free - Detox your home program	\$0.00	\$0.00	0.00%	\$0.00	Y
Power Pole	Per pole	\$258.00	\$270.00	4.65%	\$12.00	Y
Clean concrete	Per tonne	\$55.00	\$55.00	0.00%	\$0.00	Y
Contaminated soil acceptance from outside of Municipality	Per tonne plus normal fee	\$270.00	\$290.00	7.41%	\$20.00	Y
Asbestos acceptance from outside of Municipality	Per tonne plus normal asbestos fee	\$245.00	\$265.00	8.16%	\$20.00	Y
Gas Cylinders Small (up to 9kg)		\$10.00	\$10.00	0.00%	\$0.00	Y
Gas Cylinders Large (over 9kg)		\$20.00	\$20.00	0.00%	\$0.00	Y
Mixed cover	Per tonne	\$102.00	\$120.00	17.65%	\$18.00	Y



Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

## General Waste [continued]

Commercial cardboard and recycling (per m3)		\$15.00	\$15.00	0.00%	\$0.00	Y
--	--	---------	---------	-------	--------	---

## E-Waste

To be implemented if a cost is required for transport to Melbourne.

E-Waste ban will increase volume of material needing to be transported off site.

Per item		\$5.00	\$5.00	0.00%	\$0.00	Y
Commercial E-waste (large / volume)	Per kilogram	\$1.10	\$1.10	0.00%	\$0.00	Y

## Single Axle Trailer (6x4)

Level		\$30.00	\$30.00	0.00%	\$0.00	Y
Heaped		\$35.00	\$35.00	0.00%	\$0.00	Y
High Sided		\$44.00	\$44.60	1.36%	\$0.60	Y

## Tandem Axle Trailer (8x5)

Level		\$50.00	\$50.50	1.00%	\$0.50	Y
Heaped		\$65.00	\$66.50	2.31%	\$1.50	Y
High Sided		\$76.00	\$78.00	2.63%	\$2.00	Y

## Tyres

Car & Motorcycle	Per tyre	\$10.00	\$10.00	0.00%	\$0.00	Y
Light Commercial – 4WD	Per tyre	\$14.50	\$15.00	3.45%	\$0.50	Y
Truck & Forklift	Per tyre	\$26.50	\$30.00	13.21%	\$3.50	Y
Tractor - Earth Moving Small (up to 1.1m diameter)	Per tyre	\$113.00	\$115.00	1.77%	\$2.00	Y
Tractor - Earth Moving Medium (1.1m - 1.5m diameter)	Per tyre	\$168.50	\$170.00	0.89%	\$1.50	Y
Tractor - Earth Moving Large (1.5m - 1.8m diameter - maximum width 500mm)	Per tyre	\$252.50	\$255.00	0.99%	\$2.50	Y
Tractor - Earth Moving Extra Large (above 1.8m diameter - wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	Plus tyre fee per size	\$5.00	\$5.00	0.00%	\$0.00	Y

## Utility

Level		\$28.00	\$28.00	0.00%	\$0.00	Y
High Sided		\$42.50	\$43.50	2.35%	\$1.00	Y

## White Goods

Fridges, freezers, air conditioners. Charge to cover degassing as per regulation and upcoming E-Waste ban implementation.

Non refrigerated	Free	\$0.00	\$0.00	0.00%	\$0.00	Y
Refrigerated	Charge per item	\$20.00	\$20.00	0.00%	\$0.00	Y

## Green Waste

### Car Boot / 240 Ltr Bin

Clean Green Waste		\$6.50	\$6.50	0.00%	\$0.00	Y
-------------------	--	--------	--------	-------	--------	---

Name	Description	Year 21/22 Fee	Year 22/23 Fee (incl. GST)	Increase %	Increase \$	GST
------	-------------	-------------------	----------------------------------	---------------	----------------	-----

#### Single Axle Trailer (6x4)

Commercial lawn clippings		\$5.50	\$5.50	0.00%	\$0.00	Y
Level Clean Green Waste		\$13.00	\$13.00	0.00%	\$0.00	Y
Heaped Clean Green Waste		\$16.00	\$16.00	0.00%	\$0.00	Y
High Sided Clean Green Waste		\$20.00	\$20.00	0.00%	\$0.00	Y

#### Tandem Axle Trailer (8x5)

Commercial lawn clippings		\$11.00	\$11.00	0.00%	\$0.00	Y
Level Clean Green Waste		\$22.50	\$22.50	0.00%	\$0.00	Y
Heaped Clean Green Waste		\$29.50	\$29.50	0.00%	\$0.00	Y
High Sided Clean Green Waste		\$34.50	\$34.50	0.00%	\$0.00	Y

#### Station Wagon

Clean Green Waste		\$12.50	\$12.50	0.00%	\$0.00	Y
-------------------	--	---------	---------	-------	--------	---

#### Utility

Clean Green Waste		\$13.00	\$13.00	0.00%	\$0.00	Y
High Sided Clean Green Waste		\$20.00	\$20.00	0.00%	\$0.00	Y

## Appendix B - Major projects (non-capitalised operating projects)

Strategic Objective	Project Name	Summary of funding sources			
		Project cost	Grants	Contributions	Council cash
		\$'000	\$'000	\$'000	\$'000
<b>Liveability</b>					
	Art Gallery – National Print & Drawing Awards	31	-	(16)	(15)
	Swan Hill Art Gallery Student Excursion Program	8	-	-	(8)
	Roadside Weeds and Pests Management	75	(75)	-	-
	Rural Bus Shelters	27	(14)	(13)	-
	Pit lid replacement program	22	-	-	(22)
	Upgrade street lighting	38	-	-	(38)
	Tree planting program	42	-	-	(42)
	Harmony Day	25	(3)	-	(22)
	Swan Hill Landfill Capping	450	-	-	(450)
		<b>718</b>	<b>(92)</b>	<b>(29)</b>	<b>(597)</b>
<b>Prosperity</b>					
	Loddon Shire - Regional Growth Fund distribution	76	(76)	-	-
	Gannawarra Shire - Regional Growth Fund distribution	67	(36)	-	(31)
	Edward River Council - Regional Growth Fund distribution	167	(167)	-	-
	Murray River Council – Regional Growth Fund distribution	201	(201)	-	-
	Balranald Shire – Regional Growth Fund distribution	103	(103)	-	-
	Buloke Shire – Regional Growth Fund distribution	290	(290)	-	-
	Economic Development Initiatives	75	(25)	-	(50)
	Sheep B Lane – Concrete repairs	23	-	-	(23)
	Fairfax Festival 2022	103	(60)	(20)	(23)
	Fairfax Festival 2023 (early expenditure)	10	-	-	(10)
	Pental Island Bridge Upgrade	80	-	-	(80)
		<b>1,195</b>	<b>(958)</b>	<b>(20)</b>	<b>(217)</b>
<b>Harmony</b>					
	Empower Youth Initiative	156	(71)	-	(85)
	Youth Support Engage Program	90	(60)	-	(30)
	FREEZA activities	58	(36)	-	(22)
	Seniors Week	8	-	(3)	(5)
	L2P Program Swan Hill/Robinvale	139	(92)	(10)	(37)
		<b>451</b>	<b>(259)</b>	<b>(13)</b>	<b>(179)</b>
<b>Leadership</b>					
	Yamagata Student Exchange	3	-	-	(3)
	IT Software Replacement	28	-	-	(28)
	IT Steering Committee Operational Improvements	40	-	-	(40)
		<b>71</b>	<b>-</b>	<b>-</b>	<b>(71)</b>
<b>Total Major Projects</b>		<b>2,435</b>	<b>(1,309)</b>	<b>(62)</b>	<b>(1,064)</b>

# Glossary of Terms

<b>Act</b>	Local Government Act 2020.
<b>Accounting standards</b>	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
<b>Adjusted underlying revenue</b>	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
<b>Adjusted underlying surplus (or deficit)</b>	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
<b>Annual reporting requirements</b>	Annual reporting requirements include the financial reporting requirements of the Act, accounting standards and other mandatory professional reporting requirements.
<b>Asset expansion expenditure</b>	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
<b>Asset renewal expenditure</b>	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
<b>Asset upgrade expenditure</b>	Expenditure that: <ul style="list-style-type: none"> <li>(a) enhances an existing asset to provide a higher level of service;</li> <li>or</li> <li>(b) increases the life of the asset beyond its original life.</li> </ul>
<b>AVPC Code</b>	Australian Valuation Property Code
<b>Balance sheet</b>	<p>The budgeted statement of financial position shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet is prepared in accordance with the requirements of AASB 1040 – Balance Sheet.</p>
<b>Comprehensive income statement</b>	The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
<b>Financial statements</b>	Financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report.

<b>Statement of capital works</b>	The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.
<b>Statement of cash flows</b>	The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of cash flows and the Local Government Model Financial Report.
<b>Statement of changes in equity</b>	The budgeted statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 – Presentation of financial statements and the Local Government Model Financial Report.
<b>Budget preparation requirement</b>	Under the Act, a Council is required to prepare and adopt the annual budget by 30 June each year, or any other date fixed by the Minister by notice published in the Government Gazette.
<b>Capital expenditure</b>	Capital expenditure is relatively large (material) expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
<b>Capital works program</b>	A detailed list of capital works expenditure that will be undertaken during the financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
<b>Carry forward capital works</b>	Carry forward capital works are those that are incomplete in the current budget year and will be completed in the following budget year.
<b>Council Plan</b>	<p>This document sets out the medium-term goals and objectives as part of the overall strategic planning framework.</p> <p>Prepared under Section 90 of the Act, the Council Plan is part of the overall strategic planning framework. The strategic planning framework includes:</p> <ul style="list-style-type: none"> <li>• The rates and charges strategy</li> <li>• Asset management plan, and;</li> <li>• Other strategic documents</li> </ul> <p>While each of these detailed strategic planning documents are specific to their own purposes and can have different timeframes, the Council Plan brings together information from each of these documents to report to the community in a concise form.</p> <p>As a minimum a Council Plan must include:</p> <ul style="list-style-type: none"> <li>• The strategic objective of the Council</li> <li>• Strategic objectives for achieving the strategic direction</li> <li>• Strategies for achieving those objectives for at least the next four years</li> </ul>

	<ul style="list-style-type: none"> <li>• Strategic indicators for monitoring the achievement of those objectives</li> <li>• A description of the Council's initiatives and priorities for services, infrastructure and amenity</li> <li>• any other matters prescribed by the regulations.</li> </ul>
<b>Discretionary reserves</b>	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
<b>External funding sources (analysis of capital budget)</b>	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
<b>Financial sustainability</b>	A key outcome of the Budget. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
<b>Financing activities</b>	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
<b>Infrastructure</b>	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
<b>Investing activities</b>	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
<b>Key assumptions</b>	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
<b>Key budget outcomes</b>	The key activities and initiatives that will be achieved in line with the Council Plan.
<b>Legislative framework</b>	The Act, Regulations and other laws and statutes under which Council governance and reporting requirements are set.
<b>Local Government Model Financial Report</b>	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
<b>Local Government (Planning and Reporting) Regulations 2020</b>	<p>The objective of these Regulations, made under section 325 of the Local Government Act 2020 and which came into operation on 24 October 2020, is to prescribe:</p> <ol style="list-style-type: none"> <li>a. The content and preparation of the financial statements of a Council.</li> <li>b. The performance indicators and measures to be included in a budget, revised budget and annual report of a Council.</li> <li>c. The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report.</li> <li>d. Other matters required to be prescribed under Parts 9 of the Act.</li> </ol>
<b>New asset expenditure</b>	Expenditure that creates a new asset that provides a service that does not currently exist.
<b>Non-financial resources</b>	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.

<b>Non-recurrent grant</b>	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's projected budget.
<b>New capital expenditure</b>	New capital expenditure does not have any element of upgrade to existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
<b>Operating activities</b>	Operating activities means those activities that relate to the provision of goods and services.
<b>Operating expenditure</b>	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
<b>Operating revenue</b>	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
<b>Own-source revenue</b>	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
<b>Performance statement</b>	Performance statement prepared by a Council under section 98 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
<b>Rate structure (rating strategy)</b>	Site value (SV) and capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. These should be detailed in the budget statement.
<b>Rates determination statement</b>	The rates determination statement is used to determine the surplus/deficit based on the level of rates and charges raised. It does not include profit/loss on sale of assets or depreciation, which are both non-cash items. It shows both the income and expenses for capital projects and net monies from reserve transfers.
<b>Rating strategy</b>	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate changes has been determined, taking into consideration longer term philosophy issues and framework.
<b>Recurrent grant</b>	A grant other than a non-recurrent grant.
<b>Regulations</b>	Local Government (Planning and Reporting) Regulations 2020.
<b>Reserve investments</b>	Monies set aside for statutory and discretionary reserves.
<b>Restricted cash</b>	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted and include cash to be used to fund capital works expenditure from the previous financial year.

<b>Services, initiatives and major initiatives</b>	<p>Section 94 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year. The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives mean actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
<b>Statement of capital works</b>	Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Commentary Budgeted Statements section 3.5.
<b>Statement of human resources</b>	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Budgeted Statements section 3.6.
<b>Statutory reserves</b>	Statutory reserves are funds set aside for special statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.
<b>Strategic planning framework</b>	A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
<b>Unrestricted cash</b>	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
<b>VCAT</b>	Victorian Civil and Administrative Tribunal.
<b>Working capital</b>	Working capital is the balance of cash and investments not set aside for statutory and discretionary reserves.